

Ifo economics institute forecasts first increase since 1991 in corporate investment budgets next year

W German capital spending set to rise

By Christopher Parkes
in Frankfurt

West Germany's economic recovery will be given an extra push next year by the first increase in industrial capital spending since 1991, according to the Munich-based Ifo economics institute.

Despite complaints yesterday from the BDI industry federation that results and order books were not yet strong enough to support fresh investment, the institute said corporate

rate spending budgets would increase by a real 5 per cent to about DM78bn (\$50bn).

The BDI's latest economic report said that although there was no doubt recovery was under way, weak consumer demand in the home market meant it lacked dynamism. It remained to be seen if the current export-led upswing would lead on to a dynamic investment cycle "typical of Germany's most recent economic past".

Reporting on its regular

autumn survey of more than 2,000 companies which account for almost half the region's total capital expenditure, Ifo said most impetus would come from a 25 per cent surge among machinery makers and 10 per cent more spending in the automotive industry.

New cuts of up to 5 per cent were planned in aerospace, data processing, precision engineering and shipbuilding.

Although the expected improvement reflected rising profits and confidence follow-

ing the aggregate 30 per cent slump from the spending peak reached in the year after unification, the institute pointed out that most of the new investment was designated for restructuring, rationalisation and replacement of old plant.

Only 16 per cent would be spent on increasing capacity, compared with 18 per cent last year and 27 per cent in 1991.

Restructuring had been the main investment goal in the motor industry since the early

1980s, the institute said, and this would once again account for more than half the sector's budgets next year.

However, it also suggested planned spending on expansion could rise in the light of rising orders and capacity utilisation. Ifo data also published yesterday showed manufacturing plant use continuing to rise rapidly during the second quarter of the year.

From 82.3 per cent in June the average rate had increased to 83.7 per cent in September,

and would have been higher but for a further fall in utilisation of plant used for making non-durable consumer goods.

Meanwhile, rising factory-gate prices for products such as aluminium, steel, chemicals and other basic production goods, reported by the federal statistics office yesterday, provided further evidence of rising demand and economic revival.

Even so, the producer price index rose only 0.2 per cent in October, and stood just 1 per cent higher than a year earlier.

Shaky future for wage talks system

As the German pay round starts, fewer workers are covered, reports David Goodhart

After last year's fractious wage round in Germany's trend-setting metal industry, the signs are that 1995 will be a comparatively peaceful affair. But the rhetorical blows are being exchanged with the usual gusto.

The union, IG Metall, has demanded a 6 per cent pay rise following the restraint it showed last year - accepting a 3 per cent rise which in turn led to a hefty drop in unit labour costs, thanks to big productivity increases in the economic upturn.

Metal industry employers complain that the recovery still leaves German labour costs at the top of the world league. They are also making their own demands for an agreement which runs for two years and a postponement of the 35-hour week due to be introduced in October 1995.

Insiders on both sides expect a settlement around 3 per cent, a bit higher if a two-year deal is accepted. The pay negotiations usually begin in the autumn and end, sometimes acrimoniously, in the early spring.

A smooth passage for the 1995 wage round does not, however, secure the long-term future of the German system of centralised pay bargaining system, as an increasing number of German companies, particularly in the east, fall outside its reach.

Although the system has taken some of the credit for Germany's post-war economic success it is now following a difficult path between flexibility and fragmentation.

Not for nothing do union officials worry these days of a Japanese-style dual labour market developing in Ger-

many, with a core of highly paid, secure workers covered by union agreements in big companies and a periphery of insecure, poorly-paid workers in smaller companies which are not covered by agreements at all.

A kind of two-tier system has long been in place. According to the Ifo economic institute, average hourly pay for a blue-collar worker is about 8 per cent above the agreed minimum. But in some companies - such as Daimler-Benz - the average rate has been closer

to 50 per cent above the basic. Officially, about 90 per cent of all employees in Germany are said to be covered by union-negotiated minimum rates, even though only about one third of employees are in unions. Privately, some union officials say the coverage of union agreements could now be as low as 65 or 70 per cent, with large parts of the service sector having grown up outside the system altogether.

"There are plenty of Handwerk [skilled trades] companies around here where people are getting paid about half the negotiated minimum for the metal industry," according to one IG Metall official based near Hanover. The official said he did not wish his name to be quoted in case his comments should be interpreted as supporting employer-friendly arguments.

Mr Joerg Barczynski, the IG Metall spokesman, claims that the metal industry employers exaggerate the number of companies who are not in the industry's bargaining association or are threatening to leave it. "It is employer propaganda to frighten us into accepting whatever they offer," he says.

Mr Dieter Kirchner, head of Gesamtmetall, the metal industry employer association, disagrees. In a recent interview he warned that more and more

companies were finding creative ways to avoid agreements by establishing subsidiaries outside the system. It is hard to know who to believe. It is generally recognised that about one-third of metal industry employers are not in the association. Some are household names such as Volkswagen and Hewlett-Packard, which still recognise unions and have their own house agreements. Most are small and medium-sized companies who have never been in the association.

A few well known companies, such as Georg Fischer the engineering company in Baden-Württemberg, have left the metal industry association in recent years because of complaints of inflexibility over fringe benefits and working time. But a survey by the metal industry employers association in Hesse -

conducted just before last year's wage round - found little evidence of companies deserting the system.

Also, the greater influence of medium-sized employers in the past two years in Gesamtmetall has meant more stress on flexibility as well as strong downward pressure on some fringe benefits. An agreement - modelled on Volkswagen's - for cutting the hours and the wages of employees to avoid redundancies has been used by about 10 per cent of all companies in the past year.

But if the line has been held in the west, it may be a very different story in the east. Mr Lutz Glasewald, an official of the DGB, the union umbrella body, in Cottbus, says a lot of companies are paying well under agreed rates. "It is part of our job to sift out those who are not paying because they genuinely cannot afford to and those who are simply trying to squeeze out more profit," he says.

Mr Glasewald says most of the bigger companies in the metal industry and chemical industry associations do pay the minimum rates but more than half of the Handwerk companies, often suppliers to the bigger companies, are not in any association.

This may be part of the necessary flexibility in the east, a countervailing factor to the equalisation of wages due in 1996. IG Metall has agreed a system whereby east German companies which genuinely cannot keep pace with equalisation can be given an exemption, but only if they open their books to inspection. Few like to do that, and as a result there have been only about 30 such exemptions in the past two years.

Cement companies face big EU fines

By Andrew Taylor,
Construction Correspondent

The European Commission this week announced record fines against some of the region's biggest cement companies after a five-year investigation into alleged illegal market-sharing agreements.

European Union officials said yesterday they were very close to announcing a decision, which some observers believe could come later this week.

Some 30 companies are thought to be involved in the inquiry, which under commission rules, could result in fines of up to 10 per cent of the European turnover of the worst offenders.

The investigation originally involved more than 70 companies. The shortened list is thought to include all the big suppliers including British, French, German and Italian companies.

It would be the fourth time this year that the fines would have been imposed by the commission for alleged market sharing or price fixing by European companies.

The commission in July imposed record fines totalling £122.15m (\$167.5m) on 19 carton-board producers for alleged price-fixing.

In February, Brussels fined 14 steel producers more than £100m for price fixing and market sharing.

Fines against cement companies, if imposed, are likely to be staggered, with lesser offenders being fined smaller amounts, as occurred in the carton-board case.

The EU investigations began in 1989 when officials staged a dawn raid on the offices of 10 leading cement producers in France, Belgium and Germany.

The raids were ordered after customers complained of a low level of cement imports in spite of large price variations between neighbouring European countries.

Imports have risen since the late 1980s but still provide a low proportion of total sales in most EU countries.

Neither the names of companies involved, nor the size of any fines have been disclosed, officials said. The list would be drafted at the very last moment to avoid turmoil in the companies' shares.

The probe originally concerned the whole sector, including Hilti of Switzerland, Italy's Italcementi, France's Lafarge, Belgium's CBR, Britain's Blue Circle, Germany's Dyckerhoff and Portugal's Cimpor, along with national and European cement associations. Shares in Lafarge Coppée fell last week on a press report that the company had made no provisions for a possible fine. The French company denied the allegations.

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EUROPEAN NEWS DIGEST

Russian cash probe blocked

An international investigation into the flight of capital from the former Soviet Union has run into the ground because of the refusal of Russian officials to co-operate, it was claimed yesterday. Mr Jules Kroll, president of Kroll Associates, the leading international corporate investigative agency, described the Russian inquiry as the "most frustrating case" of his company's 22-year history. He told UK regulators attending a seminar in London that Russian security officials had held back information that would have allowed his agency to name and locate those responsible for illegally transferring funds to the west.

"We never received any feedback from their [Russian] internal security people to whom we entrusted the task of following up our leads," Mr Kroll said. This was the first time that Kroll Associates have publicly commented on the problems of one of their most prestigious and high-profile investigations. It is estimated that the apparent failure of the Russians to complete the contract may have cost Kroll up to \$4.7m in expected revenue. Kroll Associates were contracted amid wide publicity in 1992 by the then Russian government led by prime minister Yegor Gaidar, who is now the leader of the reformist opposition party, Russia's Choice.

The Kroll investigation had strong support from the IMF and the Group of Seven leading industrialised countries, which were considering fresh aid for Russia at the time but were anxious about the issue of flight capital estimated to be running at \$1bn. Mr Kroll told the seminar organised by the London-based financial think tank, the Centre for the Study of Financial Innovation, that his investigators had identified a series of suspect bank accounts and property holdings owned by Russians in the west. "Unfortunately we came up against a roadblock," he said. *Jimmy Burns, London*

Spring suggested for Irish PM

Labour, Ireland's junior coalition party which led Mr Albert Reynolds' government last week, yesterday suggested that its leader should become the new prime minister. Holding the balance of power between parties that cannot rule alone, Labour is seeking to capitalise on new popularity brought about by its decision to sink Mr Reynolds in a row over his handling of an extradition case. Opinion polls show it is now the second most popular party behind Fianna Fail, which chose acting finance minister Bertie Ahern to replace Mr Reynolds as its leader. Public approval of Labour's leader, Mr Dick Spring, has shot up.

"Spring is an outstanding statesman. Few in this country would not share the view that he would make an excellent taoiseach [prime minister]," said Mr Brendan Howlin, who represented Labour in the last cabinet as health minister. Political commentators expect most or all of Ireland's parties to propose their leaders for the premiership this week. Mr Howlin's comments were a strong indication that Labour may pursue a demand for Mr Spring to be prime minister when the horse-trading between parties gets under way later this week. Mr Ahern said he expected the formation of a new government to take around two weeks. *Reuter, Dublin*

Lisbon reveals sell-off plans

Portugal plans to sell shares in three or four state companies direct to foreign investors in 1995, starting with a 20-25 per cent tranche of cement group Cimpor (Cimentos de Portugal), according to Mr Francisco Esteves de Carvalho, secretary of state for finance. He told the weekly newspaper Expresso that the Cimpor shares would be offered in packages aimed specifically at European, North American and Asian investors, probably during the first quarter.

The government sold an initial 30 per cent tranche of Cimpor on the Lisbon stock exchange in July to mainly Portuguese investors for Esc\$3.6bn (\$410m). He said the stage two sale would be followed by the more complicated privatisation of 20-30 per cent of the Portugal Telecom telephone company. About 70 per cent of the Portugal Telecom shares would be targeted at foreign investors, while the remainder would be offered simultaneously to Portuguese investors at the same price. *Reuter, Lisbon*

France proposes 'stability' fund

France will use the forthcoming European Union summit at Essen to propose creation of a special fund to finance measures promoting "good neighbourliness and stability" in eastern Europe, prime minister Edouard Balladur said yesterday. Mr Balladur made the proposal in a speech opening a seminar in Paris on his plan for "a European stability pact". This is the French prime minister's main initiative in foreign policy and one which he hopes will conclude with a ministerial conference next March, in the middle of France's chairmanship of the EU and its presidential election campaign.

As part of the conference on European stability which opened last May, regional discussions have been held on political tensions in the Baltics and central Europe. The aim is that countries such as Hungary and Romania should settle their minority disputes before joining the EU and Mr Balladur's new fund plan is to help, for instance, improve education facilities for the large Hungarian minority in Romania's Transylvania province. *David Buchan, Paris*

Corsica faces fraud crackdown

The French agriculture ministry yesterday promised a crackdown on Corsican farmers accused of defrauding Brussels of millions of francs' worth of subsidies. Contrary to reports from Brussels, the ministry claimed there was no question of cutting off aid to the whole island because only a minority of farmers were involved. The report by a European Commission team of inspectors which visited Corsica in September found widespread fraud. The report, leaked to Liberation newspaper yesterday, said one of the reasons for recurrent forest fires on the island was that farmers turned to arson to clear mountain bush for pasture. The Commission has recommended that cattle premiums, paid out of EU and national funds, should be linked from now on to better protection of the environment. *David Buchan, Paris*

ECONOMIC WATCH

Danish prices edge upward

Denmark: Inflation

Annual % change in CPI



Source: Datastream

Consumer prices in Denmark increased by 0.2 per cent from September to October and by 2 per cent over the 12 months to October, according to official statistics. The 12-month rate of increase was unchanged from September, but in the year to October, 1993, the rate was only 1.5 per cent. The price of coffee rose by 5 per cent from September to October and has increased by 36 per cent since June this year, the statistical office said. The rise in inflation is in accordance with government forecasts for this year. In 1995 the government expects year-average. *Hilary Barnes, Copenhagen*

■ Unemployment in the European Union was at a provisional rate of 10.7 per cent, seasonally adjusted, in September, unchanged from August and a year earlier, according to Eurostat, the EU statistics office.

■ Dutch retail sales rose a revised 1.9 per cent (from 1.8 per cent) by volume in September compared with a year ago, according to the central bureau of statistics. The year-on-year volume rise in August retail sales was revised to 2.5 per cent from 2.4 per cent.

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The World's Fifth-Largest Electricity Utility

Allen Morgan, chief executive of Eskom, speaks to John Spira, Business Editor of a leading Johannesburg newspaper.



Allen Morgan

Spira: What are Eskom's vital statistics?

Morgan: Eskom is the world's fifth-largest electricity utility. Its fixed assets in commission (at cost) of R446 billion, annual sales of R14 billion, about 40,000 employees and a nominal generating capacity of 39,746 MW. It supplies electricity to a million customers, distributors and neighbouring utilities. Eskom sells electricity at a price which ranks among the lowest in the world. Eskom supplies more than half the total electricity consumed in Africa. It is a self-financing utility managed on business principles for the benefit of its customers. It has no shareholders, is a separate legal entity and is funded entirely from debt and accumulated reserves.

Spira: It has been speculated that Eskom will be privatised in the near future. What form would the privatisation process take?

Morgan: If Eskom is to maintain stability of supply and meet the needs of South Africa's reconstruction and development programme, the privatisation process would probably need to be a gradual one.

An alternative to the sale of shares in Eskom would be to go the route of independent power units, which would involve Eskom selling off its generating plants. Another option would be to privatise the next generation of capacity. Yet another would be joint venture operations with companies in the private sector. Should the government decide to proceed with the privatisation of Eskom (and here I must stress that no such decision has been taken), these are all options which would be considered.

Spira: You've mentioned the reconstruction and development programme (RDP). What is Eskom's present and future involvement?

Morgan: I like to think of the RDP as a national marketing plan. The customers are the voters and the government must therefore deliver. Eskom's up-front focus is to keep the cost of electricity down. This gives us a competitive advantage in attracting industry to South Africa, in the process creating jobs and enhancing our ability to export. Job creation, in turn, generates economic growth, which would enable Eskom to proceed even more rapidly with electrification.

A cornerstone of the RDP is affirmative action. Economic growth will harness the process of getting more participation by the disadvantaged in the economy. Eskom itself is a role model. Although we've gone a long way down this road, we are acutely aware of the need to continue placing emphasis on our skills base. Another area of focus is to assist small- and medium-sized enterprises by sharing the Eskom order book with a wider group of suppliers. That's another area where jobs will be created. We've been closed in our approach in the past. We'll perhaps pay a premium for adopting a more open strategy. Hopefully, however, it will be no more than a short-term premium. Accordingly, by laying such great stress on the production of low-cost electricity and on escalated affirmative action programmes, Eskom plays a key role in the RDP.

Spira: Just how inexpensive is Eskom's electricity?

Morgan: In 1991, Eskom undertook to reduce the real price of electricity by 20 percent by 1996. Eskom remains on track in honouring this commitment. This year's price increase was 7 percent, which is the lowest annual price increase since 1984—the eight consecutive year that it has been below the national rate of inflation. The 1995 increase is 4 percent. South Africa has the second cheapest electricity in the world, giving its energy-intensive industries a competitive advantage in international markets.

Spira: Eskom has been a leading player in the creation of a southern African power grid. Has the normalisation of relations between South Africa and the rest of Africa created new opportunities?

Morgan: Very much so. For example, South Africa now has the scope to import hydro-electricity—a massive advantage to us, because we would then have access to every kind of energy source. When it comes to energy development, southern Africa is one of the best positioned regions in the world. The southern African grid is already a reality. We have a loose power pool association in place of which most of the region's countries are members, with South Africa, Zimbabwe, Zambia and Botswana the most active. Several important links will be in place by the beginning of 1996. At that stage we could be exporting 500 MW of power. The systems to the north are not yet in a position to export to us, other than Namibia.

Spira: What is Eskom's approach to caring for the environment?

Morgan: We are keenly aware of our environmental responsibility. Here we have to conduct a sensitive balancing act because there are tremendous social demands on the one hand and environmental demands on the other. We have in place a phased programme over the next five to ten years to clean up emissions from our generating plants. Of course, electrification in itself helps greatly in cleaning the environment, as it reduces the demand for fossil fuels in domestic situations. It also achieves a considerable saving in terms of health spend.

Spira: Does the pace of low cost housing development (an important aspect of the RDP) determine the pace of Eskom's electrification drive?

Morgan: As long as we are dealing with a formal township, houses can be electrified. We'll electrify 250,000 houses this year. If the pace of housing increases, it will make everyone's life a lot easier. From Eskom's point of view, we'll be supplying a market that is permanent. Significantly, there's a further dimension to this issue, since community development programmes, particularly education, go hand in hand with the electrification of low cost housing projects. Over the past few years, Eskom has been spending in excess of R20 million annually on such projects. An important contribution has been the electrification of some 200 schools in the past year or so. In total, Eskom's community development initiatives have benefited more than 600,000 people.

Spira: In the past, Eskom has come up against the problem of electricity consumers refusing to pay for what they received as a form of political protest. Has the situation improved?

Morgan: We noted little improvement (even after the April election) until a month or so ago. We now have a lot more support from civic organisations, the labour unions and the politicians. The spirit of paying for what you get is beginning to take hold.

During 1993, Eskom took over the distribution responsibility in a number of municipalities, since which time it has devoted considerable attention to improving the quality of supply, metering and billing systems—steps which have produced positive effects on payment levels. Assisting the improved situation is the growing acceptance of prepaid electricity meters. Where possible, all new installations are on a prepayment basis.

Spira: What is the nature of Eskom's future financing programme?

Morgan: Eskom has enough capacity to take it through to the year 2007. Add in the potential to import electricity and we have little need to borrow for new power stations for many years into the future.

Our spending will be confined mainly to improving our transmission systems and on electrification. So we have a modest capital requirement, especially relative to our needs of the early 1980s, when we were heavily involved in the construction of

new power stations. Most of our new capex can be funded from our own revenues. At the same time, Eskom will maintain a presence in the capital markets in the form of new loans. But we certainly won't be the biggest borrower on the country's capital markets, as was the case in the past. We'll also tap international markets on a small scale—solely to keep a presence there in order to maintain the associations we've built up over the years.

Spira: What is Eskom's relationship with the new government?

Morgan: It's still good. What is important is to be sure that government is in touch with what we are doing. Where we support the RDP, we're very clear on what our intentions are; on what our performance is going to be and how our performance can be measured.

We also need to get input from government, as one of our major stakeholders, on where they think we should be going and how we balance it with what we are trying to achieve with regard to our business efficiency, the cost of our electricity and the quality of our supply.

This process has been taking place; it needs to be ongoing. Spira: Eskom has been a leader in terms of promoting people of colour to senior management positions. What is the current state of play?

Morgan: We have trade union representatives on our council. On our management board, three out of the ten executives are black. And there's potential to move further along this road. We have several highly competent senior managers in Eskom who will move onto the board within a short period of time.

Spira: How do you think South Africa has progressed since the election?

Morgan: The progress has been gratifying. I'm very positive. The determination one sees in the Cabinet to make things work is remarkable. The commitment to do what's best for the country is highly encouraging. The openness to constructive criticism is laudable. Visible action might be lacking, but the new government has only had six months in which to find its feet. It takes a while before intentions start unfolding into action. A lot has to be changed first. We need to be patient. Turning the ship around isn't easy.



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مكتبة الناصر

French right wing will study primaries

By David Buchan in Paris

France's centre-right coalition parties finally agreed yesterday to study the practicalities of US-style primary elections to select a single conservative candidate to carry their colours in the race for the Elysee.

After months of desultory discussion about the dangers of a divided conservative movement losing a third successive presidential election next year, Mr Alain Juppé, foreign

minister and interim president of the RPR Gaullists, and Mr François Bayrou, education minister and secretary general of the centre-right UDF federation, agreed on a joint feasibility study of primaries.

The study group would report by Christmas. Mr Juppé said, on whether primaries could be held and, if so, how. The RPR leader said there was now no time to lose, with the first round of the presidential election set for April 23 and the final

round on May 7. Any primaries would have to be held "by January-February, at the outside", he said.

In the aftermath of their second defeat at the hands of President François Mitterrand, the RPR and UDF did in fact sign "a charter for primaries a la française" in 1991. This stipulated that their parties' members and loyalists should vote in primaries held by region and at weekly intervals ending no later than 13 weeks before the first presi-

dential election round. But all this remained a dead letter, until very recently.

That primaries are now at least a possibility for the French right is largely due to Mr Charles Pasqua, the RPR interior minister, who has been campaigning for them for months. But up to now the problem has been that proponents of primaries have been suspected of being closet supporters of Mr Edouard Balladur, because the RPR prime minis-

ter leads his fellow Gaullist, Mr Jacques Chirac, in opinion surveys. The Chirac camp, as well as some UDF politicians, has therefore shied away from the idea of primaries as favouring the Balladur campaign.

But the steady rise in the polls of Mr Jacques Delors, the European Commission president who is weighing a Socialist presidential bid, at last seems to have convinced the Chirac campaign - of which Mr Juppé is co-president - of the need

for an early end to their divisive civil war with Mr Balladur.

Primaries for the RPR and UDF would require no legislation, because they would be an internal party matter. But by the same token, organisers would not be able to use state facilities, such as town halls, as voting booths. Mr Juppé said it would also be important to prevent outsiders infiltrating the ballot and for all candidates to pledge to respect the eventual result.

Pay rise pressures grow in France

By John Riddling in Paris

Workers at the Belfort site of GEC Alsthom in eastern France will today vote on whether to end a strike which has halted production at four subsidiaries of the Anglo-French engineering group this month.

It is one of a spate of industrial disputes over the past few weeks which have prompted concerns about a deterioration in labour relations and higher wage demands from trade unions. It follows a stoppage at Pechiney, the aluminium and packaging company, and comes amid a call by unions for industrial action in the public sector later this week.

Union officials say industrial action in support of wage claims is justified by the fact that salaries have not kept pace with improved company results and the recovery in the French economy after the recession of 1992-1993.

Industrialists and economists play down the risk of widespread industrial action. "It is a situation of sporadic rather than general unrest," said Mr François Morin, director of Lerep, the economics research institute, citing the declining trend in the number of strikes and in union membership.

However, employers express concern about the demands for higher wages. This is prompted by the rise in demands as a cause of industrial disputes. For the first time since 1990, pay demands have become the most common factor in stoppages and strikes in French industry.

At Pechiney, the strike at the company's Dunkirk smelter was ended after management agreed to increase monthly pay by between FF450 (€54) and FF600 (€72). At GEC Alsthom, unions are demanding that salaries for the 7,400 workers at the Belfort site be increased by FF1,500 a month. They are helping to organise today's vote, but are urging a rejection of the management's offer to award pay rises of between FF100 and FF300.

Curtain raised on Franco's final scene

By David White in Madrid

Nineteen years after the Franco dictatorship ended, Spaniards have learnt in detail for the first time about the grotesque circumstances of the dying general's departure from his El Pardo palace outside Madrid.

In a documentary by the private Antena 3 television station, members of General Francisco Franco's medical team lifted a pact of secrecy to reveal how he underwent emergency surgery in primitive conditions in the palace guard's disused infirmary.

Although desperately ill, the 82-year-old leader had stayed on at the palace for weeks while the Spanish public was kept in the dark about the true state of his health. In the last week of October, 1975, medical bulletins had disclosed the seriousness of his heart condition. But Franco, who had ruled Spain for 36 years, still wanted to die in his own bed.

Surgeons described how the general, suffering a stomach haemorrhage and bleeding profusely from the mouth and nose, had to be carried down stairs in a rug since they could not negotiate the staircases with a stretcher.

The infirmary, about a kilometre away, belonged to the first world war era, complete with original glass cabinets. According to one of the doctors, there was only a dirty yellow towel to cover the general's naked body when he was



France: emergency surgery

placed on the operating table.

And then the lights went out. The local electrician in El Pardo village had to be summoned from his bed to fix improvised lighting. One surgeon, holding up a lightbulb, received electric shocks because the floor was wet.

One astonished commentator said yesterday it was "like the infirmary at a third-rate bull ring".

The general, who surprisingly revived once his wounds were sutured, was then finally moved to the modern La Paz hospital in Madrid, where he died more than two weeks later. The contrast provides a bizarre symbol for the mixture of the modern and the archaic which characterised Spain in the latter Franco period.

The doctors denied that the general, whose final days coincided with a mounting crisis between Spain and Morocco over Spanish-controlled Western Sahara, was kept artificially alive for political reasons. It was just that old soldiers of his ilk do not die easily.

Setback for Forza Italia in local polls

By Andrew Hill in Milan

Forza Italia, the political movement founded and led by Mr Silvio Berlusconi, Italy's prime minister, yesterday sought to play down the results of Sunday's local elections which indicated the party was losing grassroots support.

The main national coalition parties - Forza Italia, the populist Northern League and the far-right National Alliance - split up to contest many of the 242 regional and mayoral elections, and suffered as a result. Of the government parties, only the Alliance was able to boast of increasing its share of the vote. The main opposition party, the former Communist PDS, also performed well.

In spite of the difficulty of interpreting the scattered local results, analysts estimated yesterday that Forza Italia's support could have slipped by 10 points since the June Euro-

pean elections, in which the party received more than 30 per cent of the national vote. Mr Cesare Previti, Forza Italia defence minister, said a low turnout of voters had hampered the performance of the centre parties.

Mr Gianfranco Fini, the Alliance's leader, said yesterday that the only way forward was for the feuding members of the coalition to stick together. He pointed out that had they agreed to run under a single banner they would have outscored the centre-left parties in many of the local polls.

The most closely watched contest was in the northern industrial town of Brescia, where Mr Vito Gnudi, the League industry minister, supported by Forza Italia, was beaten by Mr Mino Martinazzoli, ex-leader of Italy's former Christian Democrats, in the first stage of the two-round poll. With nearly all the results

in, Mr Martinazzoli had received 41 per cent of the votes, and Mr Gnudi 26.3.

Mr Gnudi and Mr Martinazzoli will fight the second round alone, on December 3, and the final result could depend on the choice made by National Alliance supporters. The Alliance's young candidate, Ms Viviana Beccalossi, won 12 per cent of the first-round votes. This was more than expected, to the irritation of Mr Umberto Bossi, the League leader, who considers Brescia and the surrounding region his party's heartland.

Mr Berlusconi, in Naples for the opening of the United Nations conference against organised international crime, was able to draw comfort yesterday from news that his government's much-criticised 1995 budget measures had passed their first parliamentary hurdle, winning the formal approval of the lower chamber.



Italian prime minister Silvio Berlusconi (left) with UN secretary general Boutros Boutros Ghali in Naples yesterday before the start of a three-day ministerial conference on cross-border crime. The UN chief urged governments to fight back against the growing power of the world's mafias.

West urges Russia to ease trade curbs

By John Thornhill in Moscow

Russia could increase its share of the world's foreign direct investment from 1 per cent to 10 per cent within five years if it reduced its internal barriers to trade and promoted a more favourable image abroad, Mr Percy Barnevik, chairman of ABB, the Swedish-Swiss heavy engineering group, said in Moscow yesterday.

"The world knows about Russian oil and gas but it does not know of the advantages to be had in Russia from educated

people and high technology," Mr Barnevik said following a meeting of the Foreign Investment Advisory Council, a business forum designed to assist Russia's re-integration into the world economy.

At the two-day meeting, western business leaders expressed their concerns to senior Russian officials and discussed means of attracting greater investment into Russia and promoting its exports more effectively.

The Russian team, headed by Mr Anatoly Chubais, first dep-

uty prime minister, and Mr Yevgeny Yasin, economics minister, said they welcomed the contributions from western companies - including Ernst & Young, Mars, Coca-Cola, Thomson, BP and Procter & Gamble - and would consider implementing the recommendations.

Three working groups suggested Russia establish a more predictable tax and legislative environment for foreign investors and set up half a dozen business centres in foreign capitals to promote Russia's trade interests.

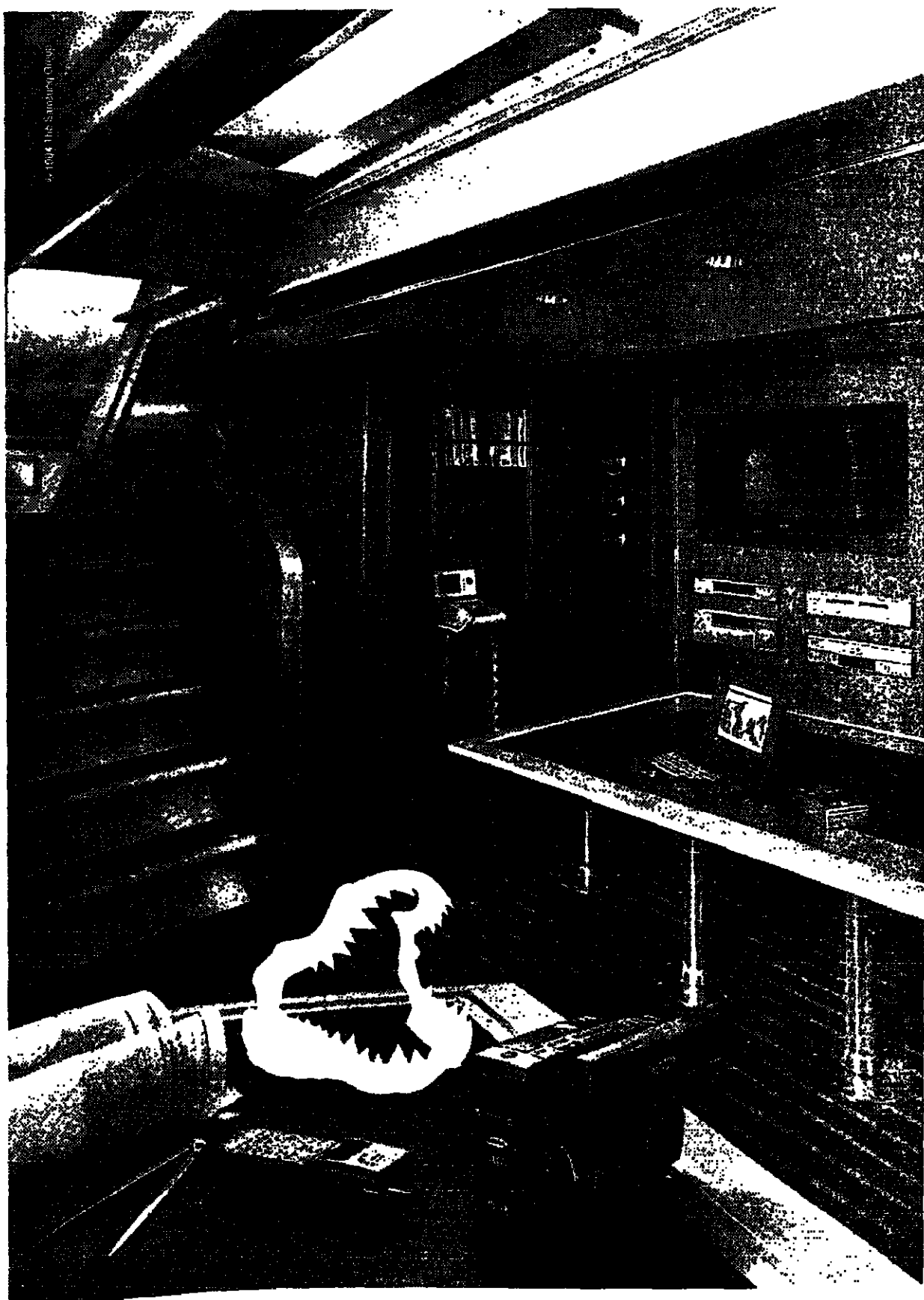
Although many of the western executives publicly praised the extraordinary openness of the Russian government at the meeting, they added in private that it was critical for Russia to act on its good intentions.

Mr Robert Wilson, chief executive of RTZ, the British mining company, said: "You cannot polish the image if the substance is not right. One of the general concerns for the mining industry, in particular, is that we have to have access to world markets, we have to

have world prices and we have to be able to use a fully convertible currency."

After taking a telephone call from Mr Victor Chernomyrdin, the Russian prime minister, who is touring the Gulf states, Mr Chubais said: "It was decided that we will hold a special session of the government to discuss the working plan drawn up by this meeting."

That task will be complicated by the fierce opposition of Russian nationalists, who have complained about Russia selling itself to foreigners.



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INTERNATIONAL NEWS DIGEST

Democracy call by Burma rebel

Ms Aung San Suu Kyi, the detained Burmese pro-democracy campaigner, yesterday urged the UN to support democratic movements and rejected the argument, popular among east Asian governments, that authoritarian rule is essential for the development of poor countries. Ms Suu Kyi, under house arrest in Rangoon for more than five years, made her comments in a speech to a UN conference in Manila read for her by Mrs Corazon Aquino, the former Philippines president.

In the speech, Ms Suu Kyi criticised Asian and African governments for portraying democracy as a "western" concept alien to other cultures and for suggesting that economic growth was the only important issue, a view that Ms Suu Kyi said could be "a recipe for disaster". "True development of human beings involves much more than mere economic growth," she said. After years of dismissing Ms Suu Kyi as a troublemaker, Burma's military junta has recently held two rounds of talks with her in Rangoon. "Most totalitarian regimes fear change," Ms Suu Kyi said in her speech, "but the longer they put off genuine democratic reform, the more likely it is that even their positive contributions will be vitiated."

Victor Mallet, Bangkok

S Africa may back peace force

Mr Joe Modise, South Africa's defence minister, said yesterday that the country would be prepared to take part in peace-keeping operations on the continent, provided such actions were carried out on a multilateral basis. Speaking at a conference in Johannesburg, Mr Modise said South Africa would support the establishment of regional security alliances to help prevent armed conflict in sub-Saharan Africa. But he noted that South Africa would not undertake any peace-keeping duties unilaterally. The announcement, which marks the first time South Africa has publicly committed itself to a military role outside its borders, has fuelled speculation that the country, which has by far the most powerful army in the region, might be willing to share in a peace-keeping force in Angola to help bolster the peace treaty signed last weekend. Mark Suzman, Johannesburg

Angola rebels warn on fighting

Angolan rebels pledged yesterday to stick to the country's day-old peace accord but said any new government offensive would torpedo the pact. No reports of fighting had been received in Luanda in the 24 hours since the pact was signed in the Zambian capital Lusaka by government and UNITA rebel representatives on Sunday. The pact, intended to end 19 years of ruinous civil war, was weakened by the failure of President Jose Eduardo dos Santos and UNITA leader Jonas Savimbi to sign it personally. In Lusaka, delegations from the two sides worked feverishly yesterday to stitch together agreements on how to translate words into peace on the ground. A formal ceasefire is due to come into force around 1200 GMT today. Reuter, Luanda

Editorial Comment, Page 23

Russia and Kuwait in accord

Kuwait and Russia signed accords yesterday to increase investment and trade of about \$20m, officials said. The agreements were signed during talks between visiting Prime Minister Viktor Chernomyrdin and his delegation and Kuwaiti officials, said an official who declined to be named. Mr Chernomyrdin said earlier that he would discuss his country's position on Iraq with Kuwaiti officials. Reuter, Kuwait

Palestinian aid programme 'has been failure'

By Julian Ozenne in Jerusalem

The international aid programme to Palestinians has been a "failure", the United Nations said yesterday, warning that unless donors urgently changed strategy, further violence could erupt in the Gaza Strip, torpedoing Middle East peace.

In his strongest and most sombre assessment yet, Mr Terje Larsen, UN under-secretary-general for Palestinian territories, said living standards in Gaza were falling "like lead"; donors were largely to blame for the looming Palestinian economic crisis.

"The situation in Gaza is more dangerous today than before the peace agreement was signed," Mr Larsen said in an interview with the Financial Times. "The gap between expectations and delivery is so large, and unless donors get together to deliver, the peace process will fail. Time is running out. We are at the edge. It could collapse any day."

Mr Larsen's remarks came as tension between Mr Yasser Arafat's supporters and the Islamic militant opposition continued on the streets of

Gaza. Up to 10,000 loyalists of Mr Arafat's Fatah faction, hundreds firing guns in the air, chanted warnings to Islamic groups they blame for last Friday's internal violence which

left 14 Palestinians dead. Mr Arafat encouraged the demonstrators, calling the march a referendum on the self-rule authority he controls and on the Palestine Liberation

Organisation. "The state of alert continues. You are the protectors of security, no one can take away from Fatah and the Palestinian police."

Leaders of Hamas and Islamic Jihad said they had not reached agreement with Mr Arafat on how to calm the situation since Friday's killings; each side accused the other of being "traitors".

Mr Larsen said World Bank figures showed only \$140m disbursed to Palestinians this year of a total \$700m (\$437m) pledged for 1994. Most had gone for salaries and running costs of the Palestinian authority; only one project, to clean up Gaza, had made any impact on living standards.

"The donor effort is a failure: the strategy wrong, the priorities wrong and the timetable wrong. There has been an over-emphasis on long-term projects, but the poor and hungry and sick can't wait. If there is no food for the children and no heat for the winter, who will

support the authority and the peace process?"

Donors needed to reform aid on public works to generate employment in Gaza (unemployment 52 per cent), and where at least one-third of families live below the poverty line of \$470 a year.

A public works programme worth up to \$100m to provide 20,000 jobs for the next six months was needed within "weeks" to save the peace process, Mr Larsen criticised Israel's closure of the Gaza border, which stops thousands of Palestinians reaching their jobs in Israel. "The policy of closure is a collective punishment. It undermines the peace experiment, donor efforts and Israeli interests. It must be stopped immediately."

Palestinians were to blame for disorganisation and inconsistency, but donors should have found ways to disburse the money they promised. "Predominantly I criticise donors, not the Palestinians."



Fatah Hawks, loyal to Yasser Arafat, show support for the PLO leader in Gaza City yesterday.

Beirut property prices soar to sky-high limits

Laws of supply and demand seem to have little effect on rents or prices, writes James Whittington

The price of property in Beirut is one of the most hotly debated subjects in Lebanon today. Since the end of the country's 17-year civil war, the cost of residential and office space in and around the centre of the city has soared to unprecedented levels.

At the top end of the market, a 500 sq m apartment with a sea-view can be bought for \$1.5m (\$355,000) to \$2m. Unlike similarly priced properties in the prime areas of London, Tokyo and New York, this includes little in the way of extra facilities.

There may be limited car parking space and a porter, but there is no guarantee that street lighting or telephones will work. The surrounding roads and pavements are rarely cleaned, and within short walking distance there are likely to be huge piles of rubble from construction work which is not due to be finished before the year 2000.

Even among the wealthy Lebanese returning from abroad, few are willing to pay such prices; the odd buyer tends to be from the Saudi and Kuwaiti super-rich keen to have a second home in an Arab country. As a result, most affluent Lebanese are renting houses in the eastern suburbs

or in the surrounding mountains while they wait for the costs of moving into central Beirut to come down.

Estate agents estimate that about 30,000 premium apartments, priced from \$300,000 upwards, are empty in Beirut. They are becoming concerned at the prospect of a huge property over-supply at the top end of the market which shows no signs of driving prices down, while housing needs for middle to low-income earners are not being sufficiently catered for.

There's a real estate crisis here in Lebanon," explains Mr Antoine Maroun, who heads the real estate division of the largest financial and services group in Beirut, Lebanon Invest. "There's a clear over-supply in residential housing; prices have reached astronomical figures."

The main factor driving the supply side is the high expectation that Lebanon is on the road to recovery under the guidance of its billionaire prime minister, Mr Rafik Hariri.

These have been fuelled by the successful launch of Solidere, the \$1.8bn real estate and property development company which is rebuilding the centre of Beirut, and more recently, by Lebanon's over-subscribed Eurobond issue (its first ever), which last month

raised \$400m for the country's reconstruction programme.

"Private property developers are hoping to tap into this new-found confidence. They are rapidly putting up new units to meet a genuinely high demand for quality housing," Mr Maroun says.

The high prices are caused by the method of financing the construction work. Although there are more than 70 commercial banks in the country, long-term credit facilities, especially mortgages, are almost impossible to come by. The banks deal mostly with dollar-denominated, short-term financing for trade and commerce. Most construction projects are self-financed, with little in the way of leverage.

"Because owners are financing their buildings from their own savings, prices are not coming down. They can afford to wait for a buyer. If they were borrowing from banks, the situation would be much different, there would be a crash," says Mr Henry Tyan, general manager of Banque Nationale de Paris Intercontinentale, one of the top four banks in the country.

On the demand side, the absence of a mortgage culture severely restricts the financing abilities of potential

buyers. "Because of the lack of long-term credit facilities, people can either afford to buy property outright or are forced to pay short-term interest rates on a long-term loan, which is not very efficient," Mr Riad Salameh, central bank governor, explains.

In an attempt to tackle this problem, the government has restructured the Housing Bank by reducing its stake to 20 per cent and selling the rest to a group of commercial banks.

At the end of this month, Mr Salameh says that funds of \$100m from Arab and international donors will be available from the bank in the form of competitively priced, long-term mortgages to small-property seekers. Estate agents in Beirut have welcomed this move but say it will still exclude those who wish to have a mortgage of over \$100,000 and, more critically, low-income and poor people.

In the teeming suburbs of southern Beirut, for instance, where hundreds of thousands of people live in squalid, over-crowded conditions, there is a huge shortage of proper housing. With high unemployment and an average income of less than \$150 per month, they have little hope in paying

rents, let alone becoming property owners.

Many families continue to squat in disused and damaged buildings while they wait for the government's reconstruction programme to reach them. A six-year, \$280m plan has been drawn up to rehabilitate the area, including \$100m-worth of funds from the Eurobond issue.

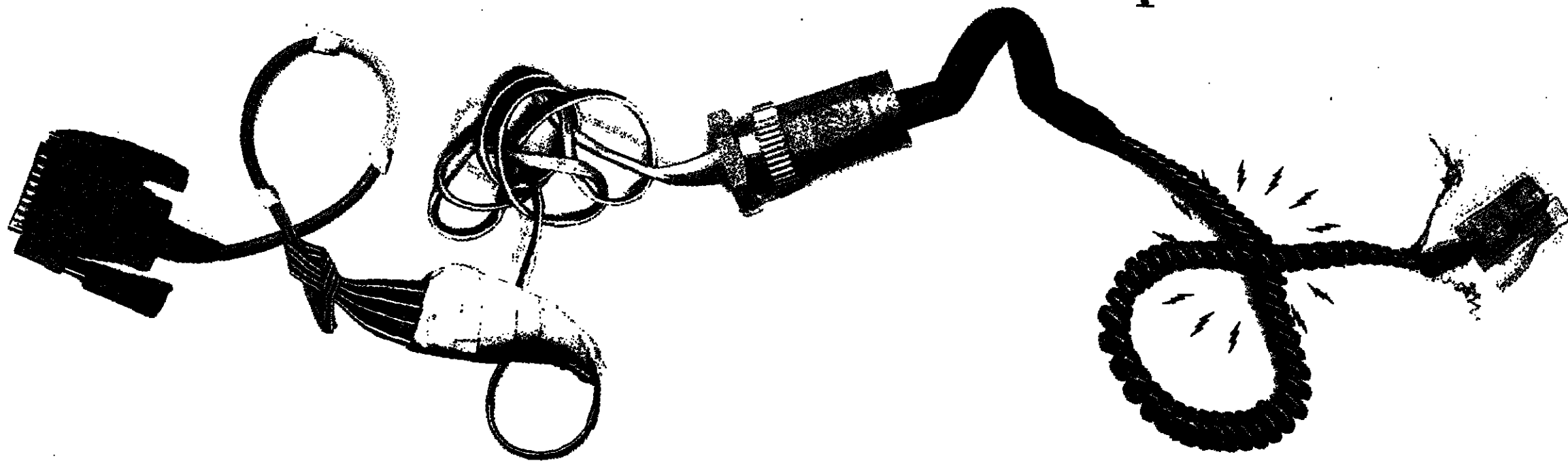
Meanwhile, the fundamentalist group Hizbollah has capitalised on the situation by providing a basic welfare system in the form of schools, hospitals, essential supplies and some low-cost housing.

Some Lebanese explain the cruel distortions in the property market as inevitable in a country recovering from a long and devastating civil war. Mr Maroun partly blames the problem on a lack of information on the market.

"We need to develop a data base to put some discipline into the market. The lack of good information is inhibiting its development," he says.

Until then, the Lebanese will have to live with the fact that too many luxurious apartments are sitting idle while hundreds of thousands of victims of the war are still desperate for a secure roof over their heads.

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End of multi-seat constituencies
seen as a challenge to LDP

Japanese MPs vote to reform election rules

By William Dawkins in Tokyo

Japan opened a new book in political history yesterday when the upper house of parliament gave definitive approval for a reformed electoral system, to come into force on December 25.

This finalises a comprehensive new set of political rules, under which politicians will have to compete harder for parliamentary seats than before, a threat to the conservative old guard of the Liberal Democratic party which has run Japan for most of the past four decades.

It removes an obstacle to an early general election, at a time when Japan's fragmented opposition is weeks away from forming a single new party, to combat a potentially unstable government coalition of conservatives and socialists.

Parliament yesterday adopted a bill to redraw electoral boundaries for the new electoral system, a mixture of first-past-the-post single-seat constituencies and proportional representation. It replaces a unique multi-seat constituency system, in place since 1925, which had made it possible for many politicians to get a seat with as little as 10 per cent of the vote.

Yesterday's completion of political reform is the starting signal for a power struggle within the main parties. They must now allocate candidates to the 500 seats of the new system, 11 fewer than now.

Because of the boundary changes, the three coalition parties have been left, awkwardly, with competing candidates in 110 districts, while the opposition faces the same problem in 40 constituencies, according to a poll by the Asahi Shimbun newspaper.

One example is Gunma, a rural area north of Tokyo,

where former LDP Prime Minister Yasuhiro Nakasone and the son of a former LDP leader, Mr Yasuo Fukuda, have ended up in the same single-seat district. One of them, clearly, has to offer to compete in a different constituency. That is a difficult decision, given that close ties, patiently nurtured over many years, are the traditional method of getting a parliamentary seat.

Yesterday's parliamentary decision concludes a five-year debate on political reform, triggered by the resignation in 1989 of former Prime Minister Noboru Takeshita, to take responsibility for the exchange of shares for political favours. This and other cases had provoked public distaste of the ruling class.

In an attempt to rebuild credibility, the LDP then proposed the first of a series of draft reform plans. It has taken five governments and the LDP's first period of opposition in 38 years to get the new rules on the statute book.

Mieno dismisses fears over offshore output



Mieno: room to open further domestic financial markets.

By Gerard Baker and William Dawkins in Tokyo

The shift of Japanese manufacturing capacity offshore in recent years does not threaten Japan's long-term industrial performance, the outgoing governor of the Bank of Japan, Mr Yasushi Mieno, said yesterday.

It merely reflects an emerging division of labour within Asia, and as such, is even a healthy development. "The movement of production offshore is a reaction primarily to the rapid industrialisation of Asia which is creating a division of labour between basic industrial work and high-technology, highly-skilled jobs."

The changes would ensure growth prospects would improve for all countries, including Japan. Japanese industry would be "upgraded" as it focused more on the sophisticated sectors where it is most competitive.

Business and labour groups have expressed concern that the movement of Japanese investment to the rest of Asia represents an industrial "hol-

lowing out" that will reduce Japan's long-term employment and growth prospects. "I disagree with the view that the new division of labour will reduce the potential rate of growth in the Japanese economy. The dynamism of the economy has enabled the country to overcome difficulties in the past and will do so again."

Mr Mieno, who retires next month, reviewed his five-year term, among the most turbulent in the bank's 100-year history, marked by policies aimed first at bursting the "bubble" of rapid increases in asset prices at the end of the 1980s, then at reviving the economy from the ensuing slump.

The central bank's main challenge remained the task of restoring soundness to the financial system as it continued to be burdened by bad debts, accumulated by the collapse of asset prices in the early 1990s. Mr Mieno said. The current trend of falling wholesale and retail prices stemmed from three developments: declining asset prices, the high yen's impact on import prices, and changes in the distribution system that

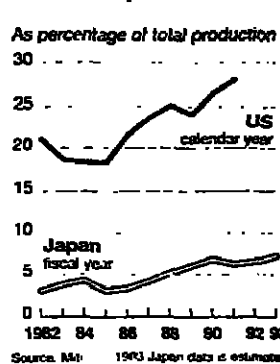
were reducing business costs. A risk existed import prices might have a deflationary effect in the short term, but in the longer term, if the commitment to deregulation was maintained, lower prices and costs would benefit producers.

He addressed concerns that Japan was losing financial business to other capital markets because of its rigid regulatory environment. Part of the explanation was purely cyclical, linked to the weakness of Japan's economy in the past few years and the reaction to the "bubble" years. But "I have to admit room exists to open further domestic financial markets, particularly by improving the ease with which foreigners and Japanese have access to capital markets."

He identified several measures which should be taken to improve Tokyo's attractiveness, including faster deregulation and improvements to the financial infrastructure, especially Tokyo's archaic settlements systems.

If those measures were taken, Tokyo would continue its strong role as an international financial centre.

Overseas production



Mr Mieno repeated his pleas for the central bank's greater independence, a theme of his governorship. He expected his successor, Mr Yasuo Matsuoka, to share his view it was time to change the legislation governing the relationship between the bank and the Finance Ministry.

The growing links between individual countries' monetary systems "made it more important than ever for each country to pursue policy aimed at maintaining its own economic stability."

Lifetime jobs may hurt company competitiveness

By William Dawkins

Japan's tradition of lifetime employment may impair the competitiveness and hence the creditworthiness of some of its largest companies, a leading credit-rating agency warned yesterday.

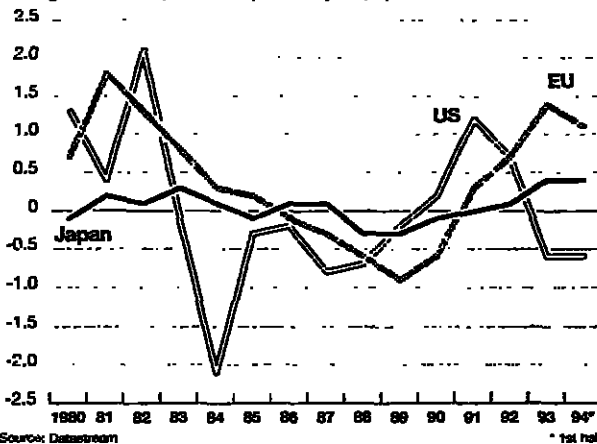
A report* by the Tokyo unit of Moody's Investors Service says the agency has already "incorporated some negative credit implications" in its ratings of sectors where Japanese companies are carrying much heavier staff costs than international competitors.

These are banking, airlines, steel, chemicals, cement, paper and pulp. If this led to a reduced credit rating, their funding costs would rise.

Moody's suspects these companies will be tempted to allocate capital inefficiently and expand sales, at the expense of profits, to be able to continue paying surplus employees. "Without decisive changes...

Unemployment

Change in rate compared with previous year (%)



their positions within the global market will be threatened," it warns.

Lifetime employment, the preserve of Japan's top 300 to 400 companies, survived other

But growing international (especially Asian) competition, in both cost and quality, plus the legacy of excessive Japanese industrial investment in the late 1980s, has left many companies bloated compared with their closest competitors. Economists agree that Japan's economic recovery will not be strong enough to absorb the full surplus of capital and labour, the report adds.

As an example of how the need to provide jobs for life can affect managers' investment decisions, Moody's cites Japan's bulk chemicals industry. There have been mergers in this formerly fragmented sector, but the resulting economies of scale have been disappointing because the mergers were not followed by heavy redundancies.

Steel companies' performance has been harmed by their strategy of launching often poorly performing diversifications, in theme parks,

memory chips and food, for the sole purpose of employing surplus staff. General trading companies have failed to close unsuccessful diversifications, while banks' earning power has been "dismal" over the past five years, partly because of their high employment costs, the report goes on.

Not all sectors have been so reluctant to cut costs, however. Several shipbuilders cut their staff by up to 80 per cent during the 1980s, some textile companies cut their work force by half, and steel companies cut head office staff by up to 60 per cent late in the decade. But it took several years of losses to force them to take the plunge and many staff were shifted to subsidiaries or affiliates, on salaries subsidised by the parent company.

Despite the high cost of lifetime employment, Moody's does not believe the system will quickly disintegrate. It is deeply entrenched because of

the seniority-based salary system, whereby employees are underpaid for the first 20 years or so of their careers and then receive sharp pay rises, peaking in their 50s. In contrast, European and US salaries tend to peak when staff are in their 30s or 40s.

Several leading manufacturers tried to move away from the social contract in 1982, but this attracted bad publicity and attacks on management's credibility from the Labour Ministry.

Others positively want to keep lifetime employment as a way of holding on to accumulated expertise. Unfortunately, argues Moody's, that is only a competitive advantage in a small number of high value-added sectors, where products and services are sold on quality rather than cost. That is patently not so in the sectors Moody's has highlighted.

*Lifetime Employment and its Credit Implications for Japan's Companies. Moody's Investors Service, Tel Tokyo 3550 0822.

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NEWS: WORLD TRADE

Trade officials fear other nations may join sales ban after pesticide concerns

Australia beef exports hit by US

By Nikki Tait in Sydney

Australian trade officials yesterday sought to lessen a threat to the country's \$3.2bn (\$2.2bn) a year beef export industry after a decision by the US to halt the sale of Australian beef until further notice.

The US action follows a temporary ban on the sale of Australian beef by Japanese retailers. Both countries acted following tests which showed that some beef consignments might be contaminated with a chemical pesticide used in cotton growing. The chemical,

chlorfluazuron, is found in cotton waste which was fed to some cattle after the country's severe drought led to limited grain supplies in September and October.

According to the Cattle Council of Australia, the chemical is non-toxic and only a very small proportion of Australian cattle - those fed cotton waste from irrigated cotton - have any chance of being affected. All livestock from affected areas, predominantly in New South Wales, were being tested.

Nevertheless, the CCA

acknowledged that the trade consequences for the beef industry, Australia's third largest export sector with overseas sales of \$4.3bn in 1993, could be serious. Australian officials were due to meet counterparts at the US Department of Agriculture yesterday in an effort to allay US concerns and resume trade.

Japan and the US are the two largest markets for Australian beef, accounting for three-quarters of total beef exports. But there are fears that other, smaller customers could follow the lead taken by

the US and Japan.

In Darwin, Mr Bob Collins, the federal primary industries minister, said testing had shown that "the actual levels of this chemical that have been detected are very, very small. It's a question of satisfying the importing authorities and health authorities in our customer countries that we've done everything that could be expected of us in terms of containing the problem."

● The enhanced agricultural export opportunities flowing from the Uruguay trade round could be eroded or even

negated if countries are given "undue freedom" to pursue unilateral environmental protection measures, the Australia's National Farmers Federation warned yesterday.

The gain to Australian farmers from the Gatt agreement has been estimated at about \$1.1bn a year in additional exports. However, there has been growing concern that these opportunities - the result of better market access and lower quotas - could be much reduced by non-tariff barriers dressed up as environmental protection measures.

Contracts and ventures

Enron in Yemen for talks on gas sector

A delegation from Enron of the US is in Yemen to discuss investment in the gas sector, including a \$2.5bn (\$4.1bn) liquefied natural gas (LNG) project.

Enron had signed a memorandum of understanding with Yemen in December 1993 to exploit gas reserves estimated at between 20 and 30 trillion cubic feet in the Marib-Jawf area. But Hunt Oil, leading a consortium including Exxon and South Korea's Yukong, at the time said it had not agreed to any other company's involvement in the export of the gas it discovered in the Marib area. The issue was shelved during Yemen's two-month civil war which ended on July 7 with the defeat of southern secessionists.

Yemen's Supreme Economic Council, which gives final approval for investment projects, last week agreed to introduce new terms and conditions for gas contracts and instructed the oil ministry to re-evaluate bids from companies. The LNG project involves a main pipeline from the Red Sea or the Arabian Sea as well as a pipeline from Saif in the Marib area to the capital Sanaa to meet local requirements. It also involves a liquefaction plant with an annual capacity of 5m tonnes of LNG and an export terminal. *Reuters, Aden*

■ A consortium, consisting of Kumagai Gumi of Japan and Cubiertas y Moz and Entrecañales, both of Spain, has been awarded a HK\$2.6bn (\$336.3m) civil engineering contract to build an underground railway station in Kowloon, part of the 30km rail link to Hong Kong's new HK\$1.58bn airport complex. Mass Transit Railway (MTRC) also said that a German-Spanish consortium, consisting of AEG Aktiengesellschaft and CAF, has been awarded a HK\$1.6bn rolling stock contract to build 11 express and 12 ordinary trains for the airport link. Thirty-one large contracts are expected to be awarded by MTRC, which is responsible for building the rail link. *Reuters, Hong Kong*

■ ABB Netzleittechnik, one of the German subsidiaries of the Swiss-Swedish engineering group, will supply a control system worth DM120m (\$80.5m) for a Siberian gas pipeline. The system will manage a 76km stretch of the pipeline between Gubinsk and Yuzny-Bakly, and includes features such as quality control and leak detection. ABB hopes to supply similar systems for the 1,013km-long pipeline. The system will be paid for by Transneft, a financing company dealing with energy projects, and operated by Sibneftegaspererabotka. *Michael Lindemann, Bonn*

■ Bombardier, the Canadian aerospace and transit equipment group, will supply 68 rail cars worth C\$180m (\$133.3m) for a new 170km intercity connection in Guanajuato state, Mexico. A Mexican private sector group will finance, build and operate the C\$840m system. *Robert Gibbons, Montreal*

■ Northern Telecom of Canada has signed a general sales agreement worth \$65m with GTE Telephone Operations to outfit GTE's US network with DMS central office switching equipment. The initial phase of the contract includes DMS-10 and DMS-100 SuperNode equipment which GTE will use to modernise its rural and suburban networks and develop an infrastructure to use advanced services. *Reuters, Toronto*

■ Jacobs Engineering Group of the US has submitted a proposal for the US Department of Energy's Rocky Flats Environmental Technology Site contract, valued at \$3.5bn over five years. Jacobs has formed a unit, Jacobs Management, to execute the contract. *Reuters, Pasadena*

Asean under pressure to speed the pace of trade liberalisation

Peter Montagnon on prospects following the Apec talks

To judge by the behaviour of Dr Mahathir Mohamad, Malaysia's prime minister, at last week's Apec summit in Jakarta, one might think that Asean, the six-nation southeast Asian group to which his country belongs, was in disarray.

Dr Mahathir took the gloss off the occasion by expressing public doubts about Apec's plan to liberalise trade and investment in the Pacific Rim by 2020. That cannot have pleased his host, President Suharto of Indonesia, a fellow Asean leader. He had set great store by agreement on this issue.

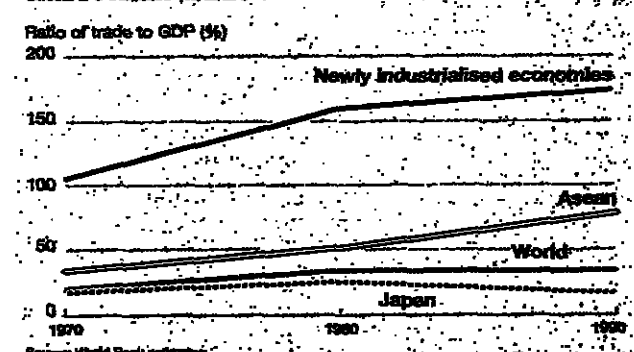
Had this been a meeting of the European Union the recriminations might have reverberated for weeks. Yet it is a measure of both the strength and the weakness of Asean that there is scarcely a hint of embarrassment. Asean countries, which also include Singapore, Thailand, Brunei and the Philippines, are used to the pragmatic view of consensus which characterised Jakarta. Apec's other 12 members may find that this continues to affect the pace at which they can move forward.

The essence of Asean's philosophy is that its members avoid coercion and collaborate only when they perceive it as being in their national interest to do so. This is in stark contrast to the way others, such as the US, see Apec. They regard it as a vehicle for cajoling governments to bargain away some sovereign rights for the sake of the general good.

Mr Hadi Soesastro of Indonesia's Centre for Strategic and International Studies admits that Asean's lowest-common-denominator approach has produced a "dismal" record on economic co-operation, but he says that, by shying away from internal tension, Asean has come to enjoy a "great sense of togetherness".

Moreover, with a population of 340m, a fast-growing econ-

East Asian trade



Australia yesterday urged the 18 countries which signed the Asia-Pacific Economic Co-operation "free trade" agreement to instigate a regular process to ensure that their trade policies were on track, writes Nikki Tait in Sydney.

Senator Bob McLellan, the country's trade minister, said he envisaged a process similar to the Gatt trade policy review mechanism, which would help to "provide assurance that all

only and an import market of \$226bn (\$138bn) Asean has assumed considerable economic significance. "Asean is an entity that nobody can just push aside," says Mr Rafidah Aziz, Malaysia's trade minister.

Founded in response to the communist threat at the time of the Vietnam war, Asean's original concerns - typically for a group of small countries - were mainly to do with security. Over the years its collaboration has extended both formally and informally to a wide range of activities. Asean has endorsed the policy of constructive engagement with the military regime in Burma, which is most heavily promoted by Thailand and Singapore. With the end of the cold war, it has sought to refocus the debate on security through its regional forum which encompasses a range of inter-

Apec participants are moving forward towards free trade and investment".

He said that there were four main areas which needed close attention if the declaration was to be turned in action. These were the review process; the development of a dispute settlement system; agreement on industry specific measures and timing; and a decision on how comprehensive the deal should be.

national dialogue partners.

Now it is also trying to put together its own free trade area, an effort often dismissed by outsiders because it is basically confined to tariff reduction and is peppered with exceptions. Even after the sweeping tariff cuts in its recent budget, Malaysia still affords heavy protection to its domestic car industry. Indonesia is reluctant to expose its petrochemical and aerospace industry to full international competition.

If the bad news for Apec is that Asean is likely to resist outside pressure to speed up the pace of regional trade liberalisation, the good news is that it shows signs of doing so for internal reasons. Already Asean has added non-processed agricultural goods to the range of products covered by its free trade talks and it is reducing

the time-frame for liberalisation.

"We might be seen to be rather partial and weak, but we are making progress," says Mr Supachal Panichpakdi, Thailand's deputy foreign minister.

Among the factors pushing Asean forward is the gradual re-emergence of Indochina. Asean will not only find itself competing with cheap labour from this quarter, but will also come under pressure to broaden its membership, starting probably next year with Vietnam. Overarching the debate will be a need to offset the growing economic and political power of China.

According to Mr Richard Grant of London's Royal Institute of International Affairs, pressure from the private sector at home, as well as the perceived success of the North American Free Trade Agreement, will also drive Asean's own liberalisation process faster than many now expect. Within seven to 10 years a "fairly complex" arrangement could be in place.

There is no guarantee, though, that the group will then turn to Apec's ambitious programme. Some argue that Asean's involvement in Apec mostly reflects a desire to dilute the influence of China and Japan in the region. Like the regional security forum, the intention is that it should remain little more than a talking shop. But the risk in the trade policy area is that another powerful member, the US, will come to dominate proceedings.

That goes a long way to explain both Malaysia's ambivalence and the predilection of most Asean countries for pushing any binding decisions back to the General Agreement on Tariffs and Trade and the new World Trade Organisation. After all, the multilateral forum is where the influence of big brothers is most greatly diluted.

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

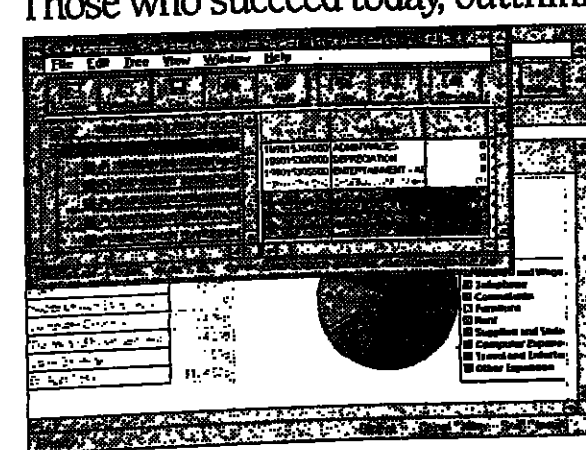
This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

UNITED STATES						JAPAN						GERMANY					
Year	Narrow Money (Bn)	Broad Money (Bn)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Year	Narrow Money (Bn)	Broad Money (Bn)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Year	Narrow Money (Bn)	Broad Money (Bn)	Short Interest Rate	Long Interest Rate	Equity Market Yield
1995	9.0	8.3	8.00	10.59	n.a.	6.0	9.3	6.62	6.51	n.a.	4.4	5.1	5.45	5.94	n.a.	1.9	1.9
1996	13.5	6.3	6.49	7.87	3.43	6.9	8.2	5.12	5.35	0.84	4.8	4.7	4.94	5.90	1.70	1.82	1.82
1997	11.6	6.5	6.82	8.29	3.12	10.5	11.5	4.15	4.84	0.55	9.0	7.3	4.03	5.14	2.21	2.21	2.21
1998	4.5	6.2	7.25	8.54	3.61	8.4	10.4	4.6	4.77	0.54	10.6	6.4	4.34	6.16	2.67	2.67	2.67
1999	1.0	3.9	9.59	8.49	3.43	4.1	10.5	5.31	5.22	1.48	6.3	5.7	7.11	6.34	3.22	3.22	3.22
2000	3.7	5.3	8.06	8.54	3.60	2.8	8.5	7.82	6.91	0.65	4.5	4.5	8.49	8.41	2.38	2.38	2.38
2001	5.9	3.3	5.87	7.85	3.21	5.2	2.0	7.21	6.37	0.75	5.1	5.6	5.25	8.44	2.38	2.38	2.38
2002	12.4	-2.4	3.75	7.00	2.86	4.5	-0.4	4.28	5.25	1.00	7.0	8.2	9.52	7.77	2.45	2.45	2.45
2003	11.8	1.1	3.22	5.86	2.78	3.0	1.4	2.93	4.18	0.87	6.4	7.9	7.25	6.44	2.11	2.11	2.11
4th qtr.1993	10.5	1.4	3.34	5.58	2.73	3.5	1.4	2.14	3.57	0.84	6.8	7.5	6.34	5.83	1.78	1.78	1.78
1st qtr.1994	9.8	2.2	3.52	6.08	2.75	4.7	1.9	2.05	3.88	0.82	11.1	11.9	5.88	5.93	1.75	1.75	1.75
2nd qtr.1994	7.5	2.2	4.40	7.07	2.80	5.2	1.5	2.07	4.05	0.78	11.4	10.5	5.28	6.71	1.72	1.72	1.72
3rd qtr.1994	5.1	1.7	4.57	7.27	2.87	6.2	2.3	2.13	4.46	0.74	9.5	8.4	5.01	7.18	1.70	1.70	1.70
November 1993	10.4	1.4	3.40	5.70	2.74	3.3	1.5	2.22	3.84	0.84	8.4	7.3	6.31	5.93	1.82	1.82	1.82
December	10.1	1.7	3.35	5.74	2.74	3.4	1.4	1.90	3.25	0.80	8.1	6.8	6.11	5.71	1.80	1.80	1.80
January 1994	9.7	2.0	3.20	5.71	2.72	4.2	1.8	1.98	3.34	0.85	11.8	11.4	5.90	6.83	1.71	1.71	1.71
February	10.0	2.2	3.49	5.87	2.74	4.6	1.5	2.05	3.80	0.80	11.0	11.9	6.91	5.87	1.77	1.77	1.77
March	9.8	2.5	3.84	6.47	2.80	5.2	1.8	2.13	4.08	0.79	10.5	11.4	6.84	6.27	1.76	1.76	1.76
April	9.0	2.7	4.05	6.94	2.91	5.8	2.2	2.13	4.03	0.80	11.6	10.9	5.81	6.43	1.68	1.68	1.68
May	7.0	2.1	4.54	7.17	2.81	6.0	1.7	2.08	3.90	0.78	11.2	10.7	5.90	6.63	1.67	1.67	1.67
June	6.5	1.7	4.57	7.09	2.89	4.7	1.5	2.01	4.24	0.72	11.3	10.0	5.07	7.05	1.80	1.80	1.80
July	6.1	2.0	4.75	7.28	2.91	5.7	2.0	2.02	4.22	0.79	9.7	9.0	4.87	6.90	1.79	1.79	1.79
August	5.1	1.7	4.84	7.22	2.84	6.0	1.8	2.18	4.56	0.74	10.1	8.1	5.00	7.10	1.74	1.74	1.74
September	4.2	1.5	5.01	7.44	2.85	6.9	2.8	2.21	4.50	0.77	9.0	8.2	5.07	7.53	1.78	1.78	1.78
October	3.2	1.3	5.49	7.72	2.87	5.7	2.4	2.20	4.63	0.78	8.2	5.22	7.54	1.64	1.64	1.64	1.64
FRANCE						ITALY						UNITED KINGDOM					
Year	Narrow Money (Bn)	Broad Money (Bn)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Year	Narrow Money (Bn)	Broad Money (Bn)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Year	Narrow Money (Bn)	Broad Money (Bn)	Short Interest Rate	Long Interest Rate	Equity Market Yield
1995	6.2	7.4	10.03	11.74	n.a.	13.2	13.5	14.34	13.71	n.a.	4.7	13.2	12.92	11.03	n.a.	1.2	1.2
1996	6.9	6.6	7.79	8.74	2.05	10.5	8.2	13.25	11.47	1.41	4.0	16.3	11.02	9.97	4.90	4.90	4.90
1997	4.1	8.9	8.26	8.48	2.75	10.4	9.8	11.32	10.58	1.94	4.7	14.6	8.77	9.92	3.80	3.80	3.80
1998	8.5	9.2	9.34	9.69	2.69	7.8	8.9	11.34	10.54	2.71	6.8	17.0	10.41	9.80	4.48	4.48	4.48
1999	7.5	9.5	9.39	8.79	2.88	7.1	8.2	12.41	11.61	2.48	5.9	17.5	13.98	10.30	4.36	4.36	4.36
2000	3.8	9.2	10.32	9.82	3.19	9.3	9.1	11.88	11.87	2.84	5.3	16.1	14.82	11.53	5.07	5.07	5.07
2001	4.9	2.7	8.82	9.03	3.58	7.3	8.0	11.83	13.20	3.45	2.4	8.0	11.58	10.04	4.87	4.87	4.87
2002	-1.9	-5.5	10.39	10.57	3.55	6.7	7.5	13.83	13.29	3.83	2.4	5.1	9.73	9.08	4.51	4.51	4.51
2003	1.4	-6.2	8.55	6.75	3.21	4.8	7.1	10.22	11.28	2.35	4.8	3.6	5.96	7.40	4.01	4.01	4.01
4th qtr.1993	1.4	-8.2	6.74	6.82	3.07	7.4	8.1	8.89	9.10	2.02	5.5	4.3	5.81	6.61	3.79	3.79	3.79
1st qtr.1994	2.8	-5.0	8.29	5.99	2.85	7.9	7.8	8.42	8.99	1.80	5.4	5.3	5.31	6.72	3.57	3.57	3.57
2nd qtr.1994	1.8	-4.2	5.73	7.03	2.94	7.4	7.4	7.98	8.94	1.54	6.9	5.2	5.23	8.12	3.70	3.70	3.70
3rd qtr.1994	0.0	-5.0	6.28	7.99	3.05	6.5	6.6	6.85	11.42	1.58	6.7	4.7	5.55	8.57	3.03	3.03	3.03
November 1993	-1.5	-4.3	6.74	6.92	3.07	8.7	8.8	9.05	9.34	2.15	6.1	4.5	5.95	6.77	3.84	3.84	3.84
December	-1.4	-5.2	6.52	7.24	2.94	7.8	8.2	8.75	9.71	2.10	6.0	4.8	5.29	6.79	3.80	3.80	3.80
January 1994	2.2	-4.1	6.31	5.89	2.82	8.4	7.1	6.44	8.89	1.98	5.1	5.0	5.44	6.22	3.46	3.46	3.46
February	3.0	-4.7	6.30	5.83	2.81	7.8	7.8	6.37	8.78	1.74	5.4	5.3	5.27	6.61	3.49	3.49	3.49
March	2.8	-5.0	6.25	6.37	2.90	8.9	8.8	6.43	9.46	1.77	5.6	5.8	5.22	7.29	3.74	3.74	3.74
April	2.8	-6.1	6.01	6.05	2.99	10.8	10.4	6.51	9.36	1.85	6.0	5.4	5.22	7.96	3.67	3.67	3.67
May	1.2	-4.7	5.65	6.94	2.86	9.5	8.3	7.80	9.38	1.48	6.9	5.1	5.22	7.13	3.95	3.95	3.95
June	1.8	-4.2	5.57	7.48	3.14	7.7	6.4	8.03	10.46	1.57	6.0	5.2	5.18	8.54	4.16	4.16	4.16
July	4.8	1.9	5.85	7.29	3.09	8.3	8.8	8.43	10.70	1.54	8.5	4.7	5.29	8.38	4.04	4.04	4.04
August	3.5	1.2	5.51	7.81	2.99	8.3	5.1	8.25	10.47	1.51	8.5	4.0	5.38	8.04	3.84	3.84	3.84
September	4.0	-0.5	5.83	8.08	3.10	8.3	4.0	8.96	12.03	1.61	7.2	4.8	5.78	8.32	3.84	3.84	3.84
October	4.0	-0.5	5.85	8.17	3.10	8.0	4.0	8.76	12.08	1.71	7.3	3.9	5.98	8.71	3.14	3.14	3.14



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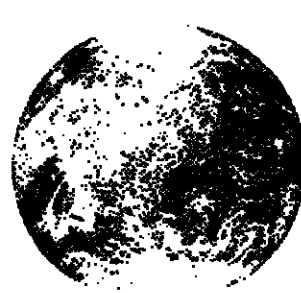
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NEWS: THE AMERICAS

OECD praises US on economic growth

But warns of both macroeconomic and structural problems in the future, writes George Graham



The Organisation for Economic Co-operation and Development gives the US high marks in its annual survey* for economic performance over the last two years, but warns of both macroeconomic and structural problems in the years ahead.

"The fundamentals seem sound for the immediate future. The expansion has become more firmly established, and job creation has accelerated without the re-emergence of any wage and price pressures thus far," the OECD says in the survey, published yesterday.

The organisation says policy-makers have recognised that there is very little slack left in labour or product markets and have acted early, by standards of the past, in order to head off a clear acceleration in inflation - although the OECD still believes that the Federal Reserve will have to raise interest rates further over the next year.

"Only if such action succeeds will the expansion be sustained for a longer period, avoiding the bust which inevi-

tably follows a boom," the report says.

The OECD forecasts gross domestic product growth slowing from 3.8 per cent in 1994 to 2.9 per cent in 1995, with inflation, as measured by the GDP deflator, accelerating from 2.1 per cent this year to 2.8 per cent in 1995. It projects a current account balance worsening to \$147bn or 2.2 per cent of GDP this year and to \$161bn or 2.3 per cent of GDP in 1995.

But the Paris-based organisation sees cause for alarm both over the US's fiscal health in the longer term and over worsening social problems.

"Many of these problems are related to inequities: between those at the top end of the income distribution - who enjoy some of the finest health and education services in the world - and those at the bottom - who lack access to even minimally adequate social services. Only if these inequities are attended to will the long-term economic future of the nation be secure," the OECD says.

On the fiscal front, the OECD applauds the "gratifyingly significant deficit reduction" undertaken by the Clinton administration, but warns that much of this improvement

is largely cyclical.

In the near term, the administration's budget projections may be too rosy, the report says, because they rely on real interest rates remaining extremely modest in comparison with the 1980s and lower than the current reality. In addition, a number of popular tax provisions such as the research and experimentation tax credit are due to expire, and will have to be paid for if they are renewed.

The OECD also questions the official budget assumption that federal pay rises will average less than 2 per cent a year for the six years from 1994 to 1999, a cut in real terms of more than 8 per cent, which is inconsistent with the declared goal of eliminating the estimated 26 per cent pay gap between government non-defence employees and their private sector counterparts over the next nine years.

In the longer term, the OECD warns that much more needs to be done to cut the budget deficit.

"First and foremost, the United States remains at a serious disadvantage with respect to the rest of the world in terms of its lack of investment

US economy: near-term outlook

	1993	1994	1995
Annual % change			
Total domestic demand	3.9	4.4	2.7
Exports of goods and services	4.1	7.8	10.1
Imports of goods and services	10.7	11.8	7.3
GDP at constant prices	3.1	3.8	2.9
Private consumption deflator	2.5	2.3	3.4
Per cent			
Unemployment rate	6.8	6.2	5.8
Household saving rate	4.6	4.0	4.2
Three-month Treasury bill rate	3.0	4.2	6.0
Current account balance			
\$bn	-104	-147	-161
% of GDP	-1.6	-2.2	-2.3

Source: OECD estimates

and especially saving, and there seems little prospect of the private sector providing much relief in this respect" since federal borrowing, although down from a peak of 87 per cent in 1992, still accounts for more than three quarters of total net credit market borrowing.

"There is, therefore, widespread agreement that the surest way to alleviate the shortage of saving is for the public deficit to be cut," the OECD says.

While noting the Congressional Budget Office's doubts about whether the Clinton administration's proposed reform of the healthcare system would in fact bring down

the deficit, the OECD warns that an overhaul cannot be avoided much longer.

"Differences of view on the design of healthcare reform must not become a stumbling block to the enactment of any significant reform programme. For without a comprehensive overhaul of some sort, spending pressures are likely to remain unabated, while inequality of access to adequate care will continue to increase," the report says.

Noting the worsening financial projections for Social Security and Medicare, which respectively provide pension payments and health insurance to the elderly, the OECD also urges action to control

entitlement spending.

"The longer that action is delayed to deal with these solvency problems, the more draconian the solutions will have to be," the report says.

The survey also provides some support for suggestions by some leaders of the new Republican majority in Congress for scrapping taxes based on corporate and personal income in favour of a consumption-based tax.

This might expand the tax base, the OECD says, because all the credits, loopholes and tax expenditures contained in the current system will cost the government as much as \$436bn this year.

"To put it another way, as much as 37 per cent of the tax base has been eroded. Reversing that erosion would allow the same revenue to be raised with lower statutory rates which presumably would be less distortionary," it notes.

*OECD Economic Survey of the United States. Available from OECD, 2 rue André Pascal, 75775 Paris Cedex 16, France; or HMSO, PO Box 276, London SW8 5DT, UK; or OECD Publications, 3001 L Street NW, Suite 700, Washington DC 20036-4910.

IMF accused of 'game of scapegoating'

By Nancy Dunne in Washington

The International Monetary Fund conspires with its client governments to keep the public ignorant of its programmes and acquiesces in a "game of scapegoating" to blame the IMF when things go wrong, according to Mr Larry Summers, US Treasury under-secretary for international affairs.

In a speech prepared for delivery before a group of parliamentarians from 18 countries yesterday, Mr Summers called on the IMF and member governments to forgo the traditional secrecy of Fund programmes to build public support for difficult adjustments.

"Adjustment programmes are negotiated in secret," he noted. "The governments' letters of intent are not made public. Background documentation is never released. For the poorest countries, the medium-term economic scenarios prepared by Fund analysts have not been given to the public either."

The advantage of working behind closed doors was that governments could blame the IMF, portray it as a "cabal of foreign capitalists", when the pain of adjustment hit.

The parliamentarians have oversight responsibility of their governments' contributions to the multilateral lending institutions. The meeting was hosted by Congressman Barney Frank, chairman of the House banking subcommittee. He will lose that job when the new Congress convenes under Republican control next year, but numerous Republican members are suspicious of the multilateral banks and will be demanding reforms.

Mr Summers said IMF

reviews of its members' macro-economic policies should be made public. "Government policies only change when the public understands the need for change and participates in the dialogue." The IMF should release background documents related to completed adjustment programmes, to let outside experts "evaluate and improve the quality of its programme design and policy advice."

In contrast to the Fund, the World Bank had made strides in efforts to open up. Since the controversy over the Namada dam project in India, the bank had opened information centres in London, Paris and Washington, which are supposed to provide assessment of projects two years before they come to a vote. This gives non-governmental organisations an opportunity to work constructively with it.

But there is still resistance "within some Bank quarters", Mr Summers said. "The Bank is still not meeting deadlines for making the project assessments available. Too many of the assessments are superficial and are not updated regularly." Furthermore, the Treasury is hearing from groups which have had difficulty getting project assessments.

New evaluation procedures established by the Bank have raised questions about the proposed Arun dam in Nepal, Mr Summers said. A new independent inspection panel, created by the Bank in 1993, has been asked to investigate the proposal. The World Bank had committed itself to zero real growth and slashed its soaring expense accounts, but still too much spending occurs that can be traced to its "formerly bloated culture", he declared.

Report highlights inequalities in education

By George Graham in Washington

The US federal government needs to take on more of a role in compelling individual states to iron out the inequalities in the US education system, the Organisation for Economic Co-operation and Development says in its annual survey of the country's economy.

Primary and secondary education are "mediocre at best", the report says, and inadequate funding for education in economically deprived areas has contributed to social problems

requiring costly intervention in areas such as welfare and law enforcement.

"The states have imposed significant costs on society through their decades-long neglect of the education of children from less-advantaged communities. US society now finds itself in a situation where whole communities experience massive educational failure at a time when the economic penalties for such failure are growing," the OECD says.

International comparisons show US school students' performance is generally lower than other countries, espe-

cially in mathematics, where the average US student at 13 lags an average French student of the same age by about 18 months of schooling.

But the disparities within the US are much wider than the gaps between the US and other countries.

Children in Iowa and North Dakota rank second and third in Taiwan in international comparisons of mathematics skills, with Minnesota, Maine and New Hampshire not far behind. But Mississippi ranks at the bottom of the OECD's listings, behind Jordan; and Louisiana, Alabama and Arkan-

sas fared only a little better.

The OECD suggests the US is looking in the right direction with recent attempts to define national educational standards in the Goals 2000 programme first agreed between the state governors and former President George Bush and turned into legislation under President Bill Clinton.

Such standards are important, although "little can be taken for granted in the debate on curriculum content in the United States", the OECD says, noting in a quizzical footnote the continued efforts of Christian

fundamentalists to block the teaching of the theory of human evolution.

It is, however, sceptical of how good the results will be. Goal 5, the OECD notes, calls for US students to be first in the world in science and mathematics achievement by the year 2000 - which would require them to make up a lag equivalent to two years of schooling in just six years.

More particularly, the OECD notes that there will be virtually no change in the amount of money spent on education under the Goals 2000 law, and little difference in its targeting.

Dole disowns Helms remarks on abilities of president

By Jurek Martin in Washington

Senator Robert Dole and other senior Republicans have distanced themselves from weekend comments by Senator Jesse Helms of North Carolina that President Bill Clinton was unfit to be US commander-in-chief and that this view was shared by leading members of the military.

Mr Dole said that, whatever reservations he may have held earlier about the president, "he's up to the job now."

Senator Orrin Hatch of Utah said that the president had "been doing better for a while" and that it was incumbent to support the commander-in-chief, whoever it was.

Mr Helms, probably the most right-wing member of the Senate, is likely to take over as chairman of the foreign relations committee.

He has already threatened to make trouble for the president's foreign policy if a vote on the GATT treaty is not postponed until next year.

His weekend interview drew an instant rebuttal from General John Shalikashvili, chairman of the joint chiefs of staff, and an even more incendiary reaction from Mr Leon Panetta, White House chief of staff.

Mr Panetta described Mr Helms as an extrem-



Senator Jesse Helms said President Bill Clinton was unfit to be US commander-in-chief

Governors warn Congress on ideology

By Jurek Martin in Washington

The ascendant new class of Republican governors have begun warning their party colleagues in Congress not to pursue an ideological agenda to the point of undermining their ability to manage their states.

The specific message from a weekend meeting of present and newly-elected governors in Williamsburg, Virginia, was that the Republican congress should not be sidetracked by issues such as voluntary prayer in schools, draconian welfare reform and the constitutional amendment to balance the budget.

Governor Pete Wilson of California said the states "are not colonies of the federal government". Governor John Engler of Michigan put it more bluntly. "If we don't deal with the economic issues, we'll need more than prayer to solve our problems."

Republicans gained 11 governorships in the mid-term elections two weeks ago and now control 30 of the 50 states and eight of the largest nine, with Florida the single exception. Republicans are also now in

the majority in about half the state legislatures.

In a joint press conference and in other interviews, several seemed concerned that so much attention has been focused in the past two weeks on the legislative agenda promulgated by Congressman Newt Gingrich, likely next Speaker of the House.

Governor Christie Whitman of New Jersey thought a constitutional amendment to reintroduce voluntary prayer into schools was a poor idea, while Mr George W. Bush Jr, governor-elect of Texas, though not opposed to the idea in principle, objected if it were imposed on his local school districts by Congress.

Governors Whitman and Wilson also urged the Republican Party not to adopt strong anti-abortion positions, both in any legislation before Congress and in framing the 1996 party election platform.

Governors George Voinovich of Ohio and Bill Weld of Massachusetts were openly nervous that a constitutional amendment to balance the budget might merely constrain state financial resources further.

Both said that any amendment should contain language freeing the states of the obligation of enforcing federal programmes for which insufficient funds were made available.

Governor Tommy Thompson of Wisconsin was critical of Mr Gingrich's notions on welfare reform, which would severely limit the time spent on public assistance and which would deny benefits to unmarried teenage mothers, and their children, who, he has said, might be placed in orphanages.

Mr Thompson expressed a preference for more extensive block grants to states to administer programmes as they thought best. "Each of us in our own way has gone to Washington on bended knee, to get a waiver in order to do something," he suggested, should come to an end.

There is nothing new in the Republican desire for greater state autonomy. President Bill Clinton has often spoken of the states as "the laboratories of the nation" and has, not always at the margins, encouraged them to develop their own social programmes, espe-



Governor Pete Wilson of California: states "are not federal government colonies"



Michigan governor John Engler: "We'll need more than prayer to solve our problems"

cially in healthcare. But the present crop of governors, new and old, have not been reticent in pointing out that they won office on their own records and ideas, and not by wholehearted embrace of Mr Gingrich's radical 10-point "Contract with America" designed for candidates of the House.

Some of them, including Governors Wilson, Whitman, Weld and Thompson, are seen either as possibilities for the

party's national ticket in 1996 or as influential in shaping both the ticket and its policies. Control of the larger states is an immeasurable Republican advantage in the next presidential election.

Governor Whitman, a rising star since her election last year and her subsequent implementation of tax-cutting initiatives, said: "I hope Congress understands that what got everyone elected this year was fiscal issues."

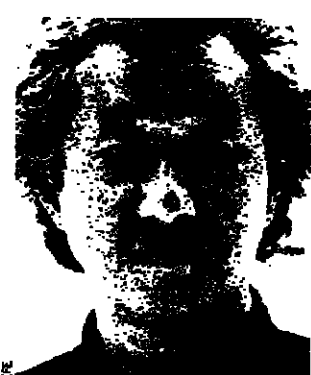
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Pay rises in line with prices stoking inflation

Brazil under pressure on indexation

By Angus Foster in São Paulo

Inflation in Brazil is expected to remain higher than hoped until the end of the year, and is adding to pressure for the government to outlaw the use of indices which keep salaries and taxes rising in line with prices.

The private Fipe research institute announced yesterday that inflation between October 16 and November 15 rose to 3.45 per cent, compared to less than 1 per cent in September after the introduction of a new currency, the Real.

The government's official inflation figure for the period, due to be published later this week, is likely to show inflation rising from 1.88 per cent in October to about 3 per cent.

The rise stems partly from one-off factors such as rent reviews and higher food prices after a drought, and the inflation rate is expected to fall slightly next month.



Fernando Henrique Cardoso: advisers studying how to remove or modify indices

Congressmen oppose dropping indices because they believe many workers lack sufficient bargaining power

But unexpectedly high inflation in the government index, known as the IPC, is worrying because, according to law, salaries have to be increased in line with the index.

The IPC has risen nearly 20 per cent since the Real's launch, leading to a bumper pay rise for workers with pay reviews. The increased salaries are also probably adding to inflation by stoking consumer demand.

Before launching the Real, the government was forced by Congress to accept the link

between salaries and the index. Congress feared inflation would otherwise eat away at workers' spending power. The government was worried about its tax revenues and ruled that overdue tax payments would be increased in line with inflation, as measured by a separate index.

Advisers to Mr Fernando Henrique Cardoso, due to take over as president on January 1, are now starting to study how to remove or modify these indices, which most economists agree fan inflation. One idea is to allow companies to negotiate wages directly with their workers, instead of relying on industry-wide union agreements and indices.

However, persuading Congress to accept such measures will be difficult, especially since the government had aimed for monthly inflation of only about 1.5 per cent for this year. Many congressmen, and some ministries, oppose removing indices because they believe Brazilian workers do not have sufficient bargaining power against their employers.

Ecuador determined to open public sector

Government is pushing ahead with a host of opportunities for private investors, says Raymond Colitt

Despite considerable political opposition and legal obstacles, the Ecuadorian government is pushing ahead with measures to open its public sector to private investors.

While strategic sectors such as telecommunications and electricity still require legislation before state monopolies can be put on the block, a host of concession contracts will be offered to private investors in other sectors traditionally operated by the state.

One such move is to have the private sector manage the country's principal roads. A request for tender to operate large tracts of the Pan-American highway, which connects the country with its northern neighbour Colombia and with Peru to the south, will be held in December.

The contracts for 10 of the most profitable sections of the road could be worth in excess of \$100m in annual revenues.

The government says it can no longer afford to maintain

the road, which is in a dismal state and requires an estimated \$45m in annual upkeep. Less lucrative routes are later to be offered to public/private joint ventures.

Some 14 enterprises, most of them foreign, have shown interest in the bid, but there are concerns that protests by motorists against road tolls, a novelty in Ecuador, may well cause repeated closures.

The state modernisation council, Conam, also announced bids in coming months for several municipal drinking water projects. This opens a host of opportunities for the private sector to build and operate water purification plants in some 200 municipalities throughout the country. In the coastal city of Esmeraldas a private company has already been granted the operation of a drinking water plant it had constructed.

The Guayaquil port facilities, currently operated by the military-dominated port authority, are to be offered in concession

in the first half of 1995. The port of Guayaquil, which moves some 4m tonnes of cargo annually, is the first of several Pacific ports on the privatisation list.

Despite considerable opposition to the construction of a \$600m oil pipeline, one of the largest infrastructure projects in the history of the country, the government remains determined to go ahead with the 15-year build-operate-transfer concession.

After the impeachment of one energy minister and parliament's intention to vote out of office a second over the issue, the government has had once again to postpone the bidding process until January 1995.

A consortium of Prudential Securities and the international airline consultant SBAE is to launch an international road show, promoting the sale of a 50.1 per cent stake in the Ecuadorian airline via a special auction to a pre-selected group of buyers. It is hoped to

sell an additional 25 per cent stake on the stock exchanges in Quito and Guayaquil.

Conam officials decided that Prudential's recent settlement of charges brought by the US government related to the sale of high-risk limited energy

'With basic political stability, we're on our way to becoming Latin America's next emerging market'

partnerships to small investors in the US during the 1980s would not affect diminish its ability to promote Ecuadoriana.

Meanwhile legislation that would allow for the sale of a 45 per cent stake in the telephone company Emetel is awaiting congressional approval. This proposal is more likely to be

approved than the government's own telecommunications law, which was rejected in July. The current proposal was presented by the opposition Social Christian Party, the strongest faction in parliament. Mr Mauricio Pinto, president of Conam, says he expects to offer Emetel shares 16 months from now.

Mr Pinto is equally confident that a good portion of the state electricity sector can be privatised before the government's term runs out in mid-1996. "The electricity sector is less controversial than telecommunications or petroleum," he says.

One advantage is that several public power plant operators are already constituted as limited companies.

Ecuador's overall investment climate has improved considerably since the administration of President Sixto Durán Ballén took over two years ago. Macro-economic stability, liber-

alised foreign investment regulations, and a recent debt agreement have restored confidence among foreign investors.

The recent bids for concession contracts in the exploration of oil and the installation of a cellular phone system suggested strong interest among some foreign investors. The securities market has seen dramatic growth in recent months. The Quito stock exchange has seen its trading volume increase by 70 per cent over last year while its price index for the month of October alone jumped by 30 per cent.

Government statistics confirm growing foreign capital inflows. Direct foreign investment is to nearly double this year while significant amounts of repatriated capital continue entering the country. Mr Augusto de la Torre, general manager of the central bank, says: "If we can maintain basic political stability in the near future, we're on our way to becoming Latin America's next emerging market."

Mexican union cries foul at paper's tactics

Vendors of the daily Reforma are no respecters of tradition, reports Ted Bardacke

In Mexico City - where a population of 18m buys a mere 500,000 daily newspapers - a peculiar kind of circulation war has erupted.

The war is not over price. Nearly all 32 papers in the capital charge the same high price of 60 US cents per copy. Nor is better information the main weapon: competition among reporters at most publications still consists of seeing who can most elegantly transcribe a government press release.

The struggle is instead between an aggressive new daily from the north of the country and the politically powerful Union of Newspaper Hawkers, whose 17,000 members claim to hold the exclusive right to sell newspapers in the city.

The fight between the Reforma newspaper, which has just celebrated its first birthday, and the union is one example of how the old methods of doing business are

breaking down in Mexico.

In the latest twist in the campaign, Reforma sent its own vendors out into the street last Sunday - the day Mexican

newsstand owners in recent weeks, Sunday passed off mostly peacefully.

Selling on the holiday marking the Mexican Revolution is those in Mexico City, live off flat-fee government advertising rather than sales or circulation-sensitive private advertising and therefore see nothing

wrong with a distribution monopoly that allows them to be at least seen in the street, if not purchased.

The union has been a favourite of the government, which in the past has used it as a last line of defence against renegade or independent publications.

President-elect Ernesto Zedillo's first public campaign appearance was a 5am greeting of union members as they

queued up to receive their stock.

But for a paper like Reforma, the union is a hindrance. "We are fighting for our right to free expression and to work when and how we want," says Reforma publisher, Mr Alejandro Junco, who claims circulation is back now to normal after falling initially by 40 per cent when the new distribution system was introduced at the start of this month.

Mr Junco argues that his paper has been designed for an elite audience.

He wants to send most of his newspapers to wealthier neighbourhoods where he can reach his target public, something he cannot do through the union.

Mr Junco also runs El Norte, Reforma's highly successful sister publication in the industrial capital of Monterrey, which through aggressive marketing and skilful distribution has raised per capita newspaper readership to the highest


levels in Mexico.

Along the way El Norte effectively destroyed the Union of Newspaper Hawkers in Monterrey. "This freedom of expression stuff is all just a publicity stunt," says Mr Nestor de Buen, a lawyer for the union. "The problem is commercial and what they really want to do is destroy the union."

Reforma seems to agree, placing more hopes on its case before the monopoly-busters at Mexico's recently created Federal Competition Commission, than in negotiations at the Interior Ministry, which regulates the media.

"This isn't about freedom of the press. Quite the contrary," argues Mr de Buen. "The union provides a service to many different publications. . . and if Reforma were to kill off the union, other papers in Mexico City who depend on its distribution would suffer a serious adjustment."





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NEWS: UK

Tory woes deepen in row on executive pay

A Conservative party campaign strategy document says that "excessive executive pay packages, especially in the privatised utilities, cause real offence" and calls for increased taxation of executive share option schemes, Robert Peston and David Owen write.

The disclosure of further details from the draft paper, excerpts from which were first published yesterday by the Financial Times, is likely to embarrass the government in the wake of the £205,000 (\$336,200) pay rise given to Mr Cedric Brown, the chief executive of British Gas, privatised in 1986.

The strategy for improving the party's image in the run-up to the next election, prepared for Mr John Major, the prime minister, and Conservative headquarters, is based on interviews with 80 disenfranchised Conservative voters with average incomes. They are said by the paper to see the government as "ineffectual and unable to deliver on promises".

Mr Jeremy Hanley, party chairman, said last night that headquarters had been "no more than doing our job" in compiling the document.

A political furor was also caused by the suggestion that the government should consider "postponing some of April's proposed tax rises if fiscal conditions permit". The

British Gas yesterday attempted to paint the controversial pay rises of up to 75 per cent awarded to two of its top directors as compensation for a shake-up in the executives' perks and pay structure, as well as bringing their pay up to the level of comparable companies.

The company argued the increases were part of a pay restructuring involving shorter contracts, abolition of annual bonuses and the replacement of a share option scheme with a long-term incentive plan.

"They have gained something," a spokesman said. "They have lost something. There is an element of compensation in there."

British Gas said a long-term incentive scheme in place of an annual bonus would help make managers "perform on a long-term view".

paper says: "Delaying implementing the second instalment of VAT on fuel would be dramatic."

Many Tory backbenchers backed this proposal and voiced support for the main thrust of the paper by Mr John Major, party deputy chairman. "The last thing the country wants is another tax hike, just as the economic situation appears to be improving," said one Conservative MP.

However, Mr Kenneth Clarke, the chancellor, is thought to be determined to

press on with the increase - from 8 per cent to 17.5 per cent - in the belief that a postponement would add to the government's difficulties by allowing Labour to prolong its attacks on the issue. Though the Tories insist Mr Major has a brief to advise only on communications strategy, his paper also proposes "making some changes to the pace of NHS [state health service] reform, eg not pursuing further performance pay for doctors".

Mrs Ann Taylor, shadow leader of the House of Commons, last night wrote to Mr Major urging him to "categorically repudiate the tactics proposed by Mr Major" for improving the party's image.

Another previously unpublished section of the paper says that "we really must use the parliamentary timetable, debates, ministerial statement etc" to control the political agenda.

Mrs Taylor's letter says that this and other suggestions - that Conservative backbenchers metaphorically beat up the Labour leader, Mr Tony Blair, and that legislation should be introduced with the express purpose of splitting the Labour party - are "an abuse of both Parliamentary procedure and the principle that Government should govern in the national interest".

Miss Betty Boothroyd, the Speaker, served notice that she would "deprecate" any behaviour which could be described as parliamentary jockeying.



Nicholas Serota, director of London's Tate Gallery, in the disused Bankside power station next to the Thames about two miles east of the gallery. The station is to be converted to become the Tate's Gallery of Modern Art, and the shortlist of architects for the design was announced yesterday. They are David Chipperfield (UK), Herzog & de Meuron (Switzerland), Office for Metropolitan Architecture (Netherlands), Rafael Moneo (Spain), Renzo Piano Building Workshop (Italy) and Tadao Ando Architect & Associates (Japan)

IRA is urged to return robbery cash

Stewart Dalby in Belfast

Sir Patrick Mayhew, Northern Ireland secretary, yesterday called on the Irish Republican Army to return the money stolen in a post office raid on November 10, during which postal worker Mr Frank Kerr was killed.

Sir Patrick, speaking in Belfast after the IRA's admission of responsibility for the robbery, said the IRA "cannot bring back the life of Mr Kerr but they can mark their sincerity by returning the money they stole".

It is thought that £130,000 (\$213,200) was taken in the raid. The IRA said its members killed Mr Kerr but the robbery had not been sanctioned by the leadership.

The IRA remained committed to the peace process, the statement added. Asked whether the IRA admission of guilt would damage plans for exploratory talks between British officials and Sinn Féin, the political wing of the IRA, before Christmas, Sir Patrick said: "It is important that whether the attack in Newry took place or not, the timetable laid down by the prime minister should be adhered to."

Northern Ireland officials said yesterday that talks were still most likely to take place before Christmas. Unionist leaders reacted angrily to the news that the IRA was behind the Newry robbery. Mr Peter Robinson, deputy leader of the Democratic Unionist Party, said: "John Major should now wipe from his mind any thoughts of talks with Sinn Féin following the IRA statement."

Unionist leaders reacted angrily to the news that the IRA was behind the Newry robbery. Mr Peter Robinson, deputy leader of the Democratic Unionist Party, said: "John Major should now wipe from his mind any thoughts of talks with Sinn Féin following the IRA statement."

Many governments have introduced tougher controls on vessels entering their ports because of growing dissatisfaction with the quality of supervision exercised by "flag" states.

Apart from the Bulgarian vessels, five ships were held because of inadequate safety gear, four because their crews were insufficiently qualified and one because of severe structural faults.

Apart from the five Bulgarian vessels, the "flags" to reveal the largest number of defects were Cyprus and Russia with two detained vessels each. One Russian-flagged ship had holes in its bulkheads and rotten cords on its lifeboats.

Stock Exchange unveils blueprint to boost efficiency

The London Stock Exchange has unveiled the key elements of the technology which it hopes will secure its future as a world player in equities markets.

It yesterday announced the availability of London Market Information Link (LMIL), the most important phase in the Sequence programme of electronic trading and information services. Over the next two years, Sequence will replace the Exchange's present inefficient collection of incompatible computers and software systems which have grown up since the "Big Bang" in 1985.

Alan Cane on the new generation of technology which will monitor equities trading

LMIL provides traders and independent information providers with trading data in digital (computer code) form. It also provides the infrastructure to support future services. The intention is that it will be run in parallel with

MarketLine, the existing computer readable service until March 31 next year when the older service will be closed down.

Some 30 customers - chiefly the larger market makers such as BZW and information providers such as Reuters - are already receiving the new data feed which has so far cost the Exchange about £20m to

develop. They have had to develop their own software to receive the feed.

The software was developed under contract by Andersen Consulting which also has a contract to manage the Exchange's computer systems. Mr Hugh Morris, Andersen partner with responsibility for the Exchange account, said LMIL was the foundation stone

of a programme which would give the City the opportunity to cut costs and simplify its systems.

The short timescale for the implementation of Big Bang in the 1980s forced the Exchange to build systems on an ad hoc basis, resulting in higher costs and lack of flexibility for its users. Through Sequence, it is determined not to repeat the

experience. Customers will receive information and be able to trade through a single digital interface. New services will be capable of addition without altering the interface. Changes to Exchange rules will be possible by simple amendments to existing software. There are as yet, however, no firm plans for linking the new electronic trading

systems to Crest, the electronic settlement system under development by the Bank of England. Unless the two systems can be linked, information will have to be keyed in twice at higher cost and with greater risk of errors.

Not all the Exchange members are convinced about the new service. ADP, the US-based information provider, is providing software which will convert the new service into the old format.

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مكناصن التحصيل

UK ECONOMIC DIGEST

Demand growth puts pressure on manufacturers

Recent growth in UK manufacturing is putting even greater pressure on capacity, particularly in sectors such as clothing, paper and printing, a survey suggests. The survey by Trade Indemnity, the credit management group, found that 48 per cent of clothing manufacturers were operating at or above optimum capacity.

Among paper and printing companies the ratio was 45 per cent, the second-highest of any industry sector. In all, 42 per cent of the 887 companies surveyed in the third quarter said they were operating near their optimum capacity, with 7 per cent claiming to be "overstretched".

Meanwhile, only 3 per cent of companies report that they are operating below 50 per cent of their optimum capacity compared with 26 per cent in the same period last year. Trade Indemnity suggests that this trend is "the twin result of capacity reductions and increasing demand." The survey shows that demand is picking up across most sectors, although companies with a turnover of more than £20m are experiencing the biggest increase.

Business services and food distribution groups are the most optimistic sector, with 62 per cent and 60 per cent respectively expecting activity to pick up soon.

Visible trade gap widens

The UK's visible trade deficit with countries outside the European Union widened slightly last month as the recent manufacturing growth sucked in more raw materials. But export volumes rose to a new record, and the underlying trade pattern continued to point to a relatively benign trend.

The Central Statistical Office said the trade deficit with non-EU countries - which account for almost half of all UK trade - was \$410m in October, up from a deficit of \$335m in September. A surprising deterioration in the oil balance accounted for some of the increase. In the three months to October the value of oil exports fell 17 per cent compared with the previous three months.

The office said the drop partly reflected the fact that oil exports to North America had surged in the summer. Measured without oil, the trade deficit fell slightly last month. Excluding oil and erratics, and calculated on a three-monthly basis - a measurement that represents the best guide to the underlying trend - the deficit was \$1.09bn in the three months to October, down from \$1.44bn in the previous three months.

A rise in imports was the other reason for the deficit widening. The total value of imports rose 1 per cent in October compared with September while import volumes grew 4 per cent. The total value of exports, by contrast, fell 0.5 per cent in the month, while export volumes grew only 2.5 per cent.

VALUE OF TRADE WITH NON-EU COUNTRIES					
Balance of payments basis, seasonally adjusted (£m)					
	Exports	Imports	Balance	Exports	Imports
1993	57,469	65,224	-7,755	50,038	57,415
1994					
Q1	15,235	18,896	-3,661	13,553	14,988
Q2	15,322	17,430	-2,107	13,263	15,177
Q3	15,655	17,365	-1,710	13,571	15,178
Q4	15,210	17,257	-2,047	13,025	15,032
Oct	15,126	17,258	-2,132	12,494	15,053
Nov	15,881	17,907	-2,026	12,558	15,048
Dec	15,442	17,803	-2,361	12,816	15,015
Jan	15,712	17,715	-2,003	12,822	15,040
Feb	15,593	17,685	-2,092	12,712	15,045
Mar	15,535	17,743	-2,208	12,759	15,138

Source: Central Statistical Office, Office for National Statistics. Figures are preliminary and subject to change.

Cash windfall for government

The Treasury has been handed a crock of gold with news that for the past 18 years it has been sitting on a pile of banknotes which could contribute modestly to cutting the UK's expected £32bn budget deficit this financial year.

The £300,000 (\$492,000) of notes has been booked in the Treasury's name in a secure deposit in the vaults of the Bank of England deep under Threadneedle Street in the City of London since 1976. Customs & Excise officers seized the money while enforcing foreign currency controls designed to stop large sums of cash being channelled in and out of Britain. The controls were dropped in 1979.

A Treasury official welcomed the Financial Times's discovery of the existence of the cash, and said it would look into the matter. "Every little bit helps," the official said, referring to the assumption that the money could be used to fund public spending. The cash was seized from a Swiss-based "middleman" who had a business allegedly spiriting money from UK individuals out of the country. The Swiss agent was arrested in London by Customs officers acting on behalf of the Treasury, and a suitcase containing the notes was confiscated for use as evidence in court proceedings. But the suspect later fled to continental Europe and has never stood trial, with the Treasury later abandoning interest in the matter.

Japanese companies expand

Two Japanese companies are to invest a total of £14m (\$22m) expanding their factories in Wales with the expected creation of 280 jobs. Yuasa Battery (UK) is to increase production of sealed lead-acid batteries at Ebbw Vale in Gwent. Llanelli Radiators is to transfer technology from Japan to its Dyfed factory to make evaporators and condensers for air-conditioning units. The projects are supported by Welsh Office grants totalling £1.95m.

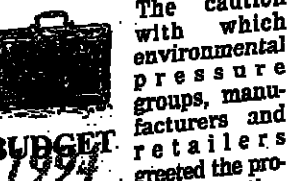
Vineyards reach total of 436

There are 436 active vineyards in the UK covering 1035.26 hectares, the Ministry of Agriculture's Wine Standards Board said yesterday. Of the 436, 148 had wineries producing 1.75m litres in 1993. The figures are compiled under European rules from information supplied by growers.

Environmentalists fear measures may be ineffectual

Caution on 'green' agenda

By Motoko Rich



The caution with which environmental pressure groups, manufacturers and retailers greeted the proposed pollution measures announced by the government last week was typical of the wariness surrounding government attempts to "green" domestic and business activities.

They are now wondering whether Mr Kenneth Clarke, the chancellor (senior finance minister), will include measures intended to help the environment in his Budget a week tomorrow.

Businesses are concerned about how fiscal instruments will affect competitiveness

while pressure groups fear that taxation could be used to replace regulatory measures. Most groups expect the chancellor to continue raising duty on fuel. But some analysts argue - especially for cars - that prices - especially for cars - may make little or no impact on pollution.

Alternative options for addressing this problem would need a longer timescale than one Budget and would entail considerable capital investment. One such might be "congestion pricing" - taxing car owners based on the amount of time they spend in traffic jams - to target the environmental problem directly, rather than taxing activities associated with environmental damage, such as the use of fuel.

Such a charge would require cars to be fitted with a smart card to tally minutes spent idling in traffic, with the owner charged accordingly, encouraging travel at different times, or the use of public transport.

The Institute for Fiscal Studies, which produced a prospectus for possible inclusions in the Budget, discussed one mechanism for direct taxation of pollution: emission taxation on individual sources. Units of pollution would be measured much like gas or electricity use, and taxed proportionately.

Setting up a new tax system may entail high costs, but is more likely to be specifically levied on sources of pollution.

The government plans to push through schemes to increase recycling. One way of encouraging this is a landfill levy - a charge on landfill owners in the hope that the extra cost would be passed on to customers, encouraging alternatives, mainly recycling.

Lockheed optimistic over Hercules order

By Bernard Gray, Defence Correspondent

Lockheed, the US aerospace manufacturer, said yesterday it was optimistic that the UK government would buy its latest generation Hercules C-130J transport aircraft to replace half its ageing Hercules fleet used by the Royal Air Force.

The order for up to 30 aircraft has been bitterly fought between Lockheed and British Aerospace, which wanted the government to buy the European Future Large Aircraft.

Lockheed said: "Because the FLA is not available in time, the decision is between refurbishing the existing Hercules or buying new C-130Js. Refurbishment does not stack up and no other country has backed it."

The Ministry of Defence refused to comment beyond saying a final decision had not been made. It is understood that a ministry evaluation committee has recommended purchase of the C-130J. That recommendation will go to ministers and a cross-Whitehall committee with a final decision expected before Christmas. The committee

is likely to recommend that if the ministry chooses the C-130J, Britain should rejoin the European project which it left in 1989. It is understood that Mr John Major, the prime minister, came under pressure from President François Mitterrand at the Franco-British summit at Chateaux last Friday for Britain to rejoin the European Future Large Aircraft project.

If Britain rejoins, development funds might be provided by the government as launch aid, which would not be in breach of Gatt rules covering government funding of aircraft

projects. BAe has argued that it needs to replace all of the 66 Hercules aircraft with FLA if it is to gain sufficient work to build the aircraft's wings. That objection may be overcome if Britain agrees to replace its tanker and maritime patrol aircraft with the FLA.

BAe said it was continuing to lobby for refurbishment of the existing Hercules fleet until the FLA becomes available in 2002.

BAe has submitted a proposal to the Ministry of Defence under which it would maintain the Hercules fleet,

including a basic refurbishment, at around 20 per cent of the costs estimated by the ministry.

BAe has also asked that any decisions be deferred until March when the full results of a year-long FLA study will become available.

The UK defence ministry is thought to be sticking to its 1994 deadline, effectively ruling out the FLA for the current competition.

A delegation of BAe apprentices and engineers will lobby members of parliament tomorrow to argue the case for the FLA.

As many as 30% of pupils fail to attend some inner-city schools

Police comb streets for truants

By William Lewis

Police patrol the streets of Manchester in unmarked cars in search of pupils playing truant from school. Mrs Yvonne Keen, headteacher of the city's Ellen Wilkinson High School, said yesterday. She was speaking after government league tables named her school as the worst in England for truancy.

The tables stated that at any time only about 70 per cent of pupils would be present.

The school has hired a school liaison teacher to check on children with poor attendance records. Some of its governors have been involved in searching the local shopping centre for absent pupils.

For the second year running the official tables for English schools show sharp improvements in GCSE and A-level examinations. Schools logged a 5.35 per cent improvement in the numbers passing at least five GCSE exams at the median grade C while the performance of pupils taking A-levels in the sixth form improved by 4 per cent. Pupils take several GCSE papers, typically eight, at the age of 16. The more specialised A-level, on the basis of which universities choose their students, is taken two years later.

Schools had failed to return absenteeism figures to the government, which left the validity of the tables in doubt.

The government recorded a total of 46,566 pupils of compulsory school age in Manchester, but according to the authority, the actual figure is just under 60,000.

"We do recognise that Manchester does have a problem with truancy, but we are taking active steps to deal with

it," the council said. "The overall picture presented by the tables is very misleading."

The authority stressed that, of the 11,000 pupils omitted from the table, there were "some very good schools that would have had a very good record on attendance." The local education authority for the west London borough of Kensington and Chelsea, which was close to Manchester in the truancy tables, also criticised

the accuracy of the government's calculations.

The authority said one of its schools had filled in a form incorrectly. "The department has admitted it has got the wrong number, but they are being bloody-minded and are refusing to change it," said Mr Mike Stoten, the borough's head of education.

Truancy on Page 16
Editorial comment, Page 19

State officials scramble to join 'superhighway'

By Paul Taylor

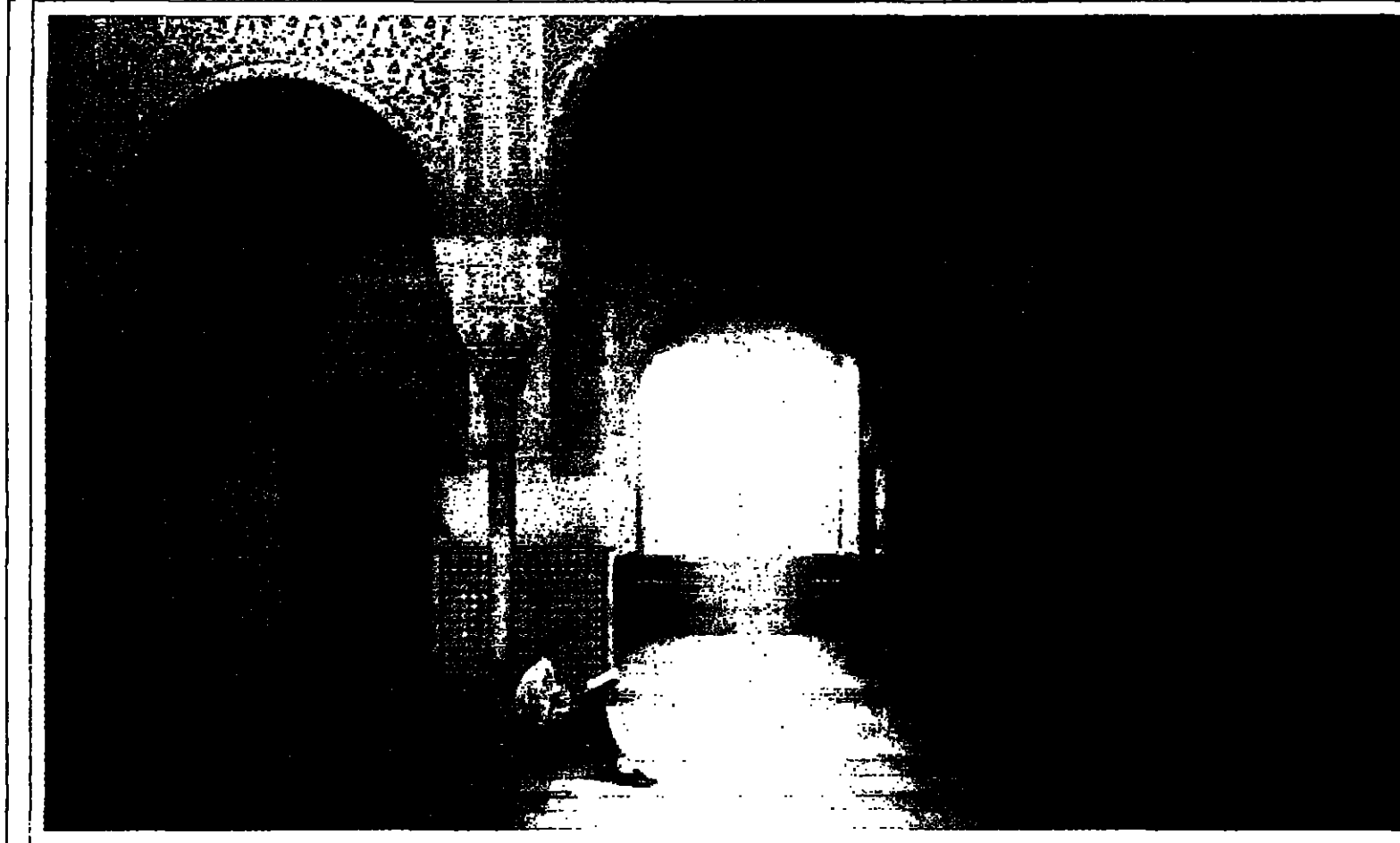
Parents could be given online computer access to school inspectors' reports and other information collected by the Office for Standards in Education under proposals outlined yesterday.

Mr Mark Gladwyn, head of strategic programmes at CCEA, the government centre for information systems, suggested that the information collected and held by Ofsted may be made available to personal computer users over the Internet - the system of computer networks which connects databases and computers and is emerging as a *de facto* information superhighway.

Earlier this month the Treasury confirmed that Mr Kenneth Clarke's Budget speech will be made available over the Internet shortly after the chancellor delivers it to the Commons on November 28.

"Information superhighways present us with a new and exciting opportunity to improve the way we share and access information," Mr Gladwyn told a consultative meeting on information superhighways organised by CCEA and attended by more than 800 public and private-sector delegates.

Mr Robert Hughes, minister for public service and science, said at the conference that the information superhighway "means government is open for business around the clock. The individual citizen can ask questions when it suits them, their school or small business rather than when it suits a civil servant".



The Moors didn't cross the Sierra Nevada on skis. But don't let that stop you.

They were busy creating countless courtyards and squares throughout the cities of Andalusia. Masterpieces of cultural fusion like the incomparable Alhambra in Granada • Set against the startling backdrop of the Sierra Nevada mountains where the snow lingers deep and long from November until late May on the ski slopes of Sol y Nieve, the resort chosen to host the '95 World Ski Cup • This southernmost ski paradise in Europe has the facilities to attract the best in the world and the sunny climate, as its name suggests, to appeal to those more normally prone to water skiing • And a mere 28 kilometres and forty minutes down the road, in the timeless tranquillity of Moorish Spain, you can look back on the snowy triumphs of a morning on the piste.

Passion for life

BUSINESS AND THE LAW

Ruling on EU's competence



The European Union has exclusive competence to conclude international agreements relating to goods, but its competence in respect of agreements on services and intellectual property is to be shared with the member states, the European Court of Justice ruled last week.

The Court's opinion had been sought by the European Commission in the context of the General Agreement on Tariffs and Trade Uruguay Round agreements. At the start of the round in 1986, the Commission was granted the power to negotiate on behalf of the European Community and the member states. However, it was stated that this did not prejudice the question of the competence of the Community and the member states on particular issues.

The final act and the WTO agreement were signed by the Council of Ministers, the Commission and the member states. Prior to the date of signature, the Commission sought the Court's opinion as to the EU's competence in concluding agreements in three areas - goods, services and intellectual property.

The Court said it was generally clear the Community had exclusive competence to conclude international agreements relating to goods. Such goods included products under the Euratom Treaty.

For products covered by the European Coal and Steel Treaty, member states had exclusive competence. The Community had exclusive competence, on the other hand, for international agreements which covered different types of goods, including those within the ECSC Treaty.

For agricultural products, while it was true that a specific Treaty of Rome provision relating to agriculture served as the legal base for the agreement on agriculture, this fact did not impede the international commitments relating to agricultural products from being covered by the EC Treaty provisions relating to the common commercial policy. These gave the Community exclusive competence.

In relation to services, the Court first reiterated that the common commercial policy provisions of the Rome Treaty were to be interpreted widely and the examples

given in the relevant treaty provisions treated as non-exhaustive.

Thus services were not excluded as a matter of principle from the scope of the common commercial policy. Insofar as the relevant agreement on services - the GATS - was concerned, the Court said there was no reason why trans-frontier supplies of services should not be treated in the same way as goods and therefore be covered by the common commercial policy, for which the Community has exclusive competence.

Other types of services - where the beneficiary of the service went physically to the state where the service was provided, where a subsidiary was established in the state where the service was to be provided, and where individuals supplied services to other states - did not come within the scope of the common commercial policy.

The Court also held specifically that transport services did not fall within the common commercial policy. The mere fact that embargo measures taken by the Council which affected transport services were taken under the common commercial policy did not change this position. However, the Court did hold that the Community shared competence with the member states to conclude the GATS. In making this finding, the Court relied on, among others, the internal market provisions of the Rome Treaty which allowed any related harmonisation measures to limit the powers of the member states to negotiate with third countries.

In respect of intellectual property, the Court said provisions in the TRIPS agreement concerning the prohibition on counterfeit goods were covered by the common commercial policy.

Other provisions not so closely connected with external trade were not within the Community's exclusive competence. However, as with the GATS, the Court said the Community shared competence with the member states to conclude the TRIPS.

Finally, the Court said, notwithstanding its opinion, it was necessary to bear in mind the obligation on member states and the EU to co-operate closely in international matters.

Opinion 1/94, ECJ PC, November 15 1994.

BRICK COURT CHAMBERS, BRUSSELS

In the two and a half years since Mr Gerald Corrigan, then president of the Federal Reserve Bank of New York, warned bankers to take a very hard look at their off-balance sheet activities or risk tighter derivatives regulation, relations between regulators and the derivatives industry have improved markedly.

In March this year, the US Securities and Exchange Commission and its Commodity Futures Trading Commission, with the UK Securities and Investments Board, issued a statement on the regulation of over-the-counter derivatives - financial instruments such as futures and options - calling for the industry and regulators to work together.

The industry welcomed the initiative. The International Swaps and Derivatives Association (ISDA), an industry-backed organisation set up by dealers in New York in 1984 to standardise derivatives documentation to reduce credit risk and increase legal certainty, wrote to the regulators offering help.

Suddenly, however, this spirit of co-operation is threatened by pending litigation in the US. Bankers Trust, a leading derivatives dealer, is being sued by two US companies, Gibson Greetings, a greeting cards manufacturer, and Proctor & Gamble, the consumer goods company, for losses on derivatives contracts sold by the New York bank.

Gibson alleges it was misled by Bankers Trust on the risk of a complex interest-rate swap and Proctor & Gamble that it was sold financial instruments without a full explanation of their risks.

Bankers Trust denies liability, claiming Gibson and Proctor are sophisticated clients which entered into the transactions with their eyes open and, in Proctor's case, that it formally suggested the company limit its risk by unwinding all or part of the transactions when changes in market rates began to affect its position adversely - advice Proctor ignored.

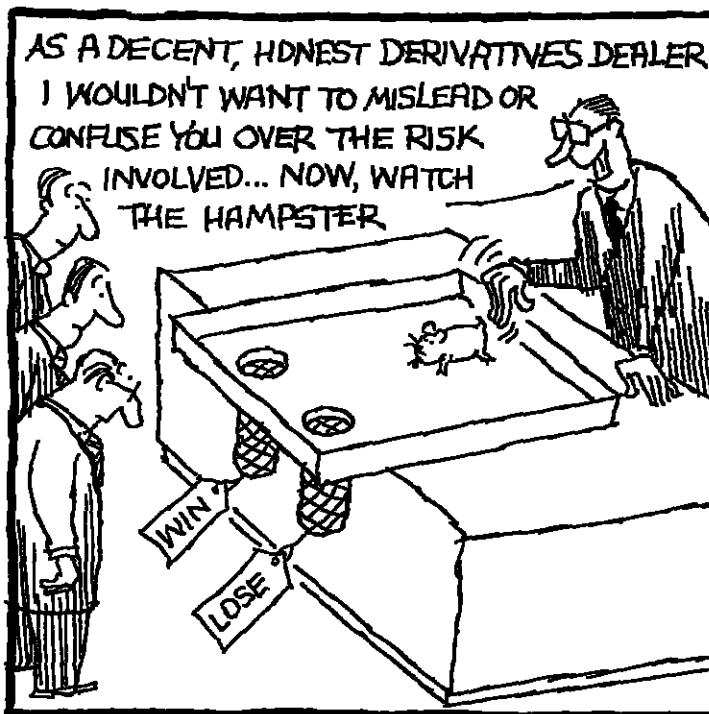
Few derivatives lawyers believe the banks have anything to fear from these actions. But there is a nagging concern that, if either company wins, other dealers may find themselves in court and a rash of derivatives litigation would lead to calls for tighter regulation.

For ISDA, tighter regulation would be a big reversal. One of ISDA's legal advisers, US derivatives lawyer Jeffrey Golden, now a partner with City solicitors Allen & Overy, says broad-based litigation should not obscure how hard a lot of people in the derivatives industry have worked to reduce risk and increase legal certainty over the past 10 years.

Regulators have spent a great deal of time worrying about largely theoretical legal problems which might affect the derivatives mar-

A question of standards

Robert Rice on resistance to further regulation of the derivatives industry



kets, he says. But the search by regulators for absolute legal certainty can be overdone.

Further regulation, rather than co-operation with ISDA to reduce legal uncertainty and credit risk by encouraging wider use of standard documentation, could prove counter-productive, he says.

Mr Ernest Goodrich, managing director of Merrill Lynch, New York, and an ISDA board member, says that, against the growth in the global derivatives market - an estimated \$13,000bn in notional value this year - the amount of litigation has been minimal over the past 10 years.

Standardised documentation will not prevent a Drexel Burnham Lambert or British & Commonwealth insolvency. But standardisation may make it easier to find a white knight or help evaluate the swap portfolio of a troubled market participant, Mr Golden says.

In the early days, before ISDA was formed, lawyers used to draft individual swap agreements for market participants which resulted quickly in a battle of the forms.

As the inter-dealer market developed, dealers began to enter several swaps with the same counterparty. Looked at gross, their exposure to each other based on each transaction was misleading. A more sensible picture of their exposure came from netting the results of all transactions with each other, setting off obligations against sums owing.

Negotiating a new contract for each trade no longer made sense and dealers pushed for master agreements which would facilitate such things as netting of counterparty exposure.

ISDA's first efforts at standardisation came in 1985 with a Code of Standard Wording, Assumptions and Provisions, a menu of provisions for dealers in drawing up contracts. It produced a revised code in 1988, followed in 1987 by forms for master agreements for dollar rate interest swaps and for multi-currency interest rate and currency swaps, plus definitions and an ISDA agreements user's guide.

Other documents followed and

then in 1993 a new generation of ISDA documents were produced. These included a master agreement for multi-currency cross-border deals and one for local currency single-jurisdiction deals, foreign exchange and currency options definitions and confirmations and a confirmation for over-the-counter equity index option transactions.

Since then the pace has hardly slackened. ISDA has produced a bilateral credit support annex to the master agreement, where collateral will be held in the US under New York law, and an over-the-counter single share option confirmation where it is thought the option will settle by physical delivery.

Obstacles to ISDA's attempts to reduce legal uncertainty and credit risk through standardisation have included a preference by some international dealers to document derivatives under separate master agreements for different products, such as the international foreign exchange master agreement which caters exclusively for spot and forward foreign exchange transactions, rather than using a single, multi-product master agreement such as the 1992 ISDA master agreement.

ISDA members find it hard to fathom why any dealer should go to the expense and difficulty of negotiating and handling several master agreements with the same counterparty. Mr Golden says multiple masters waste time, cost money, invite documentation backlog, increase the risk of mistakes in agreements, divert management attention and potentially increase credit risk and capital costs.

ISDA has powerful allies. The study in July 1993 by the Group of 30 top industrial countries of derivatives concluded market participants should use one master agreement with each counterparty, which provides for close-out and settlement netting to document existing and future derivatives transactions including foreign exchange forwards and options. A single master agreement creates the greatest legal certainty that credit exposure will be netted, it said.

Yet the G30 survey found only two-fifths of dealers documented derivatives transactions under a single, multi-product master agreement.

There will be cases where parties want to use separate master agreements. But ISDA is not saying a single multi-product master should always be used; simply that using separate masters as a matter of course is inefficient and costly.

If regulators are tempted by an upsurge in litigation (unconnected with attempts to reduce legal uncertainty) to extend the regulatory regime, they might do better to think again. More could be achieved by working with the industry to increase standardisation.

LEGAL BRIEFS



Linklaters aims to win US securities business

Linklaters & Paines, the City solicitors, has appointed Edward Fleischman, former commissioner with the US Securities and Exchange Commission, to help give the firm a US securities law capability.

Linklaters plans to develop the methods and resources necessary to provide US legal advice on international securities transactions. This way, it hopes to offer clients a full service, making it unnecessary for them to use US law firms when they want to access American markets.

The need for US securities law expertise has arisen mainly in the past three years, as US investors have shown an increased appetite for foreign securities, and the SEC has liberalised its rules, making it easier for foreign issuers to gain access to the US markets.

Linklaters says that, while this has eased part of the compliance burden on issuers, clients have remained worried about potential liability under the US Securities Act and the risks of litigation in the US. As a result, even when the clients were placing only part of an issue in the US, they have been advised to approach the whole transaction according to US domestic practice, and have used US law firms to handle the business.

After the bomb

City solicitors Norton Rose, bombed out of Bishopsgate by the IRA in April 1993, will return to base on November 27 after a £20m refit. The firm has taken advantage of its enforced absence to redesign its working environment.

Roger Birky, managing partner, says the use of the latest information technology and communications systems should improve efficiency and keep down costs.

PEOPLE

NFC's Ian Barr hits the road

Ian Barr, 44, has lost his job as NFC's human resources director following a decision to slim down the London head office of Britain's largest road transportation group.

Barr is the second NFC executive to go within the past three months. At the end of August Peter Sherlock, 48, the chief executive, quit after only 18 months in his job and a month later NFC announced that James Watson, 59, the company's chairman and former finance director, intended to retire on December 19.

Watson, who joined the group in 1988, took over as chairman in 1991 from Sir Peter Thompson, the man who masterminded probably the most successful employee buy-out of a nationalised industry. However, Watson did not inherit his predecessor's luck. NFC's profits have disappointed, its shares have performed miserably since last

year's £283m rights issue, and the decision to recruit an outsider as chief executive has demoralised what once was a highly motivated workforce.

Sherlock, a former director of Bass, was the most senior executive to be brought into NFC's close-knit top management team. Barr, who joined NFC from Chloride in 1989, was the only other outsider. His departure at the end of the year reduces the number of NFC executive directors to four - Robbie Burns, 46, Trevor Larman, 49, Denis Oliver, 50, and Graham Roberts, 44. They are all NFC veterans and have been with the group for an average of 27 years.

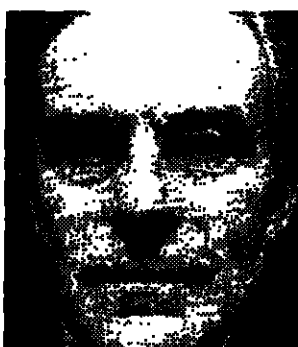
The timing of Barr's departure following a review of the corporate head office role is unusual since NFC is still looking for a new chief executive. However, it is understood that Sir Christopher Bland, who takes over as chairman

next month, is already playing an important role behind the scenes at NFC. His next big test will be to find NFC's next chief executive. Robbie Burns is thought to be the most favoured internal candidate but there is some concern that NFC's top management remains too inbred. William Hall

Julian Rivers, formerly head of retail marketing at Thorntons, has been appointed commercial development director at PENTOS. David Freeborn, Henry Lafferty, finance director, and Geoffrey Shaw have been appointed to the board of JARVIS.

Robert Seiberg, former vice-president and deputy chairman of TEXACO Ltd, has been appointed chairman; he succeeds Glen Tilton, who becomes president of Texaco USA.

Non-executive directors



Will a future Argos catalogue feature tanks and Rolls-Royce cars? The next chairman of the catalogue retailer is to be Sir Richard Lloyd (above), chairman of Vickers.

Sir Richard, 66 next month, will join the board of Argos as deputy chairman on January 1. He is expected to take over as chairman at the annual general meeting in May, when David Donne, who will be 70

next year, plans to retire. As well as chairing Vickers, Sir Richard is deputy chairman of Hill Samuel bank and a non-executive director of Harrison's & Crossfield, Siebe and Simon engineering.

Mike Smith, chief executive of Argos, yesterday described Sir Richard as "an ideal person for us to take on board". Smith did not believe that experience of the retail sector was a necessary prerequisite. "Sir Richard has a wide range of experience in areas where we feel he can add value," David Blackwell

David Heywood, chairman of Remploy and former deputy chairman of BAT, as chairman of NESTOR-BNA.

Derek Bucknall, retired director of British Aerospace, and Peter Mead, group chief executive of Abbott Mead Vickers, at GARDNER MERCHANT.

David Rutledge at UNIDARE ENVIRONMENTAL, having retired as chief executive of Unidare.

Purslow doffs his hat

Most fathers would be pleased if their sons got a job in investment banking - especially if the post was a directorship at CS First Boston and the son was only 30. Most fathers would be pleased; but not Christian Purslow's. "He was disappointed," says Purslow junior.

For the Purslows own Gerson Shoes and royal hatters Herbert Johnson. Christian Purslow sits as a non-executive director on the family board, where he will remain, but his father Terry had wanted him to take on an executive role.

Christian Purslow did once work for Gerson Shoes, but not as an executive. In his holidays from university he worked in the Northampton shoe factory. One eight-week job was to empty a shed of wooden lasts, the blocks from which Gerson artisans stitch the shoes. Christian Purslow

did the work "for love" and about £1 an hour.

From then on, Christian Purslow's career has gone up and up. He left Cambridge in 1986; he worked first for the Lek Partnership and then for Sir Ralph Halpern of the Burton Group, where he advised on corporate strategy.

That is where he met Stephen Hester of CS First Boston. Hester tried to entice him into banking then but Purslow went to Reuters Holdings to head global new business for the financial information group. It is only now that he has been tempted away. "I have been trying to get Christian Purslow to join us for the past five years and he finally accepted on Friday night," Hester said last week. Nicholas Denton

Nigel Russell has given up leadership of James Capel's Scottish investment trust oper-

ation to set up business alone as NJR Research.

James Capel says that Russell, 36, who is described as an entrepreneurial character, wanted to branch out into research for fund management companies. Capel says it will be NJR Research's first and largest client. "I don't feel I have lost him," says Bob Benton, managing director. "I'll probably see him more than I used to."

Russell worked as an analyst at Commercial Union before joining Capel in London. He later moved to Edinburgh to build a successful operation sponsoring investment trust flotations. His departure has prompted Capel to bring its investment trust operation to London. Michael Cuthbert will move with it to London but three more junior staff will remain in Edinburgh.

James Capel made the move to London to bring its investment trust business closer to sales and market-making of the products. Nicholas Denton.

VEBA INTERIM REPORT AS OF SEPTEMBER 30, 1994

RIGHT ON COURSE

The upward trend which was already evident in the first six months has continued during the third quarter. In a climate of economic recovery, the restructuring measures implemented by the VEBA Group are clearly bearing fruit.

NOTABLE INCREASE IN SALES

In the first nine months of 1994, VEBA has increased its sales by 5.5% (excluding petroleum taxes). Significant growth was achieved in the Electricity and Services Divisions.

INCOME BEFORE TAXES UP BY 41%. RESTRUCTURING MEASURES IN CHEMICALS PAYING OFF

In addition to the streamlining measures taken, the upturn in the economic climate also contributed to the significantly improved earnings. Earnings in the Electricity Division have increased again. In the Chemicals Division, operating earnings improved noticeably. Extraordinary expenses associated with the restructuring program continue to have a negative impact on earnings in this division. Earnings in the Oil Division, although up on the previous year, are

still unsatisfactory. This Division has therefore implemented the necessary measures to reduce costs. The Trading/Transportation/Services Division was able to build on the good results of the previous year.

PERSONNEL: FURTHER REDUCTIONS IN CHEMICALS, RISE IN ELECTRICITY, TRADING AND SERVICES

At the end of September, the VEBA Group had 129,815 employees, up 1.1% compared with the previous year. A noticeable increase was recorded in the Electricity Division as a result of the consolidation

of the eastern German distribution companies, as well as in the Trading and Services Divisions. The cutbacks in personnel in the Chemicals Division continued.

CAPITAL EXPENDITURES FOCUS ON ELECTRICITY

The hard coal-fired power plant in Rostock (DM 1.3 billion investment) came on stream in September, while the power station projects in Kirchmöser and Schkopau will continue on schedule. Investments in the Chemicals Division were decreased as planned, while in the Oil Division, expenditures focused mainly on the exploration and production of crude oil and natural gas, as well as the expansion of the service station network in eastern Germany. In Trading/Transportation/Services, expenditures were concentrated in particular on new DIY supply markets and the building materials, chemicals distribution, transportation and real-estate sectors.

If you would like a copy of the latest Interim Report, please contact: VEBA AG, Public Relations, Bennigsenplatz 1, 40474 Düsseldorf, Germany, Tel: +49 211 4579-367, Fax: +49 211 4579-532.

Group Highlights		11-30.9.1994	11-30.9.1993	Change
Sales	DM million	52,433	49,199	+ 6.6%
Income before income taxes	DM million	1,502	1,084	+ 41.2%
Employees	(30.9.94)	128,815	(31.12.93) 128,348	+ 1.1%
Investment in fixed assets	DM million	3,097	3,085	+ 0.4%

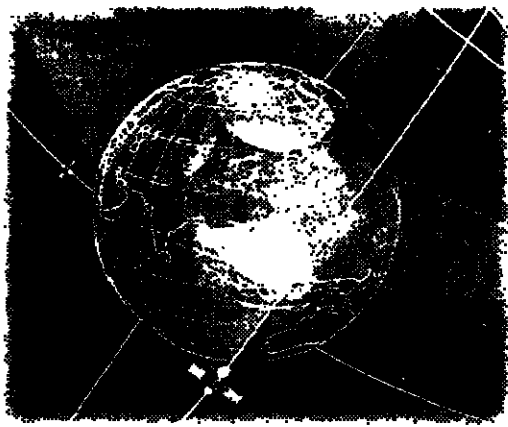
VEBA

مكاتبنا في القاهرة

Astronomical cost has kept the future of personal communications up in the air.

We've just brought it down to Earth.

Today's market is clamoring for truly portable, global personal communications. But the costs of such a system – costs that will ultimately come out of the consumer's pocket – have remained dauntingly high. Until today. Because today we launch the Odyssey™ system, a constellation of medium-earth orbit (MEO) satellites. In a world in which most people lack access to even basic telephone service, this satellite-based mobile communication system will provide convenient, effective, consistent communications to subscribers around the globe. And it will do so at a price that compares favorably with cellular service.



Directed antenna coverage concentrates service on land masses worldwide. Dual-satellite coverage provides even greater assurance of reliable communications.

FROM URBAN CENTERS TO THE MOST REMOTE CORNERS OF THE GLOBE

The Odyssey handset, essentially a palm-sized earth station, will operate in both cellular and satellite modes. Where terrestrial service exists, the Odyssey system will augment it, regardless of regional or carrier compatibility. Where it is absent or interrupted, your handset will link you directly – and transparently – to an Odyssey satellite.



MEO virtually eliminates the voice delay of geostationary (GEO) satellites and minimizes the shadowing effect of buildings and other obstacles that interrupts low-earth orbit (LEO) and cellular systems.

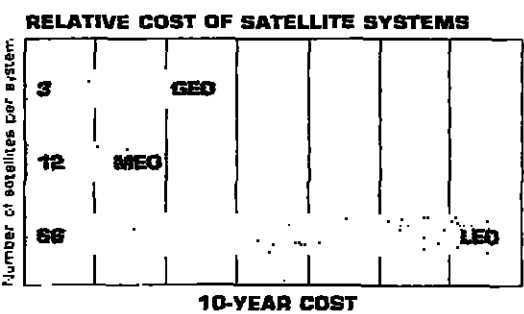
A JOINT VENTURE OF TRW AND TELEGLOBE

For more than three decades, TRW Inc. has stood at the forefront of space communications, enjoying a worldwide reputation built on innovation, reliability and technical excellence. Teleglobe Inc., through its subsidiaries, operates one of the world's most extensive digital telecommunication networks and is a quickly emerging leader in the global mobile arena.

Together, TRW and Teleglobe create the driving force behind Odyssey.

THE BEST VALUE FOR THE USER

Simpler technology and faster start-up are scheduled to bring Odyssey into global service in 1999, before any other system. Superior service and minimal user cost will attract subscribers worldwide.



Licensing authority for the Odyssey system is expected in early 1995. Unlike other systems, it will use frequencies already allocated for this type of service

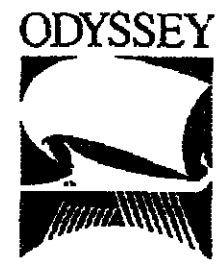
and components derived from proven TRW technology. Initial start-up costs will be 60 percent lower than for the two other major systems in a recent study.* And Odyssey's constellation price will be fixed. Estimating over a 10-year period, replacement satellites for the other systems evaluated will give Odyssey an even more dramatic cost advantage. Just as importantly, subscriber projections indicate that Odyssey will offer the best value for the end-user.

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the adventure is just beginning



MANAGEMENT: THE GROWING BUSINESS

Richard Gourlay on a successful merger in the food industry
A tale of two serial investors

Adolf Winter had almost no sales team and no financial director. And yet from a standing start, Winter built Beni Foods over five years into a company with sales of £85m. Last week he sold it to another well-known name in the meat-processing industry, Ron Randall.

For a start-up, this is impressive stuff. What is more, Randall believes Winter has sold at a time when the business - preparing and packaging quality meats for supermarket chains - is still packed with potential.

Beni's next phase of development is being entrusted to a kind of businessman and woman which is becoming increasingly important to venture capitalists - a serial investor who puts up equity alongside the venture capitalists and who either brings the deal to the financiers or is brought in as part of a management buy-in team.

In this case, Randall brought the deal to the venture capital community. After a beauty parade, he says, he chose a partnership with Morgan Grenfell Development Capital because of its ability to underwrite a deal of this size and its ability to react quickly.

Randall had been cutting up meat as a butcher's boy since he was 16, and put together his first meat processing company, Meadow Farm Produce, in 1972 when he was 21.

In 1984, he floated Meadow Farm Produce on the Unlisted Securities Market at a value of £6m. Two years later Hillsdown, the food group, bought it for £62m. He then reversed a company into Sims Catering Butchers, built the Sims Food Group before resigning in 1991 to build two more food packaging companies, TS&W and Randall Parker.

When Randall approached Winter earlier this year, Beni Foods was not for sale. "My initial approach was, would he consider being part of my ideas," Randall says. His suggestion that the groups merge was politely declined. "But he said maybe it is time to consider what to do with the rest of my life."

Winter's background is equally steeped in the food industry. He too built a meat company before selling out to the Trent Meat Company in 1984. He then spent three years researching the market before launching Beni Foods.

But it was quite a start-up. On a green field site in Milton Keynes, he built a 45,000sq ft factory and started selling finely sliced quality meats to supermarket chains feeding the consumers' growing appetite for sandwiches. Since then Winter has invested £36m and built the factory to 190,000sq ft.

Randall says that Winter had realised that he needed to put in a top management team. While more junior management was in place, a business that Randall says is heading for £100m of sales next year was clearly not manageable much longer by

Winter alone. The market is rapidly growing in the UK, with 85 per cent of cooked meat going into sandwiches and the market for healthy convenience foods growing apace.

Then there is the Continental market. Randall believes the UK could become an important source of prepared quality meats for chains in other European countries. But attacking these markets would only be possible with more management, Randall believes. He will therefore be recruiting a finance director, a managing director, a procurement director and a sales team to work alongside him.

And Winter? He will be retained as a consultant for a year but has declined to take a public bow. A private man, he has taken a "life style" decision and is understood to be returning to his native Austria, leaving two sons with small shareholdings and as active managers in Beni Foods.

Many small and medium-sized businesses in Scotland now have a special advantage over their counterparts elsewhere in the UK: they are able to take out loans from their banks for up to seven years at a rate of interest guaranteed not to go up by more than 1 percentage point.

The cost of the guarantee is borne not by the borrower but by Scottish Enterprise, the official development body, under a scheme developed with the four Scottish clearing banks, which had to overcome strong Treasury opposition. Scottish Enterprise reckons it will cost it £5m over the next two years to guarantee the £100m of loans which the banks are making available.

The small business loans scheme, which is available to businesses employing up to 250 people in manufacturing, construction and business services, is a product of Scotland's Business Birthrate Initiative. The initiative, which was launched on November 1, is aimed at raising the rate at which new businesses are formed in Scotland, and at increasing the number that survive to become significant companies.

It focuses on encouraging more people to start businesses, removing some of the financial impediments to launching and expanding a company, and eventually changing a national culture which accords a low status to the entrepreneur.

It was started by Crawford Beveridge, a Scot who returned from a senior post at Sun Microsystems in California to run Scottish Enterprise. He was baffled by the contrast between the endeavour displayed by Scots outside Scotland and the apathy exhibited at home. Studies he commissioned showed that while Scotland's business birthrate between 1978 and 1990 was 77 new companies employing more than 50 people per 1m of population, the equivalent number for the West Midlands was 86; and for the south-east of England it was 116. Massachusetts in the US dwarfed them with 333.

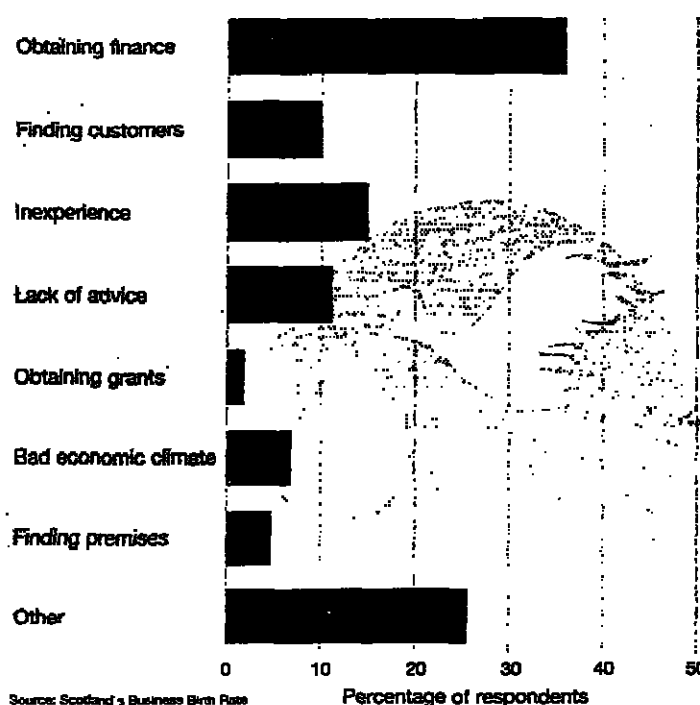
It was calculated that if Scotland's business birthrate since 1978 had matched that of the West Midlands an extra 70,000 jobs in independent businesses would have been created on top of the 125,000 people in Scotland already working in the private sector.

Yet the proportion of the Scottish population interested in creating new businesses was found to be around the UK average. People were apparently being held back by the difficulties in raising finance faced by businesses everywhere, but also by a pervasively anti-entrepreneurial environment.

According to an opinion survey, people in Scotland rated entrepreneurs below manual workers such as plumbers and bus drivers on

Constraints on enterprise

Main problems entrepreneurs face in getting started



Raising the birthrate

James Buxton reports on a Scottish initiative to increase the number of start-ups

their list of admired professions. Scottish Enterprise decided that raising the business birthrate should not be a top-down affair. The strategy was thrashed out in seminars with businessmen, professional advisers, bankers, officials and journalists.

This resulted in a document listing dozens of desirable schemes and objectives, and it was expected that the drive to implement most of them would come from others. That includes the local enterprise companies in the Scottish Enterprise network, some of which were already taking a lead in trying to encourage more entrepreneurship. For example, Dunbartonshire

Enterprise, north of Glasgow, runs a training programme named Teamstart for professionals and middle managers interested in forming their own businesses.

People in middle-class neighbourhoods are targeted by mail. About

People in Scotland rated entrepreneurs below bus drivers on their list of admired professions

David Pearson, in charge of enterprise development, points out that Teamstart is separate from the government's enterprise allowance scheme which in Dunbartonshire results in the formation of about 400

New Tessa urged

Most private businesses would prefer to invest out of retained income rather than with debt or by raising equity. It allows them to retain control and is ultimately cheaper.

But many small businesses fail to retain enough of those earnings. Partly because of favourable personal tax incentives, small business owners tend to take more money out of their businesses than is healthy for their financial stability. Barclays bank believes they need to be encouraged to keep more in their businesses for future investment. It has asked the government to consider introducing a Business Tessa account for all businesses in this year's Budget.

The account would function like the personal Tax Exempt Special Savings Account, making interest on retained earnings saved for a minimum period free of tax.

"It is small, low-cost, targeted tax incentive," says David Lavarack, head of Barclays Small Business Services. Barclays has discussed the proposal with the DTI and other departments, whose reaction has been "favourable", Lavarack says.

The Tessa would be focused on small businesses which have a chance of surviving and growing over the medium term but which fail to achieve their potential because of low reinvestment.

Incorporated and unincorporated businesses with sales between £50,000 and £1m would benefit most from a Business Tessa. But all businesses would be allowed to invest up to £20,000 a year for five years. At this level, the cost to the Treasury is just that on interest would build to about £200m after five years and would benefit over 350,000 businesses.

Barclays says the small-business sector is characterised by high rates of closure and low average growth rates. "Reducing the level of closures would provide a real boost to the UK economy," it says.

Richard Gourlay

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TECHNOLOGY

Keeping better tabs on truancy

The widespread truancy highlighted in today's educational league tables is likely to heighten the debate in schools about the use of electronic technology to monitor pupils' attendance records.

Merely checking up on pupils more rigorously can make substantial cuts in truancy figures, according to research by the Truancy Unit at the University of North London. Nearly two-thirds of truants would not skip lessons if they believed there was a risk of getting caught.

Monitoring systems such as swipe cards and electronic registers are seen by many teachers as expensive, complex and unproven. But the schools that have pioneered their use are frequently enthusiastic about them. Don Vickers, head of Heath Fletcher High School in Manchester, reports that truancy rates have declined dramatically since the introduction of an electronic register in September 1993.

This system, which was produced by Bromcom, a Kent-based computer company, supplies the teacher with a small computer in an A4-sized folder instead of a paper attendance register. The computer folder includes a radio transmitter and receiver, which transmits data to a radio receiver unit mounted on a nearby wall or roof. These units, the number of which depend on the layout of the school, are linked to a PC in the school's office. The system has been installed in 80 schools at an average cost of around £20,000.

The advantage of this system is that it reduces teachers' administration, allows regular and more accurate monitoring of absences and provides letters to parents about the absence quickly. It also allows the school to check attendance at every class, cutting down truancy after pupils have registered.

Vanessa Houlder

When the Treasury insisted that all UK life insurance sales agents and advisers should give customers more information about their policies, it also delivered a bonus for makers of laptop computers and mobile phones.

Some life insurance companies were already emphasising technology when the Treasury made its move in July last year. But the new requirements to give more information to potential investors on the products, the costs of selling them, and the returns to the customer if long-term policies are surrendered in the first few years, have forced the whole sector to give the issue greater priority.

The disclosure regime, which will be compulsory from the new year, has focused attention on the appropriate technology in two ways.

First, having to reveal the cost of selling a policy has put even more importance on cutting costs for selling and for processing the sale. Second, having to provide customers with more information that is specific to their circumstances creates a need for more sophisticated systems.

"I think there will be no escaping technology from January," says Nigel Smith, sales computing manager at Asa Equity and Law.

The scale of the challenge facing the sector is underlined by the fact that even NatWest Life, which opened for business at the start of last year with computer systems costing £40m, is having to make some changes.

NatWest Life had provided its sales force with Toshiba laptops linked to a Unisys mainframe, where the information keyed in by sales agents is automatically downloaded. Adam Walton, head of life, has modified the system so that the disclosure requirements both when a policy is sold and when it is issued.

The company, a subsidiary of the National Westminster Bank group, has had some benefit in making a late start, since it could set up a system from scratch and decide to sell only a limited and relatively straightforward range of products.

For other life companies, with wider product ranges and more established systems, meeting the demands of disclosure requires a greater response.

For example, Legal & General, one of the UK's largest insurers, is upgrading the laptops it provides for its sales force, as will be Asa Equity & Law, which will also provide printers for all its sales agents who use laptops, so that documents can be produced in the customer's home. Other insurers expect upgrading the process to take place over some months next year.

Prudential Corporation, the UK's



Figuring it out: new Treasury rules acted as a catalyst for using computers and portable phones to provide better information

Life catches up with laptops

New disclosure requirements for insurers have placed greater importance on detail, writes Alison Smith

biggest life insurer, is taking a different approach. Instead of buying laptops for the 7,000-strong sales force, Alan Smith, marketing director for its home service division, has placed the largest-ever single order in the UK for mobile phones.

The phones will be programmed to Prudential's "quoteline" where the 300 operators will key in to the computer what the sales agent says about a customer's circumstances and provide the detailed information. It is backed up by a freephone number for the areas of the UK where mobile phones do not work.

Alan Smith believes that in the future laptops will be the answer - but says Prudential's decision for the current changes is based both on cost and the sales process.

The company estimated that buying laptops would cost £25m initially, and then an annual cost of £11m. The mobile phone solution is estimated to cost £3m as a one-off expense and then £5m a year.

Smith adds that trials on how the laptop fitted into the sales process showed it was an encumbrance. Simply by flipping the screen up,

the sales agent created a barrier. "I'm a sales agent, when I concentrate on keying in information, I lose eye contact and the customer is back watching EastEnders."

For life companies with more diverse distribution than Prudential, using more technology can be a more complicated process.

Asa Equity & Law, for example, sells its products in three ways: through a direct sales force, through "tied agents" - separate companies that agree to sell only the insurer's financial services products - and through independent financial advisers.

Nigel Smith says that laptops are not compulsory, and though nearly all tied agents use them, only about half the direct sales force does. These sales agents have a choice of machines they can rent: all are capable of connecting with Elvis, the company's main system, but the cheaper ones take longer. He thinks the company will probably review early next year its policy of allowing laptops to be voluntary. "It is a cultural issue in many respects."

Independent advisers can also access the Elvis system, but there are regulatory limits to the support

that individual life companies are allowed to give independent advisers.

One way through this for life companies, and for advisers who want information about the companies' products, is the Exchange, owned by Origo and AT&T.

This project was launched in 1991, and is a way of giving independent advisers electronic access to information about life companies' products. Advisers pay £250 and an annual charge of £65 for the software, while life companies provide an annual subsidy of £4m.

The system does not yet cover every life and pensions product, but within two years Paul Lindsey, its managing director, expects to have all products except group pension schemes available.

As for the new regulatory requirements, Lindsey says: "From January we will be giving independent advisers the ability to calculate specific commission at the point of sale, and to be able to print out client-specific illustrations."

He is in no doubt that the disclosure regime has acted as a catalyst in speeding up the use of technology.

Technically Speaking

Biotech patents under threat

By David Roberts



The fate of the European Union Draft Directive on the legal protection of biotechnology inventions will be known shortly. An EU Conciliation Committee is due to meet on November 28 to see whether differences between the Council of Ministers and the European Parliament can be worked out.

Unfortunately, if the Parliament's amendments to the directive are adopted, the impact on biotechnology in Europe will be worse than being left with the uncertainty of a patchwork of national legislation. Industry research, medical science and the prospects of finding new medicines will be worse off than they are today.

First introduced in 1988 with the intention of defining, clarifying and harmonising patent law for the biotechnology industry in Europe, the draft directive has recently undergone a number of mutations, mainly stemming from a well-intentioned but under-informed concern with bio-ethics.

While no one would disagree that patenting parts of the human body *in situ* should be banned, it is vital that patent protection be available for isolated products derived from the human body if new biotechnology-derived medicines are to be developed. In the pharmaceutical industry, products will simply not be developed if R&D costs cannot be recouped during the period of exclusivity that the patent system provides.

The European Parliament does not seem to have realised the importance of this distinction and has voted in an amendment (Amendment 3) which would effectively reverse the original intention of the directive.

The amendment means there is now a grave danger that isolated human genes, proteins and enzymes could be rendered unpatentable in Europe. This would be a retrograde step compared with current patent laws. More important, Europe would be placed at a competitive disadvantage with respect to other countries with a major biotechnology industry,

especially the US and Japan. The consequences for investment in Europe would be devastating.

The fault - and the solution - lies with the European Parliament. By February of this year, most of the issues raised by the directive had been addressed, and the Council of Ministers had reached a "common position" which was acceptable to industry. However, a committee of Members of the European Parliament proposed a number of amendments, many of which the European Commission agreed with industry would be potentially lethal for biotechnology development in Europe.

It is universally felt within the industry that adoption of the directive in its present form would have far-reaching consequences, creating an incentive for pharmaceutical companies to leave Europe rather than invest here. Equally serious would be the impact on the development of new biopharmaceuticals and on the treatment of genetic diseases such as cancer, cystic fibrosis, Huntington's chorea, schizophrenia, Alzheimer's, arthritis and atherosclerosis.

The membership of the Conciliation Committee, which meets on November 28 to try to find a way round the problem, consists of 12 MEPs and 12 members of the Council of Ministers. The Council has made it clear that it refuses to accept Amendment 3 and wants to establish a legal framework that enhances Europe's competitiveness in this important field.

Therefore, the ultimate outcome will depend largely on the attitude taken by the MEPs. It is still possible that these MEPs and the European Parliament as a whole can put the directive back on track before it is too late.

If not, industry is unanimous in its feeling that it would be better to have no directive at all.

The author is chairman of the biotechnology committee of Interpat, an organisation representing the world's research-based pharmaceutical industry. He is also senior vice president, corporate intellectual property, at SmithKline Beecham.

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TERMS OF THE ANNOUNCEMENT

- Prospective buyers are invited to receive from the Liquidator the Confidential Offering Memorandum and the draft Letter of Guarantee, in order to submit a sealed, binding offer to the Athens notary assigned to the public auction, Mrs. Andriani-Dimitra Zapheropoulos-Economopoulos (18 Voulkouristion St., 5th floor tel. +30-1-321.8249) up to 1400 hours on Tuesday 13th December 1994. Bids should be submitted in person or by a legally authorised representative.
- The bids will be opened by the above notary at 1200 hours on Wednesday 14th December in the presence of the Liquidator. Persons having submitted an offer within the prescribed time limit can also attend.
- On a penalty of invalidity, bids must be accompanied by a letter of guarantee from a bank legally operating in Greece, valid up until its return to the prospective buyer, to the amount of fifty million drachmas (50,000,000) for VEPOL S.A.
- The company's assets and all fixed and circulating elements that comprise them shall be sold and transferred "as is and where it is" and, more specifically, in their actual and legal state and where they are on the day the sales contract is signed.
- The Liquidator, VEPOL S.A. and VEPOL's creditors are not responsible for any legal or actual defects of the objects for sale and their rights, nor for any incomplete or inaccurate description of them in the Offering Memorandum.
- Transfer expenses of the assets (VAT on the value of movables, notary fees, mortgage fees, etc.) are to be borne by the buyers.
- Participation in the auction implies acceptance by the prospective buyer of all the terms contained in the announcement. For the rest, legal provisions by which the company is being liquidated are in force.

For the Offering Memorandum and any additional information of clarification interested parties should apply to:

- GREEK EXPORTS S.A., 17 Panepistimios St., Athens, Greece, 1st floor, tel. +30-1-324.111-115 and
- ETBA S.A. Holdings Dept. 87 Syngrou Ave. Athens, Greece, 4th floor, tel. +30-1-924.2900, 929.4611 & 929.4613.

INVITATION TO TENDER FOR THE HIGHEST BID

for the purchase of the assets of Kassandra Mines of the Company "HELLENIC CHEMICAL PRODUCTS & FERTILIZERS COMPANY S.A."

"ETHNIKI KEPHALOY S.A. Administration of Assets and Liabilities" in its capacity as Liquidator of "HELLENIC CHEMICAL PRODUCTS & FERTILIZERS COMPANY S.A." of 30, Amalias Avenue, Athens, Greece ("the Company"), which has been declared by virtue of Decision No. 4299/1992 of the Athens Court of Appeal (in conjunction with Decision No. 7742/7.1992 of the status court, allowing the separate sale of the production units of the Company) under special liquidation, upon instructions of the National Bank of Greece S.A. and Hellenic Industrial and Development Bank S.A., being creditors representing more than 51% of the claims against the company pursuant to art. 11a of article 46a of Law 1892/1990 (as supplemented by article 53 of Law 2224/1994).

INVITES TENDERS

for the highest bid by submission of sealed binding offers for the purchase by a third public auction ("the Auction") of the assets of the production unit of Kassandra Mines of the Company and for the establishment of a gold plant.

BRIEF INFORMATION: Kassandra Mines are located in the region of Stratos and Olympic villages in the Chalkidiki Peninsula (Northern Greece) and cover an area of 1,660,400 sqm, including workers' houses, three differential flotation ore plants with an annual capacity of 700,000 tons for the first two plants and 400,000 tons for the third one. (It should be noted that legal proceedings against the Stratos Community with respect to the possession on an area of 16 sqkm are pending). There are proven mixed sulphide (Pb-Zn-Ag-Cu) ore reserves amounting to 10.8 million tons (including 9.5 million tons of Ag-bearing ore) and 4.5 million tons of probable reserves (of which approximately 4.1 million tons of Ag-bearing ore), as well as 11 million tons of Pyrite. A million tons of Pyrochroite, 1.2 million tons of Pyrochroite & Rodochrosite and 90 million tons of poor pyrochroite copper gold ore reserves. There are especially constructed shipping loading facilities directly into the Aegean Sea. The Company holds mining concession over a total area of 314 sqkm. The mines are currently in operation with a personnel of 910 employees.

OFFERING MEMORANDUM - FURTHER INFORMATION: Interested parties may obtain an Offering Memorandum describing the assets of Kassandra Mines and any further information, upon execution of a confidentiality agreement.

TERMS AND CONDITIONS OF THE AUCTION

1. GENERAL: The present Auction constitutes the third one to take place, according to paragraph 11a of article 46a of L. 1892/1990 (as supplemented by art. 53 of Law 2224/1994) and is subject to the terms and conditions set forth herein and in the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Submission of binding offers shall mean acceptance of such provisions and other terms and conditions.

2. BIDDING OFFERS: In order to participate in the Auction, interested parties are hereby invited to submit sealed binding offers, not later than 19th of December 1994, 13.00 hours, to the Athens Notary Public Mrs. Ioanna Gavriel - Amargoussaki, address: 18, Fidiou Str., Athens, Greece, tel: +30-1-3619728, fax: +30-1-362.51.91.

Bidding offers should expressly state the offered price and the detailed terms of payment (in cash or instalment), mentioning the number of instalments, the dates thereof and the proposed annual interest rate, if any. In the event of not specifying a) the way of payment, b) whether the instalments bear interest and c) the interest rate, then it shall be deemed that the offered price is payable immediately in cash, b) the instalments shall bear no interest and c) the interest rate shall be the legal rate in force. Binding offers submitted later than the above date and offers not accompanied by a Letter of Guarantee (see below, Term 3) shall neither be accepted nor considered. The offers shall be binding until the adjudication. Should any offer be made on behalf of a third party, this will be valid only if it has already been signed at the time of submission, as well as on condition that the party submitting the offer guarantees that the third party will carry out the obligations, contained in the offer and in the contract of sale.

3. LETTERS OF GUARANTEE: Each binding offer must be accompanied by a Letter of Guarantee, issued in accordance with the draft form contained in the Offering Memorandum by a bank legally operating in Greece and valid until the adjudication, for the amount of DRD. THREE HUNDRED AND FIFTY MILLION (350,000,000.-) Letters of Guarantee shall be forfeited as a penalty.

4. SUBMISSION OF BUSINESS PLAN AND INVESTMENT PLAN: Offers submitted should be accompanied by:

a) A Business plan related to the development of Kassandra Mines and the establishment of a gold plant. Among other things the Business Plan should include the following:

- Development strategy of the undertaking.
- Short and Long term plans.
- Lines of business.
- 10 year financial and cash flow forecasts.
- Internal Rate of Return (I.R.R.) on the investment and on the invested own funds, and
- Sources and uses of funds.

Also included should be a brief description of the proposed production method and of the environment measures which will be applied at the gold plant to be established.

b) An Investment plan (amount and type of investment, time schedule for its implementation, financing)

c) An Employment Plan (number of employees, duration, time schedule of employment)

d) A Detailed report regarding the offer as a possible recipient by institutions and the implementation of the Business, the investment and the Employment Plans, as above

e) Information regarding the financial position of the interested parties, as well as, a review of their business activity.

5. SUBMISSIONS: Binding offers together with the Letter of Guarantee, the Investment Plan, the Business Plan and the other documents referred to in item 4 hereinafter shall be submitted shall be made in person or through a duly authorized agent.

5. Envelopes containing the binding offers shall be sealed by the above mentioned Notary Public in her office on the 20th of December 1994 at 9.30 hours a.m. Any party having done so above date and offers not accompanied by a Letter of Guarantee (see above, Term 3) shall neither be accepted nor considered. The offers shall be binding until the adjudication. Should any offer be made on behalf of a third party, this will be valid only if it has already been signed at the time of submission, as well as on condition that the party submitting the offer guarantees that the third party will carry out the obligations, contained in the offer and in the contract of sale.

7. As highest bidder shall be considered the participant, whose offer will be judged, by creditors representing more than 51% of the claims against the Company (the "Creditors") upon suggestion by the Liquidator, to be the most favourable.

In assessing the offers submitted, the following points will be taken into account:

- Offer Price
- Business Plan
- Investment Plan
- Employment Plan
- The environment implications of the proposed production methods
- Warranties
- Investor trustworthiness (according to banking criteria)

It should be noted that:

- for the purposes of evaluating the present value of payment by instalments, a 22% annual discount rate shall be employed.
- for the purposes of evaluating offers submitted in a foreign currency, these shall be converted into drachmas on the basis of the fixing exchange rate as set by the Bank of Greece, pertaining on the 19th of December 1994

8. The Liquidator shall give written notice to the highest bidder to appear on the date and place mentioned therein and execute the contract of sale in accordance with the terms contained in his binding offer and/or any other improved terms, which may be suggested by the Creditors and agreed upon Adjudication shall be deemed to take effect upon execution of the contract of sale.

9. In view of the fact that the Kassandra Mines are being sold as an on-going concern, the level of current assets change daily. In this respect, certain special terms are included to the assessment of offers in relation to the level of current assets, the transfer of ownership thereof and the possible need to come to some arrangement with regard to the variation of current assets during the time intervening between the assessment of offers and adjudication.

10. All costs and expenses of any nature, including any tax duties, custom duties, any charges in favour of the state or third parties, which may need to be paid (other than those exempted by the applicable Law) in respect of the participation in the Auction and the transfer of the assets offered hereby for sale, the sale contract, as well as any other act prior or subsequent to the transfer of assets shall be exclusively borne by the participants and the purchaser respectively.

11. The Liquidator and the Creditors shall have no liability or obligation whatsoever in connection with the proceedings of the Auction. The Liquidator, the Creditors and the highest bidder or any decision to repeat or cancel the Auction or any decision whatsoever in connection with the Auction shall not create any right towards adjudication nor do participants acquire any right power or claim from this invitation and/or their participation in the Auction against the Liquidator and/or the Creditors for any reason whatsoever.

12. This invitation has been drafted in Greek and translated into English. In any event the Greek version shall prevail.

ANNOUNCEMENT BY A THIRD PARTY

The Liquidator has been asked by the Deputy Minister of Industry, Energy and Technology acting on behalf of the Greek Government to make the following announcements:

a. The establishment of a gold plant has been included in the "Business Plan for Industry" of the 2nd Community Support Framework already approved by the E.C.

b. The Greek Government guarantees the granting of all necessary installation licenses expressions and other State approvals required by law.

A copy of a letter to the above effect, signed by the Minister in charge will be given to all interested parties together with the Offering Memorandum.

FURTHER INFORMATION: For further information, as well as in order to obtain a copy of the Offering Memorandum, please contact the Liquidator of the Company: "ETHNIKI KEPHALOY S.A. Administration of Assets and Liabilities", at 1, Skoufionis Street, Athens 105 61, Greece, tel: +30-1-323.14.84/54/97, fax: +30-1-321.79.05 (ext. Mrs. Maria Fragoulia) or the Liquidator's agents Messrs. John Dossis and Stathis Michalides, at 20, Amalias Avenue, Athens 105 57, Greece, tel: +30-1-323.60.11, fax: +30-1-322.11.03, telex 21590 OXEL, 14.11.94

PUBLIC NOTICES

MMC INVITES EVIDENCE ON THE ACQUISITION BY THOMAS COOK GROUP LIMITED OF INTERPAYMENT SERVICES LIMITED, THE TRAVELLERS' CHEQUES BUSINESS OF BARCLAYS BANK PLC.

The Secretary of State for Trade and Industry has asked the Monopolies and Mergers Commission to inquire into the acquisition by Thomas Cook Group Limited of Interpayment Services Limited, the travellers' cheques business of Barclays Bank PLC. The MMC will be studying the possible effects of the proposed acquisition on competition in the operation of the travellers' cheques issuing market.

Any one wishing to obtain a copy of the full terms of reference, or to submit evidence, should write to: The Reference Secretary (Thomas Cook/ISL) Monopolies and Mergers Commission, New Court, 48 Carey Street, London WC2A 2JT.

Any evidence should be submitted in writing as soon as possible, and not later than 7 December 1994.

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D.A. REAST
Deputy Secretary
62-65 Theobalds Square
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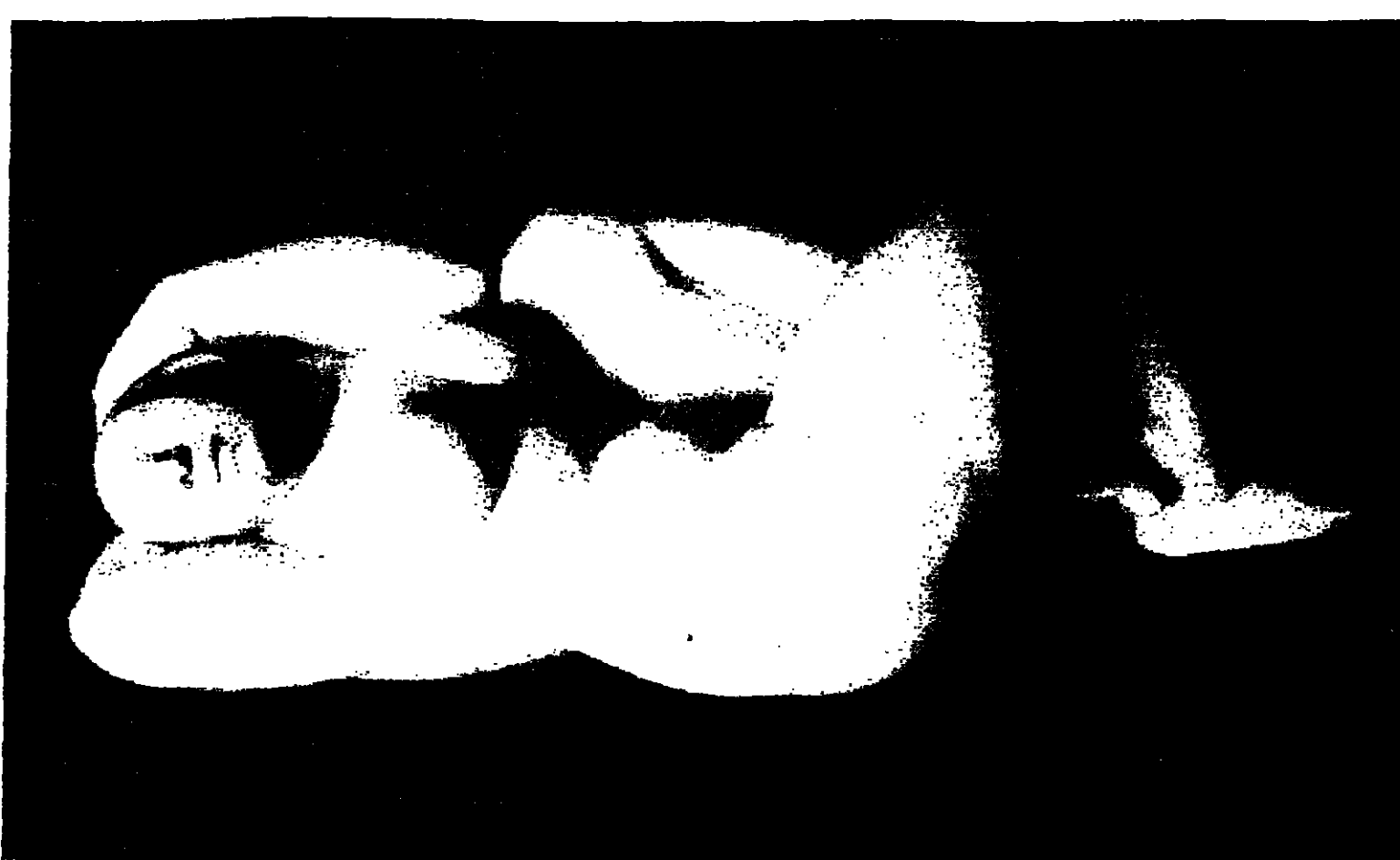
Roberts

Frank Dobson died in the summer of 1983 at the age of 77, closing a career which had brought him early critical success but ended in illness and comparative neglect. He was recognised as a distinguished artist up to a point - Royal Academician, sometime Professor of Sculpture at the Royal College and all that. And he had continued to work until his last few years. Indeed he was responsible for the Zodiacal clock which happily still animates the preserved facade of Bracken House, the old headquarters of the Financial Times, beside St Paul's.

Even so, he was to be memorialised in that very British, faintly patronising way, as an artist whose talent had been unstained, his promise unfulfilled. With the judgment of his obituary in The Times was a hint as to why this should be so: "... the intrinsic merit of his work... always commanding respect, even though it was to some extent overshadowed by, or at all events less spectacular than, that of some of his contemporaries." Yes indeed, and it is by the nicest irony that this present exercise in critical rehabilitation - which is entirely welcome - should be undertaken under the aegis of the Henry Moore Foundation and its Institute for Sculpture at Leeds.

For Dobson was of the generation of artists that immediately preceded that of Henry Moore, trained in the years before the Great War and declaring a first creative maturity in the first years of the peace, when the Moores, the Hepworths and the Scapegrabs were still at art school. His immediate sculptor peers were such artists as Jacob Epstein, Eric Gill and Gaudier-Brzeska, and like them and their pre-war contemporaries abroad - Kirchner, Matisse, Picasso, Modigliani - he was already well aware of the invigorating creative possibilities opened up by the example of primitive and ancient sculpture.

The earliest piece in this show, a crouching figure carved in sandstone, arms crossed and head laid back flat upon the shoulders, dates from 1915, and openly declares the clear if generalised influence of pre-Columbian carving, a source which a dozen years later we find Henry Moore tacitly reserving to himself. It is easy to forget just how general the interest in the primitive was even by the turn of the century, with Gauguin away in the South Seas, and how strong its effects upon both painting and sculpture across Europe. It is equally easy to forget quite how effective Moore and his critical apologists, Herbert



'Reclining Nude', 1924/25 by Frank Dobson, who produced some of the most beautiful and accomplished carvings of his time

Primitivism given the nod

William Packer on an overdue retrospective of Frank Dobson's sculpture

Read and Adrian Stokes, were in rewriting the critical history of British Sculpture, AM as it were, and PM. The reputations of Gill, Gaudier, and Epstein especially, have been reappraised and much restored in recent years. That of Dobson, who in the early 1920s was widely considered the best of them all, alone has continued to wither in neglect almost until now. There is no need for us to swing back to the adulatory excesses of Roger Fry, who considered Dobson's to be the first true and pure sculpture ever to be attempted in England, or Clive Bell, who thought he "promised to become the best (sculptor) we have produced for centuries", to find such

neglect, on the evidence of this beautiful exhibition, both gross and unfair. But we can also begin to understand quite why he fell so out of favour. He would always be safe enough for a public commission here, an official exhibition abroad there, to be chosen for the aborted Venice Biennale of 1940, for example, or in 1951 to be given a commission for the Festival of Britain. But we can see now that even at his most popular and celebrated moment in the 1920s, he never was a truly avant-garde or experimental artist. That not towards the primitive was no more than a nod, and his true sympathies lay with that more classical strain in modern

European sculpture represented by Maillol and Bourdelle. And why not? Dobson was ever intelligent and sensitive in his modernism, looking to such as Matisse and Picasso as it suited him but never self-consciously or artificially. And if the natural development of his work led him away from abstraction or an extreme formal distortion, it should never be a criticism of an artist to accuse him of not being avant-garde. But our age would seem to require it. Dobson was never the greatest of our sculptors, his example more useful for the probity of his craftsmanship than for any conceptual innovation. Do the reclining figures of the

1920s show a way that Moore would follow yet never admit? Do the combined heads and figures offer a link to Gaudier and Modigliani? Do the little bronzes look to Matisse and Degas? The arguments go round and round. It should be enough that in the works shown here, notably an exquisite torso of 1923, and the larger figure, "Cornucopia" of 1927, in both of which the figure turns with the ease of grace, he produced some of the most beautiful and accomplished carvings of his time.

Frank Dobson - Selected Sculpture 1915-1984: Henry Moore Institute, Headrow, Leeds, until December 31.

Concerts/David Murray

Virtuoso cellist

The Huddersfield Contemporary Music Festival, which continues in full spate through next weekend, has assumed the mantle of the former Almeida Festival. All the Almeida virtues are triumphantly reproduced. Huddersfield's artistic director, Richard Steinitz, is as tireless as Pierre Audi and Yvar Mikhashoff used to be about tawling new music for anything seriously interesting: original forms, artists with unheard-of talents, ambitious new ensembles.

The current festival differs from the Almeida one only in having more venues and tighter programming - and being in Huddersfield. If more music students got modest grants to spend a week at the festival each year, the long-term effects on the collective imagination would be profound. On Sunday, a recital by the extraordinary cello virtuoso Frances-Marie Uitti was a perfect case in point.

In arcane new-music circles, Miss Uitti is notorious for having developed a way of playing the cello with two bows at once, permitting full four-note chords and much more besides. Contemporary composers are constantly anxious to do more with less: the Uitti style expands the range of the cello into untested possibilities. But she proved also to be a formidable, intrepid musician; none of her bogging feats seemed mere tricks, but were laden with sense and feeling.

Half of her recital consisted of short solo pieces composed or adapted for her, each of them addressed with fervent conviction. The second half consisted of one premiere: *Adhaya*, with electronics and a "midi-keyboard", by Jonathan Harvey - one of the festival's

featured composers this year. The interplay between Uitti's cello and the extra electronic voices and sounds was sensationally effective, and sometimes built to massive climaxes on a near-orchestral scale. It made a unique experience, one that seized the imagination by main force. Harvey's wild ingenuity and Uitti's acrobatic finesse left us awestricken.

Peter Maxwell Davies is also featured, still in the throes of celebrating his 60th birthday. Tonight the Royal Philharmonic plays an all-Davies programme at Huddersfield; on Sunday it ventured only part of it in the Royal Festival Hall, together with of Vaughan Williams's evergreen *Tallis Fantasia* and John Ireland's jolly, rosy *Piano Concerto*, played for more than its worth by the excellent Kathryn Stott.

Since Max is the RPO's "associate conductor/composer", it seemed odd that his London birthday concert should be so mingy. He was represented only by a suite from the first act of his 1981 ballet *Caroline Mathilde* (commissioned by the Royal Danish Ballet) and by one of the dimmest little pieces he has ever composed, "A Spell for Green Corn: the MacDonald Dances" for violin and orchestra.

Since the ballet music sounds disappointingly like, well, ballet music - naked tunes-with-accompaniments, simple, unambitious dramatic effects, much of it reassuringly tonal in a style that does not fire Max's inspiration - the new *Spell for Green Corn* followed it with a particularly dull thud. It was hard to credit that he should put his name to such a feeble folk-fantasy, devoid of any inventive spark.

Opera in recital/Antony Bye

Purcell's King Arthur

A part from his one real opera, the seemingly indestructible *Diado and Aeneas*, Purcell's theatre works sit uneasily on the modern stage, where, to be taken seriously, austerity is more to be prized than frolicsome glamour. Dryden and Purcell's *King Arthur* has little to do with the stuff of Athurian legend: lacking Camelot, the Lady of the Lake or the Knights of the Round Table, it focuses on Arthur the longer of Britain's imperial destiny and his campaign against the Saxon invasion, culminating in a dramatically feeble though rousing enough glorification of Britain's greatness - an occasion for some of Purcell's most uneven music, veering between the sublime "Fairer isle" to tub-thumping fanfares.

King Arthur demands a lavishness of presentation available to only the most generous of budgets and, if Dryden's play is enacted in full, comparable stamina from audiences. Concert performances of the music alone are an obvious alternative, yet however wonderful Purcell's music, it does need some kind of broader context for it to make its dramatic impact. A favourite solution - a narration to link the more than 40 musical numbers - was adopted at the *King Arthur* conducted by John Eliot Gardiner at the Queen Elizabeth Hall on Saturday as part of the South Bank centre's ongoing

Henry Purcell: the English Genius series (which has already boasted an outstanding *Fairy Queen* from Roger Norrington - due on CD shortly from EMI). The narration proved a mixed blessing, however. While Dryden's flowery rhetoric certainly has its attractions, its hammy delivery by Edward Petherbridge (replacing the advertised Simon Callow) in tone more appropriate to the Death of Little Nell narrated with Gardiner's polished, fluent, often spirited but generally bland account of the score. Neither the secure playing of the English Baroque Soloists nor the robust delivery of the Monteverdi Choir could hide the fact that for all Gardiner's command of Baroque style there was dangerously little interpretation. Does not Purcell's music need as firm a guiding hand as any other great composer's?

Nonetheless, there were some outstanding moments: the Frost Scene with Stephen Varcoe an anguished, eloquent Cold Genius and Nancy Argenta an exquisite, vibrantly reassuring Cupid; and some fresh, ardent singing from Paul Agnew in his tenor solos, including the impossible stratospheric "I call you all to Woden's Hall". But on the whole, Dryden's subtitle to *King Arthur* aptly summed up the general tone of Gardiner's approach: "British Worthy".

IC NOTICES

EVIDENCE ON BY THOMAS LIMITED OF SERVICES TRAVELLERS' BUSINESS OF BANK PLC.

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Goals for ABSA winners

Leighton Orient are not winning many soccer matches this season but they scored at the annual prize giving of the Association for Business Sponsorship of the Arts yesterday, the jolly when corporate sponsors are rewarded for their commitment to the arts.

The "O's" won the award for increasing access to the arts. The club commissioned Theatre to write a play about racism and four local schools with it. The aim was to attract more young blacks and Asians to its matches. The ABSA winners were the usual mix of the imaginative and the predictable. The Royal Bank of Scotland deserved recognition for its corporate programme which has kept the arts afloat in Scotland, most notably the Edinburgh Festival and Scottish Opera, and Lloyds Bank won again, this time for youth sponsorship through its Film Challenge.

Other deserving cases were Manchester Airport, which took the International Sponsorship prize for taking Contact Theatre and Tara Arts abroad, and Ernst & Young, which, as a first time sponsor, committed a great deal of cash to the Picasso show at the Tate. Underlining that sponsorship

now positively embraces the avant-garde were the prizes for Beck's Beer, which preserved Rachel Whiteread's concrete "House" beyond its demolition date, and Istock, which took the new category of sponsorship in kind by providing the 50 tonnes of clay sculptor Antony Gormley needed for the 43,000 figures in his work "Field for the British Isles".

Darlington Crystal won the Long Term Commitment award; Allied Domecq the Single Project, for its £3m support for the RSC; and Barefoot Books was the small business winner for helping Polka Theatre. The Guinness Award went to the Grand Theatre, Blackpool, which has acquired 12 new sponsors in the past year, while the Business in the Arts Adviser for 1994 is Mike Stalard of London Underground.

Arthur Andersen sponsored the Awards along with The Times, whose critics' award went to the new Contemporary touring arts exhibition. After five years BT has done its bit and this annual show, which lifted the careers of David Hockney and Damien Hirst, needs a new backer.

Antony Thorncroft

New link for the Bankside Tate

The Tate Gallery yesterday announced the six architects selected as finalists in the competition to design the proposed Tate Gallery of Modern Art on London's Bankside.

They are David Chipperfield (UK); Herzog & de Meuron (Switzerland); Office for Metropolitan Architecture (Netherlands); Rafael Moneo (Spain); Renzo Piano (Italy); and Tadao Ando (Japan). The winner will be announced in February. The Tate will be applying to the National Lottery for much of the £80m needed to convert the disused power station into the nation's leading museum of modern art. The gallery space available of at least 120,000 square feet is larger than the current Tate at Millbank: this will continue as the Gallery of British Art.

The PT has offered to organise a competition for the design of a footbridge linking the new Tate with St Paul's, which is immediately opposite across the Thames.

A.T.

Theatre/Alastair Macaulay

A Song at Twilight

We tend to think of Coward as a playwright of the 1920s, '30s and '40s. Congratulations therefore to the Greenwich Theatre for reviving his 1966 play *A Song at Twilight*. As it begins, it reminds you of sundry other Coward plays. But, as it develops, it also reveals a gift for suspense that Coward had seldom employed. Then, seriously, it addresses a subject that had underlain all Coward's earlier oeuvre but round which he had always, childishly, skirted.

One of the several ways in which *A Song* takes your breath away is the hostile light in which the male protagonist - Coward's own role - is viewed. The role has wit and a certain urbane charm, on the surface; and no doubt Coward himself made the most of those. But then the play peels that surface away. We see Sir Hugo Laymer, an eminent elderly writer living in Switzerland, being badly to his wife Hilde, she doubles as his secretary, and their relationship is a development of that of Garry and Monica in *Present Laughter*. We see him being charming to his young butler, Felix. But all this, we sense, is preamble to the arrival of his old flame, Carlotta. Carlotta turns out to be a well-preserved and much-married lady aged about 50; and the degree to which she skirmishes with Hugo and reminds him of the past makes her a successor to Garry's wife Liz and the seductress Joanna, both in *Present Laughter*. But all this is also preamble.

The most daring feature of Tom Smith's excellent Greenwich production is how uncharming and unsympathetic it makes Sir Hugo from the first. John Quentin, who plays

the role, is testy, acid, defensive. His lack of charm makes him an unnatural Cowardian, but has the advantage of ensuring that we face head-on Hugo's unpleasant hypocrisies, cruelties, evasions. Gideon Davey, the designer, has given Hugo's sitting-room a glacial air. Lois Baxter, as the elegant Carlotta, has both the vapid conversational technique and the womanly charm to point up all the more clearly what Hugo lacks. Alison Skillebekk, as Hilde, neatly catches the dowdiness, forbearance, and pragmatism that have been necessary to live with this man for 20 years.

If you are inclined to see this play, read no further; just go. For the best fun of *A Song* is its suspense. The skeleton in Hugo's cupboard which Carlotta finally addresses is his own homosexuality. We reach it, melodramatically, just before the interval. But the beauty of the play is that Carlotta is not blackmailing Hugo, though he presumes she is. She simply wants him to admit not merely that he has a homosexual past, not merely that his thoughts have been homosexual all his life, but most importantly his own capacity for loving anyone. It is this link between Hugo's sexual repression and his misanthropy that is the play's most exciting feature. It illumines everything; the preamble, we see, was not preamble at all. And the play's wordless conclusion - Hugo's gasping reaction as he re-reads the letters he once wrote to the man who was his one true love - suggests that his own ice is indeed about to crack. *A Song at Twilight* is Coward's most adult play, and so this revival does him honour.

At the Greenwich Theatre, SE10.

INTERNATIONAL ARTS GUIDE

PARIS OPERA/BALLET Champs Elysees Tel: (1) 47 23 37 21/47 20 08 24 ● Kitego: opera by Rimsky-Korsakov. Director Valery Gergiev at 7.30 pm; Nov 23 ● La Dame de Pique: opera by Tchaikovsky. Director Valery Gergiev at 7.30 pm; Nov 25, 26, 27; Dec 1, 2 ● La Khovantchina: opera by Mussorgsky at 7.30 pm; Nov 29, 30; Dec 3, 4

BERLIN OPERA/BALLET Deutsche Oper Tel: (030) 3 41 92 49 ● Dialogues des Carmélites: a new production directed by Günter Krämer. Conductor Jiri Kout at 7.30 pm; Nov 23, 25, 29; Dec 1

BONN OPERA/BALLET Oper Der Stadt Tel: (228) 7281 ● Il Guarany: by Antonio Gomes, in

National with German surtitles. Conductor John Neschling, production by Werner Herzog at 8 pm; Nov 30 ● La Fanciulla del West: by Puccini, in Italian with German surtitles. Conductor Eugene Kohn, production by Gian-Carlo del Monaco at 7 pm; Dec 2 (8 pm) ● La Traviata: by Verdi. A new production conducted by Eugene Kohn, with production by Jürgen Rose. In Italian with German surtitles at 8 pm; Nov 22, 26 (7 pm); Dec 4 (7 pm) ● The Sleeping Beauty: a new production of Tchaikovsky's ballet. Produced and choreographed by Yuri Vámos at 7 pm; Nov 27; Dec 1 (8 pm); 3

BOLOGNA OPERA/BALLET Teatro Comunale Tel: (051) 529999 ● Il Turco in Italia: by Rossini. A production directed by Evelino Pido at 8.30 pm; Nov 26, 29; Dec 1, 4, 6

ROME THEATRE Teatro Dell'Opera Tel: (06) 481601 ● L'Arlesiana: by Bizet at 7 pm; Nov 25, 26, 27

AMSTERDAM GALLERIES Rijksmuseum Tel: 020 673 21 21 ● Art of Devotion 1300-1500: major winter exhibition focusing on the spiritual function of objects in the medieval period; from Nov 26 to Feb 26 (Not Sun) OPERA/BALLET

Het Muziektheater Tel: (020) 551 89 22 ● Rosa: new production of the opera by Andersson. Directed by Peter Greenaway at 8 pm; Nov 22, 25, 28

LONDON CONCERTS Barbican Tel: (071) 638 8891 ● Mozart: Idomeneo: Sir Colin Davis conducts the London Symphony Orchestra at 7 pm; Nov 25, 27 Festival Hall Tel: (071) 928 8800 ● Philharmonia Orchestra: with conductor Charles Dutoit and pianist Peter Jablonksi play Tchaikovsky (piano concerto No. 2) and Shostakovich (symphony No. 5) at 7.30 pm; Dec 6 ● Royal Philharmonic Orchestra: with conductor Vladimir Ashkenazy and pianist Shura Cherkassky play Rubenstein's piano concerto No. 4 and Tchaikovsky's Manfred Symphony at 7.30 pm; Dec 7 ● Russia Old and New: Royal Philharmonic Orchestra with the Brighton Festival Chorus, London Choral Society and conductor Vladimir Ashkenazy perform Schnittke, Prokofiev and Rachmaninov at 7.30 pm; Dec 5 Garrick Tel: (071) 494 5085 ● Koninklijk Concertgebouw: conducted by Sir Georg Solti, play Beethoven, Bartok and Kodaly. With pianist Evgeny Kissin at 7.30 pm; Nov 23, 26, 29; Dec 2, 7 Queen Elizabeth Hall Tel: (071) 928 8800 ● The Fall of Icarus: Multi-media event inspired by Bruegel's 'Landscape with Fall of Icarus'. Belgian director Frédéric Flamand

collaborates with Italian artist Fabrizio Plessi and composer Michael Nyman at 7.45 pm; Dec 2, 3 GALLERIES Barbican Tel: (071) 638 8891 ● A Bitter Truth: a multi-media exploration of changes in attitudes towards World War 1 throughout its duration; to Dec 11 National Gallery Tel: (071) 839 3321 ● Allegory: selection of paintings from the permanent collection on the theme of allegory; to Dec 4 (Not Sun)

Royal Academy Tel: (071) 439 7438 ● The Glory of Venice: a major survey of Venetian art in the 18th century; to Dec 14 OPERA/BALLET Barbican Tel: (071) 638 8891 ● The Kirov Opera: director Valery Gergiev brings his entire company to the UK for just one night to give the first complete British performance of Rimsky-Korsakov's opera, The Legend of the Invisible City of Kitezh at 7 pm; Nov 28 Royal Opera House Tel: 071 240 1200 ● An Ashton Celebration: The Royal Ballet Company pays tribute to its founder choreographer with a short festival of his work, consisting of 12 ballets and diversissements. Performance includes a new production of Daphnis and Chloë by Ravel at 7.30 pm; Nov 28, 30 ● La Traviata: by Verdi. A new production by Richard Eyre. Georg Solti conducts for the first five performances, then Philippe Auguin. In Italian with English surtitles at 7.30 pm; Nov 29, 29; Dec 2, 5 ● Mixed Programme: includes the World Premiere of Michael Clark's New Clarke Ballet, Fearful Symmetries choreographed by

Ashley Page, and Symphony in C by Bizet, choreographed by George Balanchine at 7.30 pm; Dec 1, 6, 7 ● The Sleeping Beauty: a new production of Tchaikovsky's ballet. Produced by Anthony Dowell, set designed by Maria Bjornson at 7.30 pm; Nov 23, 26 (2 pm); Dec 3 (2 pm) THEATRE Gielgud Tel: (071) 494 5065 ● Hamlet: by Shakespeare. Directed by Peter Hall, designed by Lucy Hall. With Stephen Dillane, Michael Pennington, Donald Sinden and Gina Bellman at 7.15 pm; to Feb 4 (Not Sun) National, Cottesloe Tel: (071) 928 2252 ● Rutherford and Son: by Githa Sowerby, directed by Katie Mitchell. Set and Thur mats at 2.30 pm; to Nov 26 (Not Sun) National, Oliver Tel: (071) 928 2252 ● Racing Demon: by David Hare, the first of a trilogy of plays. Sat mat at 2 pm; to Nov 22 (Not Sun) ● The Seagull: by Chekhov, in a new version by Pam Gems. Sat mat at 2 pm at 7.15 pm; Nov 23, 24, 25, 26

NEW YORK GALLERIES Museum of Modern Art Tel: (212) 708 6400 ● A Century of Artists' Books: Exhibition of 140 books from some of this century's foremost artists; to Jan 24 OPERA/BALLET Metropolitan Tel: (212) 362 6000 ● Don Giovanni: by Mozart, sung in Italian at 8 pm; Nov 25, 28; Dec 2, 6 ● Lady Macbeth of Mtsensk: by

Shostakovich (Russian) at 8 pm; Nov 22, 26, 30; Dec 3, 7 ● Madame Butterfly: by Puccini at 8 pm; Dec 1, 5 ● Rigoletto: Italian opera by Verdi at 8 pm; Nov 23, 26, 29; Dec 3 New York State Theater Tel: (212) 870 5570 ● The Nutcracker: by Tchaikovsky, performed by the NY City Ballet. Tue-Thu 6pm. Fri 8pm. From Nov 30 to Dec 31 (Not Mon) THEATRE Walter Kerr Tel: (212) 239 8200 ● Angels in America: Tony Kushner's Tony-award winning play. Sun mat at 3pm. Wed., Thurs., Sat. at 8 pm; to Dec 4

WASHINGTON CONCERTS Kennedy Centre Tel: (202) 467 4600 ● Los Angeles Philharmonic: Conducted by Esa-Pekka Salonen, plays Lutoslawski, Ravel and Sibelius at 5 pm; Nov 26 GALLERIES Phillips Collection Tel: (202) 367 2151 ● Pictographs of Adolph Gottlieb: exhibition of one of the founding members of the New York School; to Jan 2 OPERA/BALLET Kennedy Centre Tel: (202) 467 4600 ● Le Nozze di Figaro: by Mozart sung in Italian with English surtitles at 8 pm; Nov 22, 25, 27

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EUROPEAN CABLE AND SATELLITE BUSINESS TV (Central European Time) MONDAY TO FRIDAY NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230

MONDAY NBC/Super Channel: FT Reports 1230.

TUESDAY Euronews: FT Reports 0745, 1315, 1545, 1815, 2345

WEDNESDAY NBC/Super Channel: FT Reports 1230

FRIDAY NBC/Super Channel: FT Reports 1230 Sky News: FT Reports 0230, 2030

SUNDAY NBC/Super Channel: FT Reports 2230 Sky News: FT Reports 0430, 1730;

This has not been a happy year for UK investment banks. Since the tightening of US monetary policy in February started to disrupt financial markets and deny the banks easy trading profits, firms such as S.G. Warburg have disclosed sharply reduced profits and announced plans to tighten their belts. The upset has renewed doubts that any UK investment bank has either the capital or the expertise to rival large US firms such as Goldman Sachs.

Yet Barclays de Zoete Wedd, the investment banking arm of Barclays, has survived the turmoil with plans for expansion intact. Its trading technology and innate caution have brought profits of £194m in the first half of 1994, despite the difficult trading conditions. And it has started a review that is likely to lead to a push into the US capital markets.

Created in the run-up to the Big Bang deregulation of the City of London in the mid-1980s, BZW started a long way behind established UK merchant banks, such as Warburg. However, it could yet emerge with the best claim to be a global investment bank.

It has been helped by three strengths: innovation; the firm was formed when Barclays acquired stockbroker de Zoete and Bevan and equity market-maker Wedd Durlacher and combined them with its own relatively weak merchant bank. As a newcomer, BZW had to devise and sell new products to gain business.

"We were not able to grow like a classic UK merchant bank, so we had to do it the other way round," says Sir Peter Middleton, BZW's chairman.

Rather than waiting for companies to ask it to raise debt or equity on their behalf, BZW approached them with ideas that it believed would attract institutional investors. Last year, for example, it advised 19 UK companies on issuing enhanced scrip dividends to reduce their tax bills.

"You sit at the cross-roads between issuers and investors listening to the babble, and you try to pick out strands," says Sir Amit Elion, joint head of BZW's debt capital markets group.

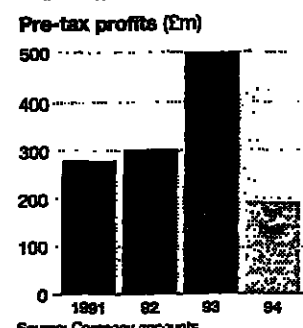
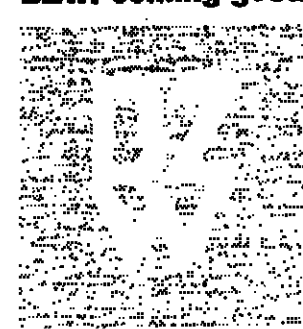
Consistency: it has not attempted to establish trading arms outside the UK except in countries where it has built up a business in originating and underwriting securities.

"There is no point in setting up a huge, powerful infrastruc-

Ambitious for global growth

John Gapper on the success of UK investment bank BZW

BZW: coming good at last?



Source: Company accounts

ture for selling equities if you do not have a sensible flow of primary business," says Mr Graham Pimlott, BZW's head of merchant banking.

This has limited opportunities in some of the fastest expanding markets, but means that once BZW has moved into a country, it is likely to stay. In Japan, for example, it has maintained its presence despite making poor returns after the downturn in equity markets.

"We do not believe in pulling out of things because of a temporary loss of business or momentum, so we are careful about entering in the first place," says Mr Jonathan Davis, head of equities.

Risk management: BZW has powerful software to manage risk that helped prevent trading losses in this year's difficult conditions. "This year, we have been very good at managing risks down in uncertain markets," says Mr Andrew Bruce, head of risk management.

The technique should also help allocate capital to activities with the highest returns, one reason why Barclays has brought its lending to large



companies outside the UK under BZW's control, and is moving towards the same approach for UK companies.

Yet for all these strengths, BZW also faces obstacles. The largest one is its weakness in advising big UK companies on corporate strategy, an activity that generates income in secondary markets.

Mr Pimlott assesses BZW's position in the field as being "at the bottom of the first division, but very much in it". Mr David Band, chief executive, admits progress has been slower than originally expected because of entrenched loyalties to other banks in the UK market.

Comparing BZW with Warburg, Mr Band says: "We have got the products and are building the clients, while they have got the clients and are filling in the products." But displacing old-established firms such as Warburg as advisers is a hard task. "There is a system of appointed merchant bankers and brokers, and you usually only get the chance to dislodge them when they have mucked something up, or there is a conflict," says Mr Band.

Another difficulty is BZW's lack of a strong arm issuing and trading US equities and bonds, which limits its claim to be a global player. At the moment, it has small US bond operations, and sells only European and Asian equities there. It has just launched a review to find a way of correcting this, and must choose between trying to grow the business organically, forming a partnership with a US investment bank, or possibly acquiring a smaller US securities house.

However, BZW has one advantage over competitors: access to capital from the parent bank. This gives it the strength to expand through acquisition, and allows it to operate with less day-to-day capital than free-standing rivals. Mr Chris Ellerton, a bank analyst at Warburg, estimates that BZW would require more than twice its level of equity capital if it operated as an independent firm and wanted the capital strength of J.P. Morgan, the US bank.

Its ability, as a subsidiary of Barclays, to operate with less day-to-day capital tends to flatter its profits. BZW reported a 42 per cent return on net assets last year, making it hugely profitable. But the figure would have been lower if it had operated with the amount of capital needed to stand alone. Rivals also argue that profits are inflated by the integration of Barclays' money markets and foreign exchange operations within BZW.

Its dependence on Barclays for capital backing creates a further obstacle in establishing a clear image for BZW with potential customers. Mr Band says that it has further to go in this regard, including disclosure of more financial information than the bare pre-tax profit published at the moment. "I think we'd be perceived as more valuable if people knew more about how we were made up," he says.

Yet BZW's greatest weapon against US investment banks may be outside its control. If European capital markets became less fragmented, and a stronger pool of institutional investment funds developed, Europe could start to rival the US as a target for companies raising capital. This would help leading European investment banks drum up business from those companies.

Until that happens, BZW and its European rivals will find it a struggle to become true global players.



If they had privatised the Conservative party its board would be in a right old pickle. Think about it. There they would sit, the dignitaries of Tory Promotions plc, dog-eared copies of the latest consultants' report spread out before them. Report? That is not the word. The note prepared by Mr John Maples is the most devastating indictment of a sinking enterprise since Noah was informed, following in-depth qualitative research, that there was a distinct odour of rising damp about the place.

The deputy chairman of the party did not intend that his charge-sheet should be published. He might have known better. My colleague Robert Peston reproduced its main points in yesterday's FT. It says, very nearly in so many words, that the government has been seen through by a significant proportion of the voters who supported it in April 1992. "We must deliver improved results in the four key areas of the economy, law and order, education and health," writes Mr Maples.

Quite so. But does he fully appreciate what he is saying? Sure he does. He is as affable and apparently straightforward as Mr John Major, for whose perusal the note was intended, that after 15 years of Conservative rule, four of them under the prime minister, people feel insecure about jobs and living standards. They doubt the government's competence, and suspect its motives. They are nervous about the prospects for treatment in hospitals. They deplore the collapse of families, values and morality, witness at school closures, and - unkindest cut of all believe that Labour would be more

likely than the Tories to restore law and order. Nor is the boss himself spared. "Special consideration and planning is needed for the prime minister's activities to give meaning and focus to everything else we do," he writes circumspectly on page 12, echoing page 2's call for "purpose and direction".

There we have it. Mr Maples's thesis is a cry of despair. He has analysed the results of detailed interviews with 80 people who voted Tory last time, but who doubt that they will again. Every Tory MP with a majority under 20,000 knows why. "So, what can we do...?"

the deputy chairman. He hopes that better news management will help the party explain that "four or even five years of recovery with no rise in living standards" is "good for the longer term".

You can appreciate the difficulty by noting one particular paragraph in the appendix to his memorandum. Voters, it appears, have come to believe that "although in the 1980s the Conservatives seemed to promise a classless society of opportunity, the reality is now that the rich are getting richer on the backs of the rest, who are getting poorer".

Funny about that. Fate has so arranged matters that Robert Peston's scoop appeared on the same day as the announcement by British Gas that its top managers are to pay themselves up to 75 per cent more. This self-improvement plan is exceeded in the modesty of its aspirations only by the delicacy of its timing and the tact with which it has been conveyed. It follows the latest

round of gas price increases, which will be higher for those who fail to pay by direct debit. Clearly, British Gas likes to have its hand in your pocket. It feels more comfortable there.

The voters who told Mr Maples that they worry about their jobs will note that the performance indicators upon which privatised industry directors are basing their handouts to themselves move sharply upwards whenever employees are sacked. Hence the motto of the 1990s: downsizing equals upbouncing. Labour cannot lose on this one. All it has to do is remark in tones of injured innocence that the government could give the regulators of privatised monopolies stronger powers. Mr Major has time in which to act. His publicly owned administration is sitting on a five-year contract.

A private-sector board would feel less secure. Its members would be trembling at their deputy chairman's report. The poor boobies would not know whether to resign or award themselves double pay, triple bonuses, and universal options.

Do not misunderstand me. Labour could yet lose the next election, even against this imperfect government. It is good at losing. Bear with me as I shuffle my files. Yes. Here it is. *Argy Southern Comfort*, the mirror-image of the Maples report, was published in September. This Fabian pamphlet, by Giles Radice and Stephen Pollard, noted the failings of the people's party. It, too, drew on focus-group research into potential Labour voters. It found that while Labour is bet-

ter regarded than it was, it is still on probation. White-collar and skilled manual employees are worried about crime, jobs, health care, their children's futures. Labour has not yet convinced sufficient potential converts that it will make the streets safe and enlarge the employment market without raising taxes or restarting inflation.

See? Mr Tony Blair's repositioning of his party has indeed only begun. Yesterday Mr Pollard, head of the Radice-Pollard pamphlet, argued in a paper published by the Social Market Foundation, that Labour should explicitly embrace the market. In *The market and Clause IV* he offers an idealist's version of the statement of aims that will shortly be put before Labour's national executive. He wants references to trade unions and nationalisation out, and a statement that the market is the only efficient means of allocating resources. In Mr Blair may do all that, but not so starkly. He could waffle on about ethics and little else, but that would be to dodge the issue. He could resort to cloudy talk of public ownership in auspicious circumstances, but then he might as well keep the present quasi-Marxist formulation.

Whatever he does he had better not dilly-dally. Next week the chancellor will deliver what may become the last budget before tax cuts are back in fashion. That will lay the groundwork for a "responsible" act of brigandage. Next year, or the year after, or in both years, Mr Kenneth Clarke, finance director of Tory Promotions plc, will try what has worked so well in the past. He will bribe the shareholders with their own money. The Maples memo can then be shredded. Glad to be the national lottery, the nation's sockers may once again get the government it deserves.

Joe Rogaly

The odour of rising damp

A private-sector board would be trembling. They would not know whether to resign or double their own pay

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Poor case against soft commission

From Mr Andrew Smithers.

Sir, Lex's comments on soft commission (November 17) were ill-considered. There is no case against soft commission that is not also an argument against all forms of commission and, while payment for services via commission leads to abuse, it certainly needs not. Payment for research has traditionally been made through commissions. Forcing these payments to be restricted to houses which offer dealing services as well as research will reduce the ease of entry and restrict competition. Measures that contribute to reduced competition are clearly in the interests of integrated securities businesses and it is fair to point out that Mercury Asset Management is part of a large integrated securities business.

It is important that commissions payments of all kinds should not be abused, but it is equally important that abuses should not arise through fund management companies being owned by broker/dealers. The regulations designed to achieve these ends should not, however, serve only to reduce competition.

The Financial Times does not normally support anti-competitive measures and it is sad to see Lex doing so. Andrew Smithers, Smithers & Co, 20 St Dunstons Hill, London EC3R 8HY

Beating the system

From Mr Seppo Raisanen.

Sir, Emma Tucker's article (Perspectives: "Welcome to Soviet Belgium", November 12) about Soviet Belgium's burrocra (as the Brazilians write it) in the strongest way indicates the need for the so-called developed countries to adopt the Brazilian despachante (expeditor) system.

Despachante is the full-time professional interface who, for a modest fee, makes all direct contact between an expat or a native and officialdom (customs, police, tax men, including the paying of fines and buying of "presents") unnecessary. The only thing he cannot do is provide his customer's fingerprints.

All this without a treaty against bureaucracy - written by whom? The bureaucrats? Seppo Raisanen, Castel des Loups, Les Salces, Route de Taradeau, 33300 Draguignan, France

Share dealing risks in Russia eliminated by new systems

From Mr Karen Antonyan.

Sir, Your article, "Fears over share security deter investors in Russia" (November 16), merely encourages investors' belief that all share transactions in Russia carry a high risk of fraud. In practice, experienced, reputable brokerages have developed procedures that all but eliminate the settlement and custodial risks referred to.

The Sirtus computerised settlements system, currently being adopted by a number of the latest Russian enterprises, including Surgutneftegaz and Yuganskneftegaz, provides buyers and sellers with a secure and auditable mechanism. Electronic trading systems are being introduced by KPMG while DCC is developing a secure custodial system.

Russian securities law may be in its infancy, but it still provides strong and clear redress for investors who find themselves in conflict with factory managers and their registrars. The main deterrent to increased investment in Russia may well be the disproportionate publicity afforded to incidents such as Transworld's.

Karen Antonyan, director, Centralinvest Securities, 12 Vrabel Street, 125090, Moscow, Russia

From Mr Geoffrey Lipman.

Sir, Paul Bett's article on European airline competition ("Struggle at the airport gates", November 10), underplays one important dimension of the issue. Fifteen months ago the European Commission appointed its "Comité des Sages" (Wise Men's Committee) to propose a way forward for Europe's floundering airlines.

The Comité's report, widely hailed as a beacon for future development, concluded that only elimination of state protectionism, and creation of a genuine "level playing field" in the European market, would force European airlines to restructure to be cost-efficient, global competitors.

Shortly after the report was published, the Air France decision was released - paying lip service to the detailed Sages

conditions, but qualifying each with legal or bureaucratic nuances effectively to remove the teeth.

Take a few examples: ● The report said: "A privatisation plan must be in place." The decision acknowledges: "Best efforts will be made for privatisation."

● The report said: "There must be a published independent assessment of any restructuring plan before implementation." The decision: "Has no prior independent assessment."

● The report said: "The restructuring should be monitored by independent experts." The decision says: "The Commission considers it necessary."

Of course the Sages' recommendations were not sacrosanct - the Commission was free to accept, reject or amend

Positive part of pyramid

From Mr Charles Griffiths.

Sir, The FT particularly will realise that there are losers in all types of business endeavour. Why should network marketing be any different?

It is very sad that Bethan Hutton's article (Weekend Money: "Inside the pyramid game", November 19) fails to mention any of the positive aspects of the Amway business, the important part of which is developing that business and, in so doing, the opportunities they have created for hundreds if not thousands of people facing a bleak and uncertain future.

Charles Griffiths, Lansdowne House, Fairfield Road, Winchester SO22 6SG

Expediency in Euro airline decisions

From Mr Seppo Raisanen.

Sir, Emma Tucker's article on European airline competition ("Struggle at the airport gates", November 10), underplays one important dimension of the issue. Fifteen months ago the European Commission appointed its "Comité des Sages" (Wise Men's Committee) to propose a way forward for Europe's floundering airlines.

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Of course the Sages' recommendations were not sacrosanct - the Commission was free to accept, reject or amend

the proposals. But what is regrettable for Europe is that the objective analysis and pragmatic safeguards of the Sages report have been neatly side-stepped, and political expediency has played a large role - the very thing which the recommendations sought to overcome.

Unless the courts amend this decision, or new transport commissioner Neil Kinnock revisits it, the liberalisation cause will have been set back five years, and with it the thousands of jobs riding on the travel tourism output and export revenue that a competitive air transport system can deliver.

Geoffrey H Lipman, President, World Travel & Tourism Council, 4 Suffolk Place, Hatfield, London AL9 4BS

Nicaragua hindered by stabilisation programme

From Mr Trevor Evans.

Sir, Edward Oribe's article, "Nicaragua limps back to life" (November 1), is mistaken in saying there has been no economic growth in Nicaragua since the 1970s. In fact, following the Sandinista revolution in 1979, the country's gross domestic product expanded at an average rate of 4.8 per cent a year from 1980 to 1983.

One important reason for the decline from 1984 onwards was the lack of access to foreign finance, mainly due to the economic boycott of Nicaragua instituted by the US government. Since the UNO government took office in 1990, though, the country has received exceptionally large amounts of foreign finance,

with loans and donations amounting to almost 40 per cent of GDP a year.

However, much of this finance was conditional on the government implementing one of the most hard-hitting stabilisation and structural adjustment programmes in Latin America. This has led to a situation where, according to government figures, 55 per cent of the population is now without a proper job, and poverty has increased strikingly, especially in rural areas.

Mr Oribe gives the impression that little has yet changed in the public sector, but this is not true. Government consumption has been cut by a third, employment has been reduced by 20 per cent, and

nearly all the country's 350 nationalised companies have been privatised.

The key problem in Nicaragua is that, despite all the foreign finance, after three years of structural adjustment policies, the economy has still not demonstrated any significant growth.

Imports of expensive consumer goods have flourished to the benefit of a small minority, but the balance of payments has deteriorated and private investment is now even lower than it was in 1990. Trevor Evans, regional centre for economic and social research, Apartado 3516, Managua, Nicaragua

Winterthur Group expects higher profits in 1994

● We once again expect an increased consolidated profit for the 1994 business year. The reason for the positive profit perspectives lies primarily in the good outlook with regard to existing business. The claims ratio in non-life business is likely to improve and the expense ratio in both non-life and life operations is expected to be reduced further. Despite the volatile financial markets, we are expecting a good financial result. In addition to the gratifying prospects in existing business, a positive contribution to profits will be made by DBV Insurance (Germany), which will be consolidated for the first time in 1994.

● In 1994, gross premiums of the Winterthur Group in existing business will grow by more than 9% (in original currency); together with the contribution made by DBV, they will increase by more than 20% to approximately 20 billion Swiss francs.

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Späth

Dr Peter Späth
Chairman of the Board and
Chief Executive Officer

Key figures for the first half of 1994

	30.6.94 in GBP m (GBP 1 = CHF 2.00)	30.6.94 in CHF m	31.12.93 in CHF m
Winterthur Group			
Gross premiums	4,891.3	10,076.0	16,391.7
Investment income	732.9	1,509.8	3,087.6
Investments	24,543.7	50,560.0	49,429.2

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FINANCIAL TIMES

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Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Tuesday November 22 1994

A different US outlook

The authors of the Organisation for Economic Co-operation and Development's country reports are always at the mercy of somewhat lagged publication dates. But this month's Congressional elections in the US, published yesterday, read rather like an encouraging midterm report, for a pupil subsequently suspended.

One year on from its last assessment of the country's progress, the OECD's verdict resembles that of the electorate: must try harder. Where it differs is in believing that both President Bill Clinton and Mr Alan Greenspan, chairman of the Federal Reserve, must deliver more of the same in the years ahead for the economy's future to be secure. Much of the authors' short-term analysis has been overtaken by the events of recent weeks. Their sobering long-term prescriptions for the economy have not.

The US economy, in the OECD's view, has performed "remarkably well" over the past two years. "The expansion has become more firmly established, and job creation has accelerated, without the re-emergence of any wage and price pressures thus far." Unlike many US voters, the organisation awards some of the credit for this achievement to Mr Greenspan and the administration.

By raising interest rates before any visible hints of inflation, Mr Greenspan was quicker to tighten the monetary screws than his predecessors. Many in the business community, predictably, griped. Yet, as the authors point out, he was acting to slow a recovery very much of his own making.

about the possibility that current growth rates can be sustained without a pick-up in inflation. Manufacturing productivity has improved dramatically since 1990. Some, including Mr Greenspan, hope that factors like computerisation and continued low inflation may produce a structural improvement in the economy's efficiency. But the OECD, at least, would not rely on it, predicting 2.8 per cent inflation in 1995, up from this year's 2.1 per cent.

Interest rates

To judge by last week's monetary tightening, Mr Greenspan has decided to be similarly cautious. Indeed, by raising interest rates by three-quarters of a percentage point, he has already surpassed the half-point rise by year-end which the authors expected when the report was written. Mr Greenspan's decisiveness appears to have had a favourable impact on market expectations. But the extra ¼ per cent will give the OECD prediction of 2.9 per cent growth in real GDP for 1995, down from around 3.5 per cent this year.

Updating the report's careful analysis of Mr Clinton's legislative efforts will present more of a problem. Uncontroversially, the report singles out the 1993 deficit reduction package as something of a landmark, crediting the administration for two-thirds of the fall in the overall US budget deficit in fiscal year 1993. This was 3.4 per cent of GDP in 1993, down from a record 4.3 per cent in 1992.

The federal budget deficit is expected to fall to a low of \$170bn in 1994. But, as the authors point out, it will then begin to rise again, topping \$200bn by 1999. Mr Clinton's other legislative programmes - health care, welfare reform, "reinvesting government" and others - receive plaudits from the authors, for addressing, if only on paper, the country's long-term social and economic weaknesses.

Of course, these are all things which Mr Clinton failed to deliver in 1994. Republicans in Congress might justifiably argue that the voters elected them to achieve more in these areas, than Mr Clinton. The danger is that they will see it as a mandate to do less.

Domestic demand

Low interest rates have played an unusually large role in driving the present upturn. The report notes that, by the end of the second quarter of 1994, the interest rate-sensitive components of domestic demand - fixed investment and durable goods consumption - had risen 30 per cent since the recovery began at the start of 1991. This helped to deliver the 10 per cent rise in gross domestic product over the same period, despite the fact that other demand components rose only 5 per cent.

The organisation is duly sceptical

Better schools for all

When the government first published league tables of school and college performance in English public examinations two years ago, the move was highly controversial. Enlightenment has now triumphed, and the Labour party has renounced its opposition to the publication of performance yardsticks. The challenge now is for politicians, irrespective of party, to develop policies to improve the lamentable results achieved by the bottom fifth of Britain's schools.

If extended to other government educational reforms, Labour's change of heart may foster a welcome consensus on the basic structure of England's education system. The next should be a Labour commitment to preserve the autonomy of grant-maintained schools, while vesting the government's necessary reserve powers in local education authorities.

If Labour also bites the bullet of student finance, it could even lead the education debate for the first time in the past decade. The recent report of the party's social research commission rightly recommended that students should contribute to the cost of their tuition. It will not be possible to sustain quality higher education without such a reform - unless other vital parts of the education system, notably schools, are to be starved of resources.

Yesterday's performance tables emphasise the work to be done at the pre-16 level. Although for the second year running the tables show improvements in both GCSE and A-level performance, it is still the case that well under half of England's 16-year-olds achieved at least five C grades at GCSE.

Truancy rates

Furthermore, that proportion - unacceptably low if Britain is to become a high-skill economy - masks the foreseeable future - a significant minority of schools. Some inner city authorities reported results barely half as good as the national average, with alarming truancy rates and individual schools achieving hardly any GCSE passes at high grades.

There are, of course, explanations aplenty. But none of them are of any help to the children whose employment prospects are blighted by being unable to func-

tion in jobs requiring basic numeracy and literacy. The publication of league tables has helped to focus attention on the problem: in some cases that attention alone has been a stimulant to improvement. But in more it has simply exposed a failure which continues from year to year.

What is to be done? A host of government policies is on the table or in operation, notably the rapid development of vocational qualifications to cater for the less academically able, greater autonomy for school head teachers and governors, more nursery education, more frequent school inspections with the threat of task forces for schools which fail to improve, and the provision of greater financial incentives for teachers.

Greater autonomy

Greater autonomy is valuable to successful schools, but it often exacerbates the failure of the less successful. For that reason, the principle behind the plan to send task forces into schools which are seriously failing is sound. The government has yet to use its powers to do so. It should not flinch from taking such action.

Only a small number of schools can be tackled by task forces. For the rest, the development of nursery education and vocational qualifications are vital priorities. It will not be easy to fund universal nursery provision, and there are valid concerns about the new General National Vocational Qualifications. But it would be a mistake to slow the pace of reform: all four-year-olds should have access to a nursery place, and all secondary-age pupils should have the option of taking rigorous vocational courses instead of more traditional academic routes through school and college.

However, there is no use in pretending that educational reforms alone will improve the lot of failing schools. The problems they face are as much social as educational - rooted in poverty, family breakdown, racial tension and urban blight. Most of the areas affected are run at local level by Labour councils. A new partnership is needed between teachers, councils and central government to improve inner city schools. If political parties could exploit their new common ground to that purpose, they would deserve a higher ranking in the public's estimation.

Across the US, telephone companies are clubbing together to get into cable television. Cable companies are clubbing together to get into telephone. Telephone and cable companies are getting together with each other - and with the entertainment business.

Next month's \$100m-plus auction of mobile phone licences by the US government is triggering a transformation of the communications industry. But the strategic issue is wider than a race for licences. Companies are positioning themselves to supply America's homes with an enormous range of services, from simple phone calls to dial-a-video and armchair shopping.

The two main groups of contestants are the regional phone companies, otherwise known as Baby Bells, and the cable TV operators. Technically, each group is now capable of doing the other's job. But as regulated local monopolies, they have been kept apart by government decree.

Now technological change is creating new opportunities for them to sell each other's services that are outrunning government's ability to police the separation. The barriers between them are breaking down.

In the short term, the results could be damaging for both industries. As Salomon Brothers' telecom analyst Mr Jack Grubman points out, neither local telephone nor cable is a growth market in the US.

Annual turnover in US local telephony is put at \$80bn (\$55bn), cable at \$20bn. More than 90 per cent of US homes have a telephone, and local telephone sales are rising only in line with inflation. The cable companies pass 90 per cent of homes and serve 75 per cent.

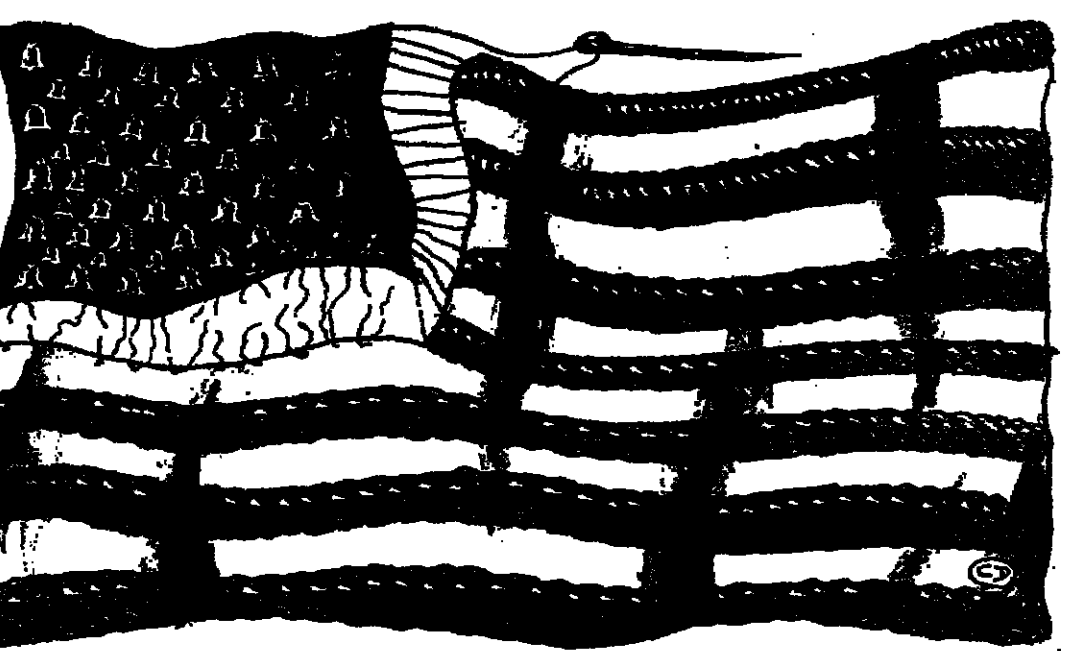
"Anybody who doesn't have cable," says Mr Grubman, "doesn't want it, can't afford it or has a satellite dish."

If these two powerful industries invade each other's territory with investment plans totalling billions of dollars, the inevitable result will be vastly increased supply and plunging prices. Yet both industries are planning to spend \$1,000 per customer to duplicate each other's business, says Mr Grubman.

Some would dispute the figure - the cable companies, in particular, argue their investment will be smaller. They already have sophisticated networks in the ground that can carry both TV and telephone. While the phone companies' networks still consist mostly of old copper wire that cannot carry TV. But a battle between the two is now inevitable. Mr Fred Salerno, vice-chairman of New York regional phone company Nynex, says: "We see two full service providers passing houses in America: one a cable company that looks like a telephone

Stitched together for better or worse

Baby Bell phone companies and US cable TV operators are increasingly chasing the same market, says Tony Jackson



company, the other a telephone company that looks like a cable company."

And, he concedes, it will be costly. "There's no doubt the market will be somewhat bloodied for a while. Margins will shrink and market shares will shift."

The telephone companies, he argues, have three basic advantages. First, since they need to modernise their networks anyway, adding the capacity to carry entertainment services comes virtually free. "We can almost justify putting broadband networks out there just on grounds of cost reduction, so the incremental cost of new services is correspondingly low."

Second, he says, the phone companies have much stronger balance sheets. This is true in most cases: as long-term monopolies, the Baby Bells have enormously strong cash flow; cable is a relatively young industry, still carrying debt from its start-up investment and facing the costs of a new round of competition.

The cable companies retort that their shareholders know all about that. As the chief executive of one

large cable company puts it: "Our investors permit us the luxury of big capital investments for future growth. The Baby Bells are income stocks and are expected to pay dividends, which is a huge capital requirement every year."

Third, Mr Salerno says, customers prefer the telephone companies for reliability. Historically, the cable companies were created to entertain, not to provide an essential service. Understanding entertainment gives them a valuable edge in the coming battle with the phone companies. But their record in providing service and fixing faults has been correspondingly poor and, while they claim to have made great strides lately, their image may still trail against them.

The telephone companies, by contrast, are utilities with a statutory obligation to provide universal service. If a phone line goes down in the small hours of a Sunday morning, it is their job to fix it.

"Our primary research suggests," says Mr Salerno, "that if we can offer the same services as a cable company, we'll get the business."

However, the battle between tele-

phone and cable companies will be complicated by the growing competition in mobile telecommunications.

In the past, mobile telephony in the US has been restricted by statute to two networks per region. Typically, these are old-fashioned analogue systems with limited capacity, as they are upgraded to digital technology, their capacity will increase at least threefold.

On top of that, the government will next month auction broadband mobile frequencies for personal communications services (or PCS), which will carry mobile telecommunications but also other data. There will be as many as six per region by 1997-98.

The result, says one cable executive, is that "we will be awash with wireless capacity". Charges for mobile telephony are likely to fall as a result.

At present, says Mr Grubman of Salomon, mobile telephony does not eat into conventional local telephone services. "When it costs 50 per cent less [than now]," he says, "it could start to."

Yet both telephone and cable

companies are forming alliances with each other, with the long-distance operators and with the entertainment business to bid for the new networks. One might therefore ask why the telephone and cable companies are so keen to join the bidding.

It is here that one runs up against a buzz-phrase in the industry: the value chain. A continuum, it is said, has developed all the way from wires in the ground to Hollywood movies or interactive video games or, as the jargon has it, between conduit and content.

The telephone and cable companies fear that the value will migrate from the conduit end of the chain to the content end. Hence last month's alliance between three of the Baby Bells and a leading Hollywood talent agency, the aim being to secure a supply of films and other entertainment to put through the Baby Bells' new cable networks.

At present, this is understandable: the explosive growth in the cable/phone networks is running ahead of the entertainment industry's ability to feed it. The logical safeguard against such uncertainty is to be in everything at once. As Mr Salerno of Nynex puts it: "Since you don't know where the value is in the chain, you need to be all the way up and down it."

There will be two notable absentees from the bidding: MCI, the second-biggest US long-distance phone company, and media giant Time Warner. America's second biggest cable company. Both are working on a simple premise: that as overcapacity develops, they will be able to pick up mobile phone licences cheaply in their own time.

For the industry as a whole, however, the flourishing alliances involve much duplication of resources. Inevitably some of the investments now being made will in the future look to have been a monstrous waste.

Mr Richard Bodmin, head of strategy at AT&T, the biggest US long-distance phone company, says that the duplication is necessary. "The way we get more efficient in this country is through experiment," he says. "It's only wasteful from the standpoint of a philosopher king with a view of how it ought to work out."

Mr Bodmin adds that the risk of industry overcapacity is probably not too serious over a 15-year period.

"You're going to get periods of oversupply in given areas, and if you take any one part of the network, there might be a year or two when it looks kind of black. But over 15 years, we're nowhere near the end of good ideas to put down the line."

Importance of Nordic influence in EU

PERSONAL VIEW

Now that Finland and Sweden are firmly set to join the European Union next year, and Norway is more likely than not to follow, the character of European co-operation is bound to change. Assuming Norway votes Yes in the referendum on November 28, one person in four around the EU discussion table will come from a Nordic country. The northern perspective will have an important impact on the future of the Union.

This applies not least to efforts to build a common foreign and security policy that can actively contribute to stability in areas that were formerly part of the Soviet bloc. It is often overlooked that Russian power in Europe now directly meets the west and its different institutions only in the areas of the Baltic and Barents Sea.

The region around St Petersburg, by far the largest European city north of London, Paris and Moscow, is set to recover its old role as the window to the west of the Russian

lands. The city's impressive industrial and scientific talent, derived from the concentration of military-industrial resources in the region, will give it a key role in the transformation of the Russian economy.

Yet there will be difficulties as well as opportunities. In coming decades the Nordic countries will be forced to concentrate a large part of their foreign and security policy on present and potential problems in the area stretching from Kaliningrad in the south to the Kola peninsula in the north.

These border lands between Russia and the west may become the most impressive growth region in Europe in coming decades. But we cannot ignore risks for the reform process in Russia and for political stability in and around the three Baltic countries. The revanchists of the extreme right and left are far from dominating Russia's political scene. Yet any sign that their influence is growing will send shock waves into the Baltic region and then the entire European system.

In their own interests, as well as those of the wider Europe, the Nordic countries will want early progress towards bringing the Baltic states firmly into the structures of European co-operation. With EU agreements on Baltic trade and economic co-operation now in place, the new Nordic members will be pressing for the Baltic countries to take part in the EU's future enlargement towards eastern and central Europe. The Baltic states share in many respects the same reform poli-

tics and western orientation as countries like Poland, Hungary and the Czech republic.

Along with a desire for further co-operation in the Baltic and Barents Sea regions, the Nordic states will bring to the EU a sharpening of the debate on reforming welfare systems. Although Nordic economic growth in 1995 is likely to be above the OECD average, the structural

New Nordic members will be pressing for the Baltic countries to take part in the EU's enlargement

problems of the welfare state have left Denmark with appalling long-term unemployment and Sweden with a huge public debt.

Achieving solutions to these issues will not be easy. The debate on the Swedish EU referendum, and the recent general election, demonstrated the strength of "welfare isolationism" in Sweden. There is still an unrealistic belief that the new "Swedish model" has given us a society generally superior to those in other parts of Europe.

Early next year, under procedures laid down by the Maastricht treaty, the new Nordic members will have to present to the EU their economic convergence programmes. Norway will not have any difficulties. But in Sweden the deep split over the EU in the Social Democratic party, combined with the coming elections for the European parliament, may exacerbate political tensions.

Shopped

Who was that bubbly lady taking copious notes during yesterday's luncheon at Mayfair's Naval club in honour of ace gumshoe Jules Kroll? Penny Vincenzi, author of many a bodice ripper, and The Centre for the Study of Financial Innovation would not appear to be normal soulmates. But it seems that she is researching a new novel about a woman who discovers her husband has committed fraud and calls in a private investigator. No doubt it would not take Kroll long to find out who suggested that she tail him.

Political fallout

Democracy is proving to be a pretty exhausting business in Ukraine. The country has just had its third go at filling its 450-member

Verkhovna Rada, or parliament, and is still more than 40 short. Only nine new members were voted in after last weekend's elections because rigid election rules, inherited from the Soviet era, require at least a 50 per cent voter turnout.

Most Ukrainians, buffeted by economic hardships and an exhausting two-step presidential election, have lost interest. Elections for the remaining seats have now been put off indefinitely to give voters a rest from the ballot box and to save money.

Deuce

Two years ago, SAS International Hotels came up with an acceptably average wheeze. Provided there were vacancies, guests over 65 could get a discount equivalent to their age. So 70-year-olds had 70 per cent knocked off their bill; anyone arriving in their hundredth year would get the room free.

Kurt Ritter, chief executive of Radisson-SAS, as the company is now called, says all went well until a Swedish guest turned up recently at one of the company's hostels in Vienna and announced that he was 102. He demanded to be paid 2 per cent of the room rate to stay the night. The hotel agreed. The sprightly guest then demanded a game of tennis with the general manager - and got that, too. It is not known whether he took the GM to five sets.

co-operation in a European framework. Perhaps wavering Norwegians in rural and northern areas can be persuaded in time that EU membership is a safer option than a weak link within the European Economic Area.

The Nordic countries must make clear the importance of their northern perspective. Perhaps most important of all is the Nordic states' attitude to the larger questions of European co-operation that will be on the agenda at the 1996 intergovernmental conference. In the near term, psychological and political difficulties brought to the surface during the referendum debates might make them appear somewhat reluctant partners. But over the longer term the Nordic states' national interests and natural abilities will drive them in the right direction: to play a full part in the wider process of European integration.

Carl Bildt

The author was Swedish prime minister between 1991 and 1994

Phillip Thorpe - viticulteur

Regulating the UK fund management industry is not an occupation typically seen as long on fun. Phillip Thorpe, chief executive of the self-regulatory body Imro, must count as an exception.

It seems he is the proprietor of about 1,000 cases of last year's Crémant de Loire, a sparkling wine made from a mixture of Chenin and Grolleau grapes which emanates from just outside Saumur in the Loire Valley. It has recently appeared on the list at The Alba restaurant in the City of London - thanks to the efforts of Thorpe and his wife Melinda Lewis, from whose vineyard it hails.

Appropriately enough for this New Zealand lawyer, Thorpe is applying antipodean techniques and has hired a New South Wales winemaker to produce a tipple - retailing at £6.50 a bottle - which he describes as "recognisably Loire with touches of fruit and oak".

The vineyard he and his wife bought four years ago, and which was last in production some 40 years previously, now turns out 5,000 cases a year - of the sparkling wine, a still red (Cabernet) and a still white (Chenin). So Thorpe, who spends weekends in France in his capacity as "chief financier, odd job man and unqualified taster", reckons he has enough to permit

the first tentative steps into the UK. Observer hears he has yet to make purchase of two cases of the Crémant a condition of Imro membership.

Representative

Update on last week's item about Axa, the French insurance group, whose name unfortunately means "It stinks" when translated into Japanese. Apparently James Hawken, head of Axa's new Japanese operation, has something going for him. Hawken is Japanese for insurance. Talk about giving the industry a bad name.

Future imperfect

Whoops. The Bank of England is just about to lose its top economic forecaster. Paul Mortimer-Lee, 41, head of the Bank's economic forecasting division, is off to be chief economist of Paribas Capital Markets in a couple of months' time.

Most Bank economists jump ship at a much earlier stage in their careers, and the loss of an official of Middleton-Lee's seniority could be a bit of a blow for the Bank. The operation of UK monetary policy depends very much on his type of skill. Decisions on whether to raise or lower base rates are based on a judgment of inflation 18 months to two years ahead, and the Bank has sought to set the framework for



such decisions through its quarterly inflation reports.

Unless the Old Lady moves convincingly to plug the gap, it could find its expertise challenged by the clever clogs at the Treasury and elsewhere.

No more a'roving

It would seem that China's lapdogs are destined to stay right there. Beijing's City officials, having failed in repeated attempts to ban dogs outright, have now drafted a law that prohibits their appearance from markets, hotels, parks, schools, lifts, subways

and public buses.

The poor pooches must only be exercised at night, by an adult and with pooper scooper in-hand. These draconian restrictions are soon destined to include an annual licence fee of 6,000 yuan - which is more than double China's average annual urban income.

Dog peddlers are barking mad; a snowy white Pekinese that just a few months ago would have fetched over 20,000 yuan (\$2,350) is difficult to sell for 500 yuan (\$50). "We can't even give them away," said one.

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Political fallout

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Foreign bidders complain of unfair competition

Brussels warns Germany over power plant contract

By Andrew Taylor in London and Judy Dempsey in Bonn

The European Commission is threatening to seek an injunction to prevent work starting on a DM400m (\$257m) German power station contract following complaints of unfair competition.

Germany has been identified by the European Union as one of the worst offenders for failing to apply directives designed to ensure equal opportunities for foreign companies bidding for public sector contracts.

The Commission, separately, has started legal proceedings against the German government in the European Court for failing to incorporate properly into German legislation two of eight EU public works directives. The Commission is understood to be considering court action against Germany for failing to apply four other directives correctly.

It has also asked VEG, the recently privatised eastern German electricity company, to

reopen bidding to supply a DM400m steam turbine for a DM50m power station at Lippendorf, near Leipzig in Saxony.

The contract was awarded to a German subsidiary of Swiss group Asea Brown Boveri. The German offshoot of General Electric of the US has complained that it was "unfairly excluded from the final round of price negotiations".

The Commission, which believes tender procedures were unfairly applied, has warned it may seek a European Court injunction to prevent work starting unless the bidding is reopened.

The issue may be complicated by GE's failure last month to persuade the Berlin district court that the relevant EU public works directives should have been applied, although these had not been transposed into German law when the contract was awarded. This judgment is likely to be challenged by the Commission.

GE told the Berlin court that

the invitation to tender for the turbine contract had been tailored by VEG to favour the European companies, ABB and Siemens, which traditionally had been treated by the German power sector as "court suppliers".

It claimed VEG had changed its requirements after putting the contract out to tender. Ms Patricia Sherman, counsel to GE's international trade department, said yesterday: "As we found out in the past in trying to enter the German market, there will always be technical reasons for not awarding the contract."

VEG, which was recently sold to a German energy consortium led by RWE, Preussa Elektra and Bayernwerk, said it had adopted an "open" attitude in its negotiations with GE.

Mr Gerhard Bräunlein, of VEG's legal department, said GE failed to win the contract "for technical reasons" and its bid was considerably higher than ABB's.

Head of Alcatel subsidiary held in bills probe

By John Ridding in Paris

Mr Pierre Guichet, chairman of Alcatel-CIT, the telecoms equipment group, was yesterday placed under detention by an investigating magistrate probing alleged false billing and overcharging.

Alcatel-CIT is a subsidiary of Alcatel Alsthom, the French transport and telecoms group. France Telecom, one of the company's largest clients, is alleged to be the victim of overcharging.

Company officials indicated that Mr Guichet, who has rejected allegations of wrongdoing, could step down as chairman after a board meeting today. They said the move would be aimed at limiting damage to relations with France Telecom and would not imply any admission of guilt.

The resignation would be the second in the past week by a company chief involved in a spate of corruption investigations that have rocked French industry this year. Last Friday, Mr Michel Mauer resigned as chairman of Cogedim, the property developer and a subsidiary of Paribas, the merchant bank. He quit to answer corruption charges in a case involving illicit financing of political parties.

The departure of Mr Guichet would be a further blow to Alcatel Alsthom, which has been shaken by corruption investigations this year. In July, Mr Pierre Suard, the chairman, was placed under investigation after allegations that he used company funds for construction work on private properties.

The investigations, combined with a warning of a fall in profits this year, have prompted a sharp drop in the company's share price. Alcatel's shares are currently about 40 per cent below their level at the start of the year.

The probe into the alleged overbilling of France Telecom is a complex case dating back to last year. Alcatel says two former employees, who have left the company, manipulated prices for equipment supplied to France Telecom to their own advantage. In November last year, Alcatel paid the state telecoms operator FRF62m to compensate for the losses and the damage to relations between the two companies.

Since Mr Guichet was placed under investigation in May, however, the investigation has broadened. The original probe centred on overbilling concerning transmission equipment, involving an estimated FRF60m (\$15m) of damages to France Telecom. Mr Jean-Marie D'Huy, the investigating magistrate, is now examining whether false billing extended to switching systems and switchboards. Judicial sources say damages could exceed FRF400m.

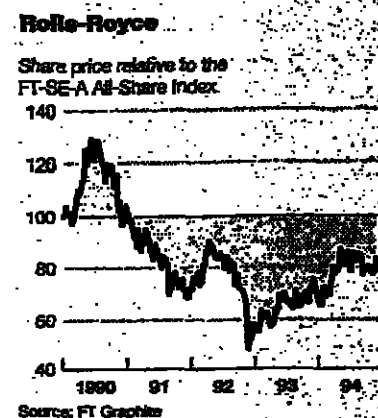
THE LEX COLUMN

Engine for expansion

Rolls-Royce's proposed acquisition of Allison Engine makes sound industrial and commercial sense. It takes the UK company into new niches within the defence market - for example large turbo-prop engines and small engines used by light helicopters - and broadens its offering in civil markets. The deal appears to make financial sense as well, even if Allison has an uninspiring sales record and is only now making a nominal operating profit after three years of losses. For next year, there is little danger of dilution: Rolls-Royce's shares are rated at about 25 times next year's expected earnings and recovery at Allison need not be too pronounced to enhance earnings overall. Thereafter, it may be trickier, as for 1996 the rating drops to more modest levels in line with an expected upsurge in Rolls-Royce profits. But Rolls-Royce has done its sums and predicts "unbelievable" cost savings, as it cuts research and development expenditure further and extracts operating and administrative efficiencies. At the same time, revenues are set to rise as four new engines go into production.

The transaction will give Rolls-Royce greater clout with its powerful North American customers, and reduce its vulnerability to fluctuations in the dollar. But the deal does not answer the big question hanging over Rolls-Royce's future, which is whether the UK group has the financial and market muscle to compete with Pratt & Whitney and General Electric over the long run. Nor does it do anything to remove scepticism about the Rolls-Royce share rating, which is taking rather too much in the way of cyclical recovery for granted.

FT-SE Index: 3121.0 (-10.0)



Source: FT Graphix

cluded the best hope for its pharmaceuticals business was innovation and the best route to innovation was through the biotechnology revolution. Chiron, the biotech group with the largest drugs portfolio in development, will provide Ciba more than adequate access to that revolution.

Doubts about the deal centre on the high premium paid. Ciba has plenty of cash, but claims the purchase is earnings enhancing at best. Dismissed. Ciba, normally proud of its profitability in applying accounting standards, has decided not to run \$1.3bn of goodwill through the profit and loss account. Whether the deal makes financial sense depends on Chiron's future earnings growth, a subject about which there is little consensus in the market. However, the potentially extravagant price paid should not tarnish Ciba's strategic boldness.

Ciba/Chiron

Ciba yesterday insisted its deal with Chiron was good for both groups. Chiron and its shareholders would not disagree. Financially, the move gives Chiron access to Ciba's capital backing. That means Chiron will be able to fund its best drugs without being as concerned about quarterly earnings results. Industrially, there is an undoubted fit between the companies' operations, while Ciba can also provide development and marketing expertise. The danger of a cultural clash between Swiss management and Californian working practices has been reduced by Ciba's efforts to alleviate such problems. Strategically, the deal also makes sense for Ciba. The management con-

OPEC

At one level, the dispute between Saudi Arabia and Kuwait over whether to roll over OPEC's production ceiling for a year or only six months is purely tactical. After all, both countries have a shared objective: higher crude prices. The Saudis believe a year-long freeze would be more effective. In this case, the market would know there was little chance of the ceiling's being raised in mid-1995 to meet expected increases in world demand. Arguably, it would therefore be unwilling to run down stocks next spring. Yesterday traders responded to the Saudi plan at the cartel's meeting in Bali by pushing up crude prices.

Kuwait's view that a six-month

freeze would carry greater market credibility is hard to understand, unless it is seen as a ploy to achieve a higher quota. The sooner the overall ceiling is reviewed, the better the chance of increasing its own share. By contrast, the Saudis want to keep the higher quota they received after Iraq's invasion of Kuwait and so have an interest in freezing the regime.

With two of OPEC's largest members struggling for market share, the cartel looks ill-prepared to cut production in 1995 should that be needed. At the moment, with world demand growing, restraint is unnecessary. But that outlook could be challenged from several angles: the mild start to winter in Europe and North America may continue; non-OPEC suppliers may increase production next year substantially; and UN sanctions on Iraq may be lifted. The manoeuvring in Bali suggests the cartel will find it hard to accommodate such shocks.

UK property

When Mr George Soros decided last June to invest in UK commercial property, such was the American financier's reputation that the sector rose 6 per cent in a single day. Yesterday, when he pulled out, it fell just 1 per cent. Mr Soros argued the decision was based on asset allocation: with interest rates moving up the opportunities for sharp increases in asset values were likely to be limited. However, the move probably says more about how Mr Soros' property fund has traded than about prospects for UK property per se. Followers of Mr Soros are not used to seeing their shares trading at a discount to net assets.

Despite the sector's muted fall, the decision is clearly a setback for British Land, the company with which Mr Soros had formed the joint venture. Its disappointment is likely to be motivated less by yesterday's 3 per cent drop in its share price than the loss of Mr Soros' magic at opening bankers' doors. Mr Soros' "long-term investment" was supposed to run until 2004 but lasted just 18 months.

By spending \$142m to acquire its joint-venture partner, British Land has raised its gearing to more than 85 per cent. Interest cover is still comfortable. But the rise increases the risk of a rights issue if British Land wants to buy Stanhope Properties and its 50 per cent stake in Broadgate Properties. That fear, rather than the loss of Mr Soros, probably accounted for yesterday's share price fall.

Saudi bank poised to agree \$245m BCCI settlement deal

By Andrew Jack in Paris

Liquidators to the collapsed Bank of Credit and Commerce International are on the verge of agreeing an out-of-court settlement of more than \$245m from Saudi Arabia's largest commercial bank.

National Commercial Bank of Saudi Arabia, and Sheikh Khalid bin Mahfouz, former chief operating officer, are to pay the cash and waive their own claims of \$600m against the bank. In exchange, the liquidators will drop all further charges against them, according to sources close to the negotiations.

The deal would end one of the most significant outstanding pieces of litigation in the BCCI saga. The bank was closed in July 1991 by global banking regulators following revelations of widespread fraud.

The settlement follows the launch of five civil actions by the liquidators of BCCI at the accountancy firm Touche Ross

against Sheikh Khalid and NCB in five countries. These sought damages in excess of \$30m.

There would be no admission of responsibility with regard to the allegations made in the actions, which claim Sheikh Khalid made false statements about loans from BCCI. The actions further allege that he conspired to conceal the sale of shares in BCCI and elsewhere.

It is understood the deal has been discussed by BCCI's creditors' committee, which is supervising the liquidation. The money could be released in the new year. It still requires approval from the courts monitoring the liquidation, and signatures from NCB and the liquidators.

At the end of last year, Sheikh Khalid and NCB made a settlement with the US authorities to pay \$25m in exchange for the dropping of criminal charges brought against them by Mr Robert Morgenthau, the New York district attorney.

As part of the latest agreement, \$180m of the earlier US payment will be released to the liquidators for distribution to creditors. Sheikh Khalid will provide additional cash of \$245m and is expected to waive claims for \$300m in capital notes and more than \$270m in deposits he was owed by BCCI at the time of its closure.

Sheikh Khalid took a stake in BCCI in 1986 on behalf of NCB, but withdrew the following year. He resigned from BCCI's board in 1989, and later from NCB.

The new settlement will leave outstanding three principle legal actions by the liquidators: against the Bank of England, and also the Luxembourg Monetary Institute, the banking regulator, for failures in their regulation duties towards BCCI, and against accountants Price Waterhouse and Ernst & Whinney for failures as auditors of BCCI.

Liquidators say creditors will receive a final dividend of 30p-40p in the pound for every pound lost.

OECD cautions on US rate rise

Continued from Page 1

"consistent evidence that the economy is operating at levels where it is vulnerable to an acceleration in inflation can be found in the recent behaviour of the job vacancy rate, slower vendor deliveries, spreading capacity constraints and spot shortages in certain sectors and for certain types of high-skilled employees."

Many analysts believe that the economy will probably slow in any case, because of the interest rate increases already pushed through, as well as the progressive satisfaction of pent-up demand for cars and houses that built up during the recession.

But the OECD points out the risk of wage inflation as the unemployment rate has dropped well below the 6-6 per cent level

at which it estimates wage increases start to accelerate.

Even if the US economy has more capacity than the OECD estimates, the report says "erring on the side of restraint would appear to be the best policy posture at this point in the business cycle," particularly as raising short-term rates would comfort financial markets and might lead to lower long term rates.

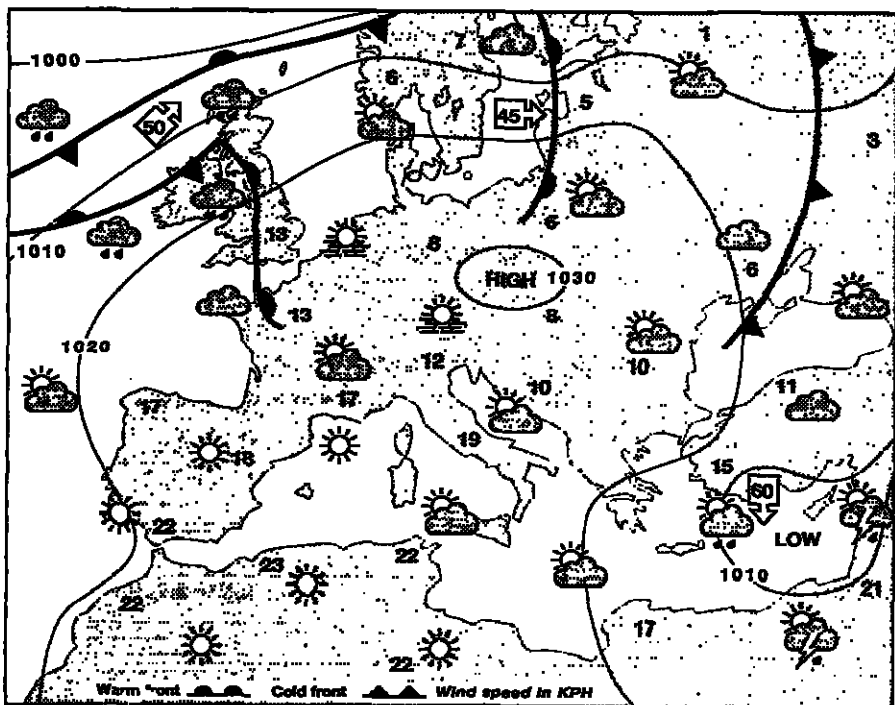
FT WEATHER GUIDE

Europe today

Most of Europe will be settled and autumnal. A complex area of high pressure over central and south-west Europe will cause stable conditions over the Benelux, Germany, France, Spain, Italy and eastern Europe. Fog will develop easily overnight and low cloud will persist during the day, especially in the north-west. Meanwhile, a band of windswept rain will linger over the UK, particularly in the north. Scandinavia will also be breezy. Cloud and rain will affect western Scandinavia and there will be snow in the north. Central and southern Scandinavia and eastern Europe will have sun interspersed with cloud. Showers, some with thunder, will occur over Cyprus and south-east Turkey but other parts of Europe will be mainly dry.

Five-day forecast

High pressure will remain over central Europe for several days and a new high will build over the UK towards the weekend. As a result, the British Isles will be settled. South-west Europe will be sunny. As the weekend approaches, a new depression will develop over the Mediterranean, bringing rain and thunder showers.



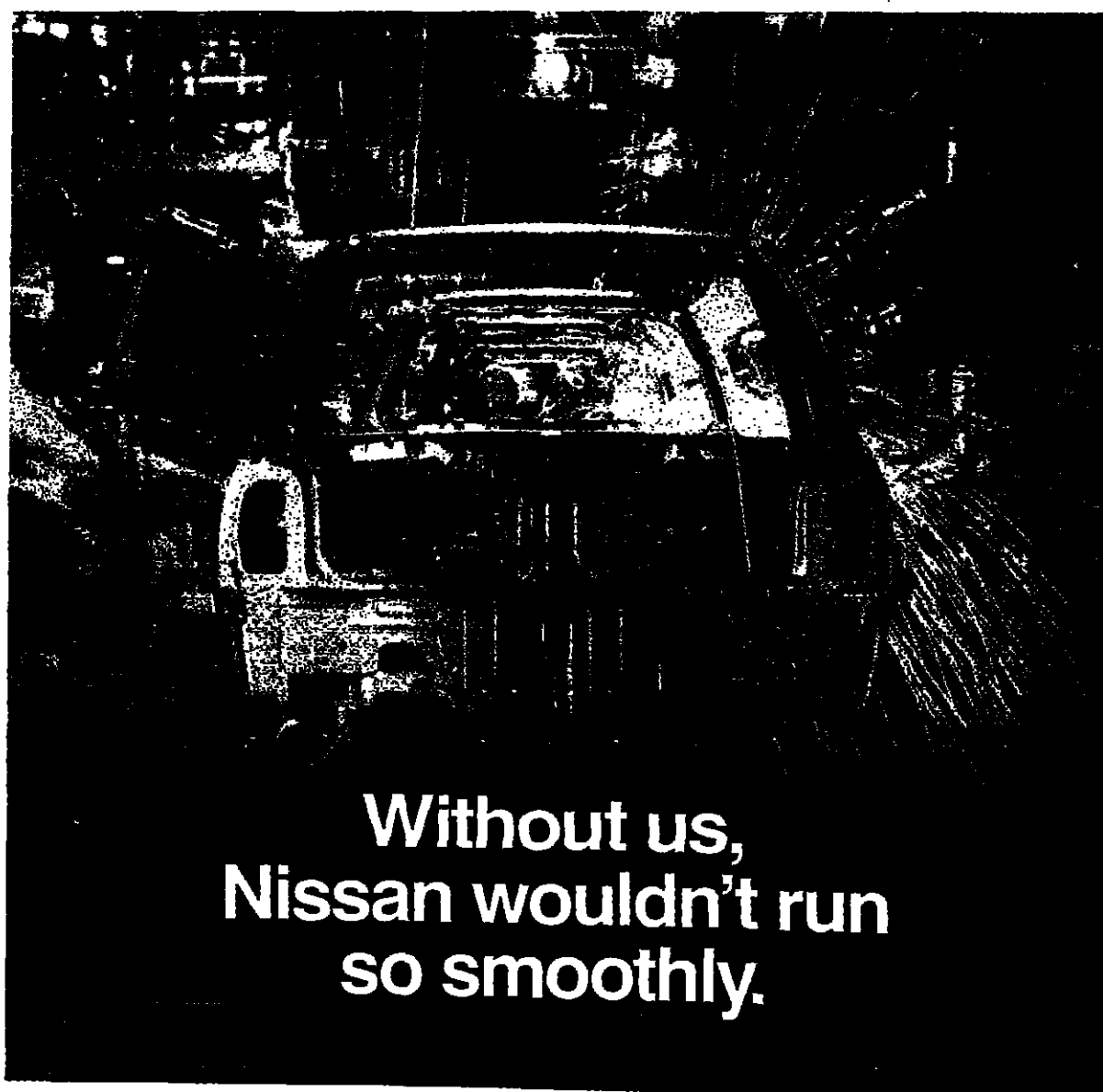
Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

	Maximum	Minimum	Cloud	Wind	Temp		Maximum	Minimum	Cloud	Wind	Temp
Abu Dhabi	sun	32	24	calm	30	Paris	sun	18	10	calm	12
Accra	sun	34	24	calm	30	Prague	sun	23	14	calm	18
Algiers	sun	23	15	calm	20	Rangoon	sun	28	20	calm	24
Amsterdam	sun	12	8	calm	10	Reykjavik	sun	21	10	calm	16
Athens	sun	16	10	calm	14	Rome	sun	20	12	calm	18
Atlanta	sun	17	10	calm	14	S. Francisco	sun	16	8	calm	10
B. Aires	sun	26	18	calm	22	Singapore	sun	31	24	calm	28
Bahia	sun	13	8	calm	10	Stockholm	sun	7	2	calm	5
Bangkok	sun	33	24	calm	30	Strasbourg	sun	12	4	calm	8
Barcelona	sun	18	10	calm	14	Sydney	sun	21	14	calm	18
						Taipei	sun	21	14	calm	18
						Tampere	sun	1	calm	1	1
						Tel Aviv	sun	21	14	calm	18
						Tokyo	sun	13	5	calm	10
						Toronto	sun	1	calm	1	1
						Vancouver	sun	1	calm	1	1
						Vienna	sun	13	5	calm	10
						Warsaw	sun	8	2	calm	6
						Washington	sun	15	8	calm	12
						Wellington	sun	15	8	calm	12
						Winnipeg	sun	-2	calm	-2	-2
						Zurich	sun	11	4	calm	8

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FINANCIAL TIMES COMPANIES & MARKETS

Tuesday November 22 1994

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IN BRIEF Electrolux may spin off metals arm

Electrolux of Sweden, the world's leading manufacturer of household appliances, says it may spin off Granges, its aluminium and metal working unit, in the first half of next year. Page 22

Rockwell offer close to securing Reliance
The bid battle for Reliance Electric, the US electronics company, appeared to have been won yesterday with an increased offer from Rockwell International of \$31 a share. Page 22

Spain considers mobile telephony bids
Two bids are revealed today for a mobile telephony license in Spain, the first big incursion into the highly regulated and monopoly-run Spanish telecommunications industry. Page 24

Foreigners flock to Indonesian market
While local investors actually own most of the shares in listed companies on Indonesia's stock market, foreigners do most of the trading. Page 25

Kyocera lifts sales 8%
Kyocera, the world's largest maker of ceramic packages and electronic parts, lifted consolidated sales 8 per cent, thanks to buoyant demand for cellular phones and electronic components. Page 25

Diploma rises with electronics growth
Strong growth from the electronics and building components divisions of Diploma helped the UK group, which has interests in special steels, to lift pre-tax profits almost 23 per cent in the year to September. Page 27

Vibroplant shares fall after warning
Vibroplant, the UK plant hire group, lifted pre-tax profits 88 per cent in the six months to September. However shares fell after the chairman warned of recent softness in its UK markets. Page 28

Santa receives a call for rapid growth



Electronic games and multimedia computers seem set to take a back seat this winter as a new British appetite expresses itself. It will be the Christmas of the mobile phone. Page 28

European growth helps Filofax
Strong demand from continental Europe helped Filofax Group, the UK stationer to report a 68 per cent rise in interim pre-tax profits. Page 29

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Chief price changes yesterday		
FRANKFURT (DM)		
Alfa	241.5	+ 4.5
Wolfsberger	467.5	+ 6.7
PARIS (FF)		
Alfa	801	+ 18
Wolfsberger	390.5	+ 15
Wolfsberger	128.5	+ 3.5
NEW YORK (\$)		
Alfa	804	+ 3
Wolfsberger	404	+ 34
Wolfsberger	384	+ 14
Alfa	384	+ 14
Wolfsberger	55	+ 4
Wolfsberger	424	+ 4

New York prices at 12.30pm		
LONDON (Pence)		
Alfa	100	+ 5
Wolfsberger	40	+ 3
Wolfsberger	225	+ 15
Wolfsberger	220	+ 12
Wolfsberger	354	+ 5
Wolfsberger	125	+ 6
Wolfsberger	88	+ 6
Wolfsberger	154	+ 7
Wolfsberger	250	+ 8
Wolfsberger	142	+ 15
Wolfsberger	102	+ 15
WALL ST (\$)		
Alfa	262	+ 8
Wolfsberger	383	+ 12
Wolfsberger	41	+ 3
Wolfsberger	287	+ 7
Wolfsberger	230	+ 9
Wolfsberger	381	+ 11
Wolfsberger	120	+ 9
Wolfsberger	187	+ 10
Wolfsberger	286	+ 8
Wolfsberger	120	+ 8

Germany postpones Telekom decision

By Andrew Fisher in Frankfurt and Michael Lindemann in Bonn

The German government yesterday surprised the world's leading investment banks by postponing until next month the decision over which of them will be chosen to handle the international side of the DM15bn (\$10bn) privatisation of Deutsche Telekom.

A decision had been expected yesterday after a meeting of postal and finance ministry officials. But strong lobbying from European banks which were concerned that the position of global co-ordinator might go to a US institution, appears to have persuaded the government that more time was necessary in view of the share issue's political and financial sensitivity.

Banks close to the talks said that the government was now leaning towards a more balanced solution in which both a US and a UK investment house would work with the German banks - expected to be Deutsche Bank and Dresdner Bank - leading the issue. The US and UK are expected to provide most foreign institutional and private interest in the issue; banks estimate that these countries will account for some DM3bn worth of share purchases each compared with the DM8.5bn or so likely to be sold in Germany.

Government and Deutsche Telekom officials had talks in Washington with the Securities and Exchange Commission last week about a US listing by means of American Depositary Receipts (ADRs). Because of their strong placing power and teams of analysts, US investment banks have been prominent in the

list of candidates for the lucrative global co-ordinating role. European banks have been arguing in Bonn that a UK-based bank, experienced in large privatisations such as those of British Telecom and energy companies, should also be chosen; the Deutsche Telekom issue, likely to take place early in 1996, will be one of the biggest in Europe.

US banks with the strongest chances include Goldman Sachs, Merrill Lynch and Morgan Stanley. In the UK, they include S.G. Warburg, Kleinwort Benson and N.M. Rothschild. CS First Boston has put itself forward solely for the role of adviser to the government, though it is not the only one in the running.

Altogether, 23 banks took part in "beauty contests" in Bonn to help the government and Deutsche Telekom decide which should play the main foreign roles. The share issue, involving a quarter of the company's capital, will be split between regional consortiums for Germany, the rest of Europe, the US and the rest of the world.

Swiss deliver response to shake-up in world healthcare business

Ciba clinches deal to secure 49.9% holding in Chiron

By Daniel Green in London

Ciba, the Swiss drug company, yesterday made the biggest corporate acquisition in biotechnology for almost five years with a deal which boosts its stake in Chiron to 49.9 per cent.

The transaction, which values the holding at \$2.1bn, gives Ciba access to Chiron's strong research and development programme and a range of products in areas including diagnostics and ophthalmology.

Mr Lippuner said drug company profits are under pressure from governments keen to cut healthcare costs. Other companies have responded by purchasing drugmakers or distribution networks. However, Ciba had found no suitable candidates in its areas of expertise and had therefore chosen the Chiron deal.

Mr Dennis Winger, Chiron's chief financial officer, said that the deal "brought financial stability" to his company. Chiron's product sales for the first nine months of 1994 were worth \$187.7m, compared with \$147.5m for the whole of 1993 and less than \$40m in 1992. The company faces increasing costs in drug development and in sales and marketing.



Deal done: Chiron's Dennis Winger (left) with Ciba's Heini Lippuner

Under the terms of the deal, Ciba will increase its 4 per cent stake by making a tender offer for 11.9m Chiron shares - 37.3 per cent of the company - at \$117 each. The price compares with analysts' estimates of \$100-a-share. Chiron's share price rose yesterday by 2% to \$81.

BancOne caught out by rises in US interest rates

By Richard Waters in New York

BancOne, one of the biggest banks in the US, announced a one-off after-tax loss of \$170m on its securities holdings, mainly because of the rise in US interest rates since February.

The bank said the loss stemmed from the sale of \$5.7bn of fixed income securities which have an average maturity of three years. The bank, based in Columbus, Ohio, had been one of the most aggressive in its use of fixed-rate instruments to lift earnings. BancOne had used bonds and interest rate swaps to increase fixed-income earnings, while keeping a large portion of its liabilities tied to floating interest rates. The policy enabled it to report one of the best net interest margins of any US bank last year, but earnings contracted as rates moved against it.

Shortly before US rates began to rise in February, BancOne estimated that a gradual 1 percentage point increase in short-term rates over the following 12 months would reduce its earnings by 3.3 per cent. In the event, rates have risen 2% percentage points since February 1. Yesterday, Mr John McCoy, chairman, said: "We are determined to take the necessary steps in 1994 to put the issue of interest rate sensitivity behind us." In addition, the bank said it would take an after-tax charge of \$65m to reflect restructuring costs. Last week PNC, a large regional bank based in Pittsburgh, said that the faster-than-expected rise in interest rates would reduce its net interest income by around 7 per cent in the final three months of this year, and by 15 per cent next year. The bank attributed this to losses on securities and slow growth in its loan portfolio.

Flattening yield curve squeezes profits at securities firms

Interest rate rises threaten earnings

While companies across the US this past week have been worrying about what the latest increase in interest rates by the Federal Reserve will do to the economy and their earnings over the next year, Wall Street securities firms have been busy focusing on a more specific concern - the flattening of the yield curve, and what it is doing to their earnings right now.

The yield curve, a graphical depiction of interest rates on securities with varying maturities, has been steadily flattening since the Fed started raising interest rates in February. At the start of the year, the curve was relatively steep because of a wide spread between yields on short-term and long-term government securities. At the time, the spread between the two-year and the 30-year bond was 210 basis points.

Since then, the Fed's aggressive tightening of monetary policy has pushed short-term yields up faster than long-term yields, so the spread has narrowed and the yield curve has flattened. Last week, the yield spread between two-year and 30-year bonds fell below 100 basis points for the first time since December 1990.

The curve has flattened because investors in long-term government securities have begun to believe that the Fed's anti-inflation measures will work. This has restrained bond yields because the less fearful investors are of inflation, the less likely they are to demand a higher yield.

Investors at the short end of the bond market, however, remain worried that the Fed may want to tighten policy further, and so have been pushing up yields on short-term government securities in anticipation of another rate rise.

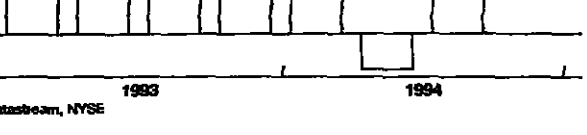
The flattening of the yield curve has important implications for earnings of financial companies, including commercial banks and securities firms. It is the latter, however, who are being most affected by the trend. Between 1991 and 1993, when spreads between short and long-term rates were wide (the peak was 372 basis points in 1992) and the curve was steep, Wall Street's biggest firms were borrowing billions of dollars cheaply in the short-term market and using that money to buy longer-term bonds paying rich yields. The result was interest earnings which

Declining spread contributes to Wall St. downturn



Yield spread 30-year bond against 2-year note

NYSE member firms' quarterly results



Source: Datastream, NYSE

helped Wall Street to record-breaking profits. Mr Guy Moskowitz, securities industry analyst at brokerage firm Sanford Bernstein, says: "When firms carry longer-term debt securities and fund those debts with short-term money, they are earning an attractive

"A flattening curve makes it difficult for us to carry securities"

spread. That spread is going to contract in a situation where the yield curve is flatter."

Today, such profits are not so easy to come by, he says. For example, Salomon Brothers - the biggest bond trading firm on Wall Street - earned \$1.4bn in net interest income last year. This year, with a flatter curve, Salomon's net interest income is estimated to fall to around \$940m.

Other factors - the deterioration in trading and underwriting results sparked by rising interest rates and volatile markets - have hit earnings, but the decline in interest income is important because it made up such a large part of earnings during the 1991-1993 boom. Marketmaking and broking revenues are also affected, as a

Emap bids for Europe titles

By Raymond Snoddy in London

Emap, the UK newspaper, magazine and exhibitions group, is "seriously interested" in the European publishing operations of Maclean Hunter, the Canadian media group.

Emap, which yesterday announced a 34 per cent rise in pre-tax profits to \$22.2m (\$36.4m) for the six months to October 1, is believed to be one of five groups bidding for the Maclean Hunter business titles in the UK and continental Europe. Rogers Communications, which recently acquired Maclean, is selling the assets which are expected to raise more than £50m.

Mr David Arculus, managing director of Emap, said the company regards the Maclean titles, which include UK Press Gazette, as a "bolt-on" to its existing business titles.

"Our next tranche of deals will be bolt-on deals and we are looking at quite a number of them," he said. During the first half, Emap spent £197m on acquisitions including £106m on acquiring 28 magazines from the French publishers Editions Mondiales and a further 10 consumer titles from companies within the French Harsant group.

The company also spent £50m on Trans World Communications

with commercial radio stations in Manchester, Preston, Leeds and Cardiff.

Emap is the second-largest player in commercial radio in the UK after Capital with about 12 per cent of the market.

Emap said the French purchases had cost about 75p-77p for every £1 in turnover. Margins were about 5 per cent compared with 17 per cent for its UK consumer magazines but the company expects them to improve.

Underlying growth was 24 per cent. Turnover was 38 per cent up at £24.2m.

Earnings per share rose 31 per cent to 7.5p and the interim at 2.5p was up by 13 per cent.

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INTERNATIONAL COMPANIES AND FINANCE

Electrolux may spin off metals arm

By Christopher Brown-Humes in Stockholm

Electrolux of Sweden, the world's leading manufacturer of household appliances, says it may spin off Granges, its aluminium and metal-working unit, in the first half of next year.

Analysts believe it could fetch up to SKr3.5bn (\$477m), excluding debt. The company, which was bought by Electrolux in 1980, has a book value of about SKr2.2bn.

The group wants to sell the unit to Swedish, European and US investors and list it on the Stockholm stock exchange, subject to market conditions.

The sale is in line with Electrolux's strategy of concentrating on core business. The company has sold three industrial operations this year, with total capital gains of SKr2.78bn helping to inflate group nine-month profits to SKr5.08bn.

Granges is the biggest unit in Electrolux's industrial products division, with 1993 sales of

SKr7.6bn. About half of its sales are outside Sweden, with the UK being the largest single market.

Its four business areas comprise aluminium, recycling, automotive and distribution. Operations include a smelting plant at Sundsvall with production capacity of 100,000 tons.

Granges has benefited from the recovery in aluminium prices and the weakness of the krona. Both factors helped lift operating profits after deprecia-

tion to SKr295m from SKr182m in the first nine months as sales expanded to SKr6.8bn from SKr5.7bn.

Electrolux has been dismantling its industrial products division. Earlier this year it sold Autoliv. Europe's leading supplier of car safety equipment, and two US operations, Copes-Vulcan and Blaw-Knox.

Apart from Granges, the division comprises materials handling equipment, a goods protection operation, and Granges Metalock.

Rockwell offer close to securing Reliance

By Tony Jackson in New York

The bid battle for Reliance Electric, the US electronics company, appeared to have been won yesterday with an increased offer from Rockwell International of \$31 a share. This values Reliance at \$1.6bn. Rockwell said it expected a definitive agreement by late yesterday.

The \$31 offer, up from an earlier \$30, capped an agreed bid from General Signal.

Reliance must now pay General Signal a break-up fee of \$50m, plus \$5.15m in expenses. In recent weeks, Rockwell had attempted various legal approaches to have the fee waived, but without success.

This weekend, Rockwell said 61 per cent of Reliance's stock had been tendered under its original offer. Negotiations had continued throughout the weekend, with an original deadline of Monday noon EST extended at the last minute by a further six hours.

At lunchtime yesterday, a Rockwell executive said: "We have an agreement in principle, and we're very close to making it definitive."

The original bid from General Signal, worth only \$1.3bn, had been widely expected to fail. General Signal is a much smaller company than Rockwell, and its offer was in paper rather than cash. Reliance's shares rose 50 cents on yesterday's announcement to \$30.75.

Rockwell plans to merge Reliance with its Allen-Bradley division, creating a worldwide industrial automation business with sales of about \$3.5bn. Rockwell intends to sell Reliance's telecoms business, which made about a third of Reliance group sales last year.

SNCF studies sale

SNCF, the French state-owned railway, is assessing the possible sale of its 12.3 per cent stake in state-owned Air Inter, Reuters reports from Paris.

"The relationship between Air Inter/SNCF is no longer one of partners but more one of competitors," SNCF said.

Thomson's consumer unit expects FF500m deficit

By John Riddick in Paris

Thomson Consumer Electronics, a division of Thomson, the French state-owned electronics group, expects to record a net loss of about FF500m (\$94.3m) this year, in spite of a sharp improvement in operating results, according to Mr Alain Prestat, chairman.

Mr Prestat told Les Echos, the French financial newspaper, that operating profits for this year should rise to FF600m, compared with FF515m in 1993, but the costs of financing a debt burden of about FF10bn would pull the company into loss. For 1995, Mr Prestat said the company was on target for operating profits of FF71bn.

The chairman indicated he might seek a capital injection to strengthen the balance sheet. "I have always been hostile to the idea of asking for a capital injection to cover operating losses. But things can change when these losses have disappeared."

Mr Prestat described an upbeat scenario for the group's products. He cited the success of Direct TV, the first digital



Alain Prestat debt financing will pull company into loss

television service broadcast by satellite in the US, for which TCE supplies the reception kits.

The company aims to sell 300,000 kits this year and to double production capacity to build 1.3m units in 1995. Mr Prestat said he hoped for similar projects in Europe and Asia, from next year or 1996.

In multimedia, Mr Prestat raised the prospect of new partnerships.

In June, TCE concluded an

alliance with Sun Microsystems, the US workstations manufacturer. "We don't exclude other partnerships, notably in the field of telecommunications," he said. But he said he did not envisage allying with a personal computer manufacturer because the future home terminal for multimedia would be the television rather than the computer.

He appeared sceptical about the prospect of a large investment for an information superhighway, as spelled out in a report to the French government by Mr Gérard Théry, the former managing director of France Telecom.

The report calls for an investment of up to FF200bn by 2015, with much of the expenditure devoted to the development of a national fibre-optic cable network. "The concept of a highway leads people to think of it in terms of infrastructure," said Mr Prestat. "I think, on the contrary, that we should proceed by considering first the market. We must work on the interactive services to study the needs and behaviour of consumers."

UK insurer simplifies pensions plan

By Alison Smith in London

Allied Dunbar, the UK life insurer which is owned by BAT Industries, the tobacco and financial services group, is to replace its range of pension policies with a single adaptable plan designed to give customers greater flexibility.

From the beginning of next year, customers will be able to decide on a specific payment term for regular contributions, and to switch between different types of personal pensions within a single plan.

The commissions Allied Dunbar pays to its sales force and to independent financial advisers for selling its products will be cut slightly.

The payments will also be spread over a longer period of the policy instead of being taken entirely from the initial premiums paid by the customer.

The company's sales force is being briefed about the new pension this week.

The move is a further sign of how the UK life insurance industry is responding to the new regulatory regime imposed on it from next year.

Companies will have to disclose to customers more information about products, including the cost of paying commission and the payment back to investors who surrender long-term policies after just a few years.

Standard Life and TSB are among the insurers who have announced changes in their products related to the new disclosure regime.

Incentive surges to SKr1.54bn after sale of 43% stake in Esab

By Christopher Brown-Humes

Incentive, the Swedish industrial and investment company controlled by the Wallenberg family, saw profits surge to SKr1.54bn (\$210m) in the first nine months, compared with SKr66m in the same 1993 period.

The figure, which excludes associated companies, was swollen by a SKr900m capital gain from the sale of the company's 43 per cent stake in Esab, the world's leading supplier of welding equipment, to Charter, the UK industrial group, for SKr1.4bn.

The performance benefited

from economic recovery, increased market shares, and acquisitions. These helped to offset higher financial costs.

The group's purchase of Gambro, a medical equipment specialist, and MacGregor-Navire, the world's leading supplier of shipboard cargo handling equipment, helped lift sales 49 per cent to SKr12.4bn. The underlying increase was 12 per cent.

Orders were up sharply, rising 70 per cent in real terms and 22 per cent in underlying terms to SKr15.5bn.

Including income from Incentive's stakes in Asea, Electrolux and Esab, included,

profits rose to SKr2.71bn from SKr642m.

Mr Mikael Lilius, president, said he expected earnings to continue to develop favourably. He added that the group had seen a "distinct recovery" in western Europe, while North America and Asia continued to develop favourably.

Incentive gained a majority stake in Gambro through an SKr8bn bid for Cardio, an SKr8bn investment company, during the summer. It has sold about SKr1.9bn worth of equities from Cardio's SKr2.7bn portfolio and plans to relist the remainder of the company early next year.

Airbus extends chief's mandate to March 1998

By Karen Fossil in Oslo

Airbus Industrie, the European aircraft-building consortium, has extended the mandate of Mr Jean Pierson, president and chief executive officer, to March 31 1998 from March of next year. The decision follows a motion from its supervisory board, agencies report from Paris.

Mr Pierson, 54, has headed Airbus Industrie since April 1985. His mandate was renewed for five years in 1990.

Airbus Industrie's supervisory board has been headed by Mr Edouard Reuter, former head of Daimler-Benz, since last March. The consortium consists of Aérospatiale of France, British Aerospace, Dasa of Germany and Casa of Spain.

Christiania Bank sells part of loan portfolio

By Karen Fossil in Oslo

Christiania Bank, Norway's second largest bank, has disposed of one-third of the bank's loss-making US fisheries loan portfolio in Seattle.

Although terms of the deal were not disclosed, the bank agreed to sell Trust Company of the West one-third of the troubled portfolio, estimated at \$23.5m in December.

As a result the portfolio has been reduced to \$127m and the bank's exposure to the fishing industry on the north-west coast of the US has been reduced.

Christiania said it would not now have to report further

loan-loss provisions for the fourth quarter, as it had warned earlier this month.

The bank said international loans to the fisheries sector, particularly in Seattle, constituted the most troubled sector of its overall loan portfolio.

About 94 per cent of the loan portfolio sold was classified as non-performing or doubtful loans, according to the bank's risk-classification system.

It said it intended to reduce the net loan portfolio in Seattle to about \$100m.

In the third quarter, Christiania made provisions of Nkr93m to cover fisheries loan losses which, for the nine-month period of this year, reached Nkr384m.

This announcement appears as a matter of record only.

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Agent

The Sumitomo Bank, Limited

Arranger

Sumitomo Bank Leasing and Finance, Inc.

Co-Arranger

ING BANK

November, 1994

dti
Department of Trade and IndustryTHE LABORATORY
OF THE
GOVERNMENT CHEMIST:
PRIVATE OWNERSHIP

The Department of Trade and Industry intends to transfer the Laboratory of the Government Chemist (LGC) to private ownership by April 1996 either by a non-profit distributing company or through a commercial sale of the business. The DTI's aim is to ensure that LGC transfers as a financially and scientifically viable organisation, retaining its statutory role and its reputation for independence and impartiality, and continues to support the National Measurement System and other major public sector programmes.

The Laboratory

LGC has been an Executive Agency within the Department of Trade and Industry (DTI) since October 1989. It employs about 300 people and has a turnover of about £16 million.

The Laboratory is the focus for analytical chemistry and related sciences in Government and the centre for the development of the chemical National Measurement System. It provides high quality services and advice to underpin the work of Government, commerce and industry related to forensic science, trade and revenue, the environment, food and agriculture, health and safety, and innovation and quality.

Basis of a Sale

An essential feature of the Laboratory's work is its independence from influence by any other party. This includes in particular the statutory responsibilities of the Government Chemist and the Laboratory's role to carry out analyses to discharge these responsibilities.

The remaining work of the Laboratory, including its commercial work for private sector customers, makes use of the skills and facilities associated with these responsibilities, while strictly observing the independence required by LGC's customers. This position will need to be maintained in the future as new commercial opportunities are pursued.

While the DTI is pursuing the establishment of the Laboratory as a company limited by guarantee, it would like to hear from relevant organisations in the private sector with experience of meeting a strong requirement of independence, who would be interested in a commercial sale of the business.

Expressions of Interest

If you would like a copy of LGC's Annual Report for 1993/4 and a note with further information, please write to Bob Collier, DTI Laboratories Unit, Room 314, 151 Buckingham Palace Road, London SW1W 9SS. (Telephone: 071-215 1989. Fax: 071-215 1444).

Organisations interested in purchasing the Laboratory as a business should write to Bob Collier at the DTI no later than 9th December 1994, setting out their initial qualifications and the rationale for their interest.

The Department reserves the right not to pursue further the commercial sale of the business if it is not satisfied that a purchaser can remain free from any conflict of interest and preserve LGC's independence and impartiality. If the Department can be so satisfied, it will decide which intending bidders to include on a short list and will send them further details in an Information Memorandum as the basis for preparing bids.

FT CONFERENCES

DOING BUSINESS WITH SPAIN

Madrid, 23 & 24 November 1994

The FT's '94 conference, to be arranged with Expansión and Actualidad Económica, will take as its theme 'Spain Competing in Europe', focusing on economic recovery, competitiveness and liberalising markets. D. Narcis Serra, Deputy Prime Minister of Spain has joined the distinguished panel of speakers to give the closing address.

FINANCIAL REPORTING IN THE UK

London, 28 November 1994

This year's conference will provide essential guidance for preparers and users of accounts on interpreting the complexities of existing and emerging ASB standards. Issues to be covered will include: Accounting for off-balance sheet finance; merger and acquisition accounting; valuing intangibles and brands; accounting for derivatives. Speakers include: Sir Sydney Lipworth QC, Financial Reporting Council; Mr Chris Swinson, SDO Secretary; Mr Nigel V Turnbull, The Rank Organisation plc; Mr John H. Kellias, KPMG Peat Marwick; Mr David H. Cairns, International Accounting Standards Committee; Miss Mary Keegan, Price Waterhouse in Europe; Mr Peter A. Holgate, Coopers & Lybrand; Mr Michael Birkin, Interbrand Group plc; Mr Michael Renshall, Financial Reporting Review Panel; Mr Ken Wild, Touche Ross & Co.

VENTURE FORUM EUROPE '94

London 1 & 2 December 1994

Arranged jointly by the Financial Times and Venture Economics, this annual meeting brings together recognised experts from Europe and North America to discuss key issues facing the industry. Identify the investment strategies and assess how institutional investors now view venture capital as an asset class.

WORLD TELECOMMUNICATIONS

London, 6 & 7 December 1994

Trends changing the shape of the telecommunications industry, including international alliances, the construction of 'superhighways' and the regulation of competition will be addressed by Dr Martin Bangemann, European Commissioner; Dr Michael Nelson, The US Office of Science and Technology Policy; Mr Don Cruickshank, Office of Telecommunications (OFTEL); Mr Ronald T. LeMay, Sprint Long Distance Division; Sir Ian Vallance, BT.

THE POLISH HIGHWAY PROGRAMME - OPPORTUNITIES FOR PRIVATE FINANCE AND INVESTMENT

Warsaw, 12 & 13 December 1994

This Financial Times conference, arranged in association with The Institution of Civil Engineers (ICE), will mark the commencement of the forthcoming \$8bn Highway Construction Programme with this high-level forum to explore the key challenges - financial, technical, managerial and operational - in meeting major infrastructure projects in Poland. Speakers include: Dr Boguslaw Liberadzki, Polish Minister of Transport and Maritime Economy; Mr Ryszard Pazura, Polish Deputy Minister of Finance; Mr Andrzej Patalas and Mr Mirosław Grabka, Agency for Motorway Construction; Mr Paul Knotter, The World Bank Poland; Mr Maciej Olek-Szczytyński, Schroder Polska; Dr Manfred Knoll, Deutsche Bank AG; Mr Lars Nordin, European Bank for Reconstruction and Development; Mr Walter Cernola, European Investment Bank; Mr A. Kent Riffley, Bechtel Civil Company; Mr Henry Liszka, Bovis Polex; Mr Dariusz Stawinski, Dromex; Mr Olivier Bonnin, Bouygues.

BIOTECHNOLOGY - A REVOLUTION IN THE MAKING?

London 13 & 14 December 1994

This high-level meeting will review current developments in biotechnology and assess future trends; consider regulatory issues and discuss the challenges of raising the finance needed to exploit fully the sector's potential. Speakers will include: Carl Feldbaum, Biotechnology Industry Organisation; Professor Dr Jürgen Drews, Hoffmann-La Roche Inc; Professor Ernst-Günter Atting, Roussee Uclaf; Mr Strachan Heppell CB, European Medicines Evaluation Agency; Dr Alan G. Walton, Oxford BioScience Partners; Dr John Keller, SmithKline Beecham Pharmaceuticals and Teoh Yong See, Singapore Bio-Innovations Pte Ltd.

INTERCONNECTION - THE EVOLVING UK PROGRAMME AND ITS INTERNATIONAL CONTEXT

London, 8 February 1995

Senior speakers from OFTEL, led by Mr Don Cruickshank its Director General, will look at the key issues of the UK's interconnection programme. This joint conference will also address interconnection and competition in international telecommunications, with presentations from the US Federal Communications Commission, the European Commission's Telecommunications Directorate and the Swedish National Post and Telecom Agency.

All enquiries should be addressed to: Financial Times Conferences, P O Box 3651, London SW12 8PH, UK. Telephone: 081-673 9000, Fax: 081-673 1335.

INTERNATIONAL COMPANIES AND FINANCE

MCI launches service to provide access to Internet

By Louise Kehoe
in San Francisco

MCI, the US long-distance telephone company, has launched a service to provide easy and secure access to the Internet, a global network of computers, with an estimated 25m-30m users.

"InternetMCI" services will include an electronic shopping mall, Netscape Communications' Internet browser software and high-speed network connections to the Internet.

"MCI is making the Internet as easy to use, as accessible and as critical to businesses as today's global phone network," said Mr Timothy Price, president of MCI's business markets

arm. "Businesses of all sizes will now be able to sell their goods and services over the Internet," he said.

Leading telephone companies in the US and Europe are expected to launch similar services over the next few months, according to Mr Jim Clark, chairman of Netscape Communications, which develops software for the Internet. This will lead to a huge expansion in the use of the Internet for electronic commerce, he says.

"By the year 2000, MCI expects commerce on the Internet will exceed \$2bn and be as common as catalogue shopping is today," said Mr Price.

● Another venture addressing

the emerging market for electronic shopping was announced yesterday by Apple Computer, the PC manufacturer, America Online, an on-line service provider and Media, a small software company.

The companies have formed a joint venture called 2Market, to deliver multimedia CD-Rom and on-line shopping catalogues.

By 1998, commercial on-line services will reach an estimated 19m subscribers, says Forrester Research, a market research firm. On-line shopping on these subscriber networks are expected to generate about \$5bn in revenues, market analysts predict.

Black ink leaves Canadian banks red-faced

Profits at the 'Big Six' are likely to be almost too good this year, writes Bernard Simon

Even the most inhibited public company can usually be relied on to trumpet record earnings. Not Canada's "Big Six" banks, which today start their annual reporting season for the fiscal year to October 31.

Several of the banks are expected to announce the highest profits in their history. Royal Bank of Canada, the biggest, is almost certain to become the first Canadian financial institution to post annual earnings of more than \$1bn (US\$730m).

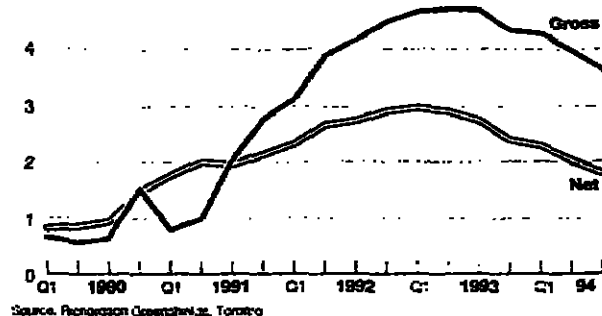
Yet the banks want to make their performance seem as unexceptional as possible. In an internal memo, Royal Bank suggests that its public relations department should encourage the media to "look beyond the total dollar amount and use standard financial measures of profitability like return on assets, return on equity and return on business to realise our profits are very reasonable".

According to Mr Peter Godsoe, Bank of Nova Scotia's chairman: "If there is a problem, it's probably that things look too good."

The banks' sensitivity is understandable. Often portrayed as corporate fat cats, the Big Six have not merely improved their financial performance over the past two years, but have tightened their grip on Canada's financial services industry.

Canadian bank lending

Non-performing loans as % of total loans



Source: Bank of Canada, Ottawa, Toronto

Deregulation in 1987 opened the door for each of the banks to buy an interest in a large securities dealer.

Mr Alan Hibben, analyst at Richardson Greenshields in Toronto, estimates that securities subsidiaries contributed 9.7 per cent of total bank profits in the second quarter of fiscal 1994, and about 5.4 per cent in the third quarter.

The banks have also become powerful forces in the mutual-fund industry. Royal Bank is Canada's second-biggest mutual-funds distributor.

Although they took heavy write-downs during the 1990-92 recession, the bigger problems suffered by other institutions have given the banks an opportunity to spread their wings.

They picked up the pieces of the imploding trust and loan industry, which was unable to

withstand the slump in the North American real estate market.

Most recently, several banks have begun to move into insurance after the collapse of Confederation Life. Canada's fifth-biggest life insurance company, offered a cheap entry into the sector.

Business conditions have improved dramatically in the past 18 months. In contrast to the difficult days of 1990-92, the banks now have the wind behind them.

The economy is doing well, inflation is low, companies are producing profits which reduce loan-losses, and retail borrowings have been relatively strong," Mr Godsoe says.

"Banking across the board in Canada is a pretty good business right now."

The banks are also benefiting from closer attention to costs. Royal Bank, for instance, cut its payroll by 7 per cent and closed 132 branches and other offices in the first nine months of 1994.

The outlook for the year ahead is more of the same. Canada's economy is set to grow by about 3.5 per cent, and loan-loss provisions charged against income will almost certainly be lower in 1995 than in 1994.

Although real estate remains a headache, most of the banks' other problems — notably the forest-products industry — are receding.

Mr Hibben estimates that Bank of Nova Scotia will more than double earnings to \$3.60 a share in fiscal 1995.

He expects that Bank of Montreal, which will be first out of the blocks today with its 1994 earnings report, will lift earnings per share to \$3.25 from \$2.82.

There is one wrinkle in these rosy forecasts, however. The loosening of ownership barriers and other regulatory curbs is gradually eroding the monopolistic facade of the Canadian banking industry.

Instead of marching in lock-step, as they tended to do in the past, the banks are each carving out a character of their own.

Royal has put the emphasis on personal financial services, mainly through its purchase

last year of founding Royal Trust, the second-biggest trust company.

Canadian Imperial Bank of Commerce (CIBC) has made the most energetic moves away from traditional lending to investment banking.

Through a fast-expanding presence in New York, CIBC is aiming to join the top league of players in international derivatives markets.

Bank of Montreal is the only Canadian bank with a strong full-service presence in the US, through its wholly-owned subsidiary, Harris Bankcorp of Chicago.

BofM aims to expand its mid-West base to the point where half its total earnings come from the US. Last month, it became the first Canadian bank to list on the New York stock exchange.

Along among the Canadian banks, Bank of Nova Scotia sees a future in the emerging markets of Latin America and Asia. Through acquisitions and joint ventures, it has secured footholds in the Philippines, Chile, Mexico, Malaysia and, most recently, Argentina and India.

As these divergent strategies take hold over time, the individual banks' performance may vary more widely. Some may even have cause to celebrate their achievements without a red face.

Friendly Amgen approach wins Synergen's support

By Richard Waters
in New York

Mr Gordon Binder, chairman of Amgen, is clear about why the biggest US biotechnology company is not about to succumb to an unwanted takeover. "There's never been an unfriendly takeover in the biotech industry. It's never been attempted, let alone succeeded," he said in an interview earlier this year.

Friendly takeovers, though, are very much in fashion — and last week Mr Binder himself conjured up one of the biggest yet. On Friday, Amgen said it had reached agreement to pay \$240m in cash for Synergen, a Colorado-based company.

The lack of hostile takeovers, according to Mr Binder, is due

to the fact that the success of biotech companies is built on a relatively small number of people: a hostile bid could alienate these people, destroying the value of the company being acquired.

It is not difficult to see why Amgen's approach to buy Synergen won the support of the company. At \$94 a share, its offer was about 70 per cent higher than the stock market's valuation of the company.

Yet even that is only about one-eighth of the peak hit by Synergen's share price in 1992. It fell from grace in early 1993, though, on the failure of its most promising drug, Antril, a treatment for sepsis.

The acquisition will boost Amgen's pipeline of new products under development with

Synergen's own range of cancer, inflammation and neurobiological drugs under development.

The deal should help to counter doubts expressed by some analysts about the scarcity of new products due from Amgen in the near term. In spite of Mr Binder's protestations, these doubts have helped to turn Amgen itself into a potential takeover target, in part explaining a rise in the company's share price from a low in April of less than \$40 to \$67.5 yesterday morning, close to a 12-month high.

Amgen has this year maintained a high rate of revenue growth. Third-quarter revenues reached \$428m, while full-year sales are expected to rise some 20 per cent to \$1.6bn.

Aids drug lifts BioChem shares

Shares of BioChem Pharma, the Montreal-based pharmaceuticals group, rose strongly yesterday following reports that a drug discovered by the company has been granted a preliminary licence to promote its results in combating Aids, writes Bernard Simon.

BioChem is 17 per cent owned by Glaxo, the UK pharmaceuticals group which has

the licence to develop and market the drug, known as 3TC.

Clinical trial results, which were released at a conference in Glasgow, Scotland, last weekend, indicated that 3TC, in combination with rival UK pharmaceuticals group Wellcome's AZT drug, sharply reduces the level of the HIV virus, which causes Aids.

BioChem's shares were trading at \$17.88 at midday in Toronto yesterday, up 13 per cent.

The company said yesterday it had renewed its development and marketing agreement with Glaxo.

Under the agreement, BioChem will receive royalties based on sales.

Caparo, Bank of Nova Scotia in India move

By Bernard Simon in Toronto

Caparo, the UK-based industrial group controlled by Mr Swaraj Paul, the prominent expatriate Indian industrialist, and Canada's Bank of Nova Scotia have sought approval from India's government to set up a jointly-owned bank.

The new bank, which will provide a full range of retail and commercial services, is expected to have an initial capital of about US\$100m.

Mr Peter Godsoe, ScotiaBank's chairman, said the partners hoped to obtain official clearance "relatively early in

the new year". The venture is the latest in a series of moves by foreign financial institutions to take advantage of India's economic reform programme.

The UK's National Westminster Bank recently unveiled plans to buy a 20 per cent stake in HDFC Bank, which is promoted by India's Housing Development Financing Corp.

The move is the latest in a series of acquisitions by Caparo's "Big Six" banks, last week opened its second branch in India. Its business there has so far comprised mainly trade and shipping finance.

Amcor acquires stake in US packaging group

By Nikkai Tait in Sydney

Amcor, the Australian paper and packaging group, has acquired a 64 per cent stake in Flexible Holding of the US for an undisclosed sum. The US company makes flexible packaging and multi-layer blown film, and has annual sales of about \$855m (US\$415m).

The move is the latest in a series of acquisitions by Amcor aimed at building up its containers and packaging divisions. Earlier this month, it announced plans to buy RIG Rentsch, a Swiss-based folding carton packaging business.

Isetan ahead sharply despite drop in sales

By Emilio Terazono
in Tokyo

Isetan, a leading Japanese department store, posted a sharp rise in interim recurring profits — before extraordinary items and tax — as a result of cost-cutting, including a reduction of advertising and transportation spending.

Recurring profits for the first six months to September rose 43 per cent to ¥935m (\$9.5m). Sales, however, fell 2.6 per cent to ¥195.4bn, and Isetan officials said purchase value per customer continued to decline.

After-tax profits jumped 103.8 per cent to ¥468m.

Sales of clothing fell 2.3 per cent to ¥90bn while food sales declined 2.4 per cent to ¥35.5bn.

Sales to corporate customers fell 7 per cent from the previous year.

For the full year to next March, Isetan expects current profits to rise 36.3 per cent to ¥5.5bn, the first increase in four years.

Sales are expected to fall 1.9 per cent to ¥413bn and after-tax profits are seen declining 52.2 per cent to ¥2.4bn.

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NEW ISSUE

October 28, 1994



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The determination and publication of these figures is solely for the convenience and information of the Notesholders and shall not be binding for any purpose on the Trustee or the Reserve Fund Manager or the Reserve Fund Reporting Agent nor shall it be taken as a recommendation on the part of the Company, the Valuation Agent, the Guarantor, the Trustee, the Reserve Fund Manager or the Reserve Fund Reporting Agent to buy, sell or hold investments similar to the zero-coupon obligations of the United States of America or the Reserve Fund (Investments).

Valuation Agent,
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Banque Indosuez
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Floating Rate Notes due 1997

For the six months 24th November 1994 to 22nd May 1995 the Notes will carry an interest rate of 6.75 per annum and compound amount of US \$128,011,000.00 (per US \$100,000 Note)

London: Citibank Bank Aktiengesellschaft

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£175,000,000

Floating Rate Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 17th February 1996 has been fixed at 6.125 per annum. The interest accruing on such three month period will be £1,540,000.00 (per £1,000,000 Note), and £1,540,000.00 (per £1,000,000 Note) on 17th February 1996 against presentation of Coupon No. 11.

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17th November 1994



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INTERNATIONAL COMPANIES AND FINANCE

Mario Brothers' maker warns of weakened profits

By William Dawkins
in Tokyo

The Mario Brothers are feeling the pressure, according to a forecast of a sharp profits decline this year from the computer-game characters' creator, Nintendo.

Japan's largest maker of computer games yesterday warned that recurring profits - before tax and extraordinary items - would fall 9.6 per cent to ¥10.6bn (\$81.6bn) in the year to next March. Sales would be down 27.2 per cent to ¥340bn over the same period, it said. The yen's strength has squeezed margins on the some 50 per cent of sales Nintendo makes abroad, while European markets have been hit by price-discounting and a fall in demand.

Nintendo's report for the first half of the year showed a fall in recurring profits of 16.4 per cent to ¥5.1bn, in line with market expectations. Sales declined even faster, by 36.2 per cent to ¥166bn.

Nintendo's forecast is less gloomy than the outlook last week from its rival, Sega. Unlike Nintendo, it is exposed to the amusement hall trade, where business has been as poor as in computer games.

Like its rival, Nintendo is pinning its hopes on a new generation of products to stimulate flagging demand for computer games. These include a 16-bit game, Super Donkey Kong, a version of an existing Nintendo line with new graphics, to be released shortly. A 32-bit hand-held game called Virtual Boy is due out in April.

Kyocera improves at operating level

By Michio Nakamoto
in Tokyo

Buoyant demand for cellular telephones and electronic components supported an 8 per cent increase in consolidated sales at Kyocera, the world's largest maker of ceramic packages and electronic parts.

Kyocera, whose broad product range also includes micro-processors, karaoke equipment and artificial bones, enjoyed a 27 per cent rise in operating profits in the first six months of the fiscal year, to ¥26.8bn (\$292.3m) from a previous ¥21.1bn, on sales higher at ¥228.9bn from ¥211.2bn.

However, recurring profits - before extraordinary items and tax - slid 24 per cent to ¥33.1bn compared with ¥43.5bn last year. The year-ago figures were boosted by gains from the listing of DDI, the telecommunications company in which Kyocera owns 22 per cent, and a share offering from two companies in which Kyocera is a leading share-

holder. Net profits were also down by 19 per cent to ¥18.5bn from ¥23bn because of last year's gains.

During the latest period, Kyocera benefited from the surge in world semiconductor markets, which supported rising demand for its components. As a result, sales in the fine ceramics division rose 12 per cent.

Electronic components sales climbed 2 per cent on the back of strong sales to the PC and mobile telephone markets.

Surging demand in the domestic cellular telephones market since liberalisation in April also boosted the company. In addition, the popularity of its karaoke equipment combined to lift sales in the electronics equipment division by 9 per cent.

The company is forecasting a 14 per cent rise in parent sales to ¥344bn in the full year, a 43 per cent increase in recurring profits to ¥50bn, and a 21 per cent rise in net profits to ¥25.6bn.

Moving to right Jakarta's lop-sided stock market

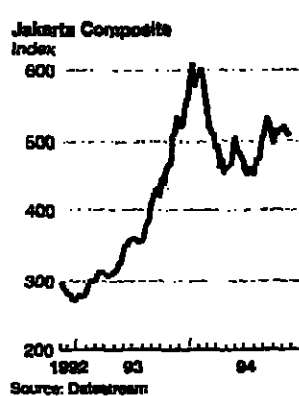
The government wants to encourage local investment, write Peter Montagnon and Manuel Saragosa

There is something lop-sided about Indonesia's fast-growing stock market. While local investors own most of the shares in listed companies, foreigners do most of the trading, accounting for as much as 60 per cent of turnover.

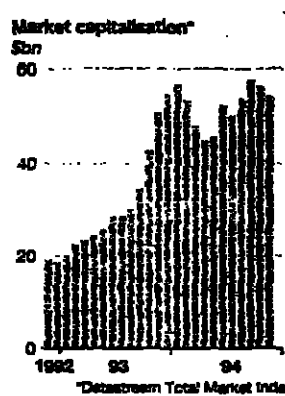
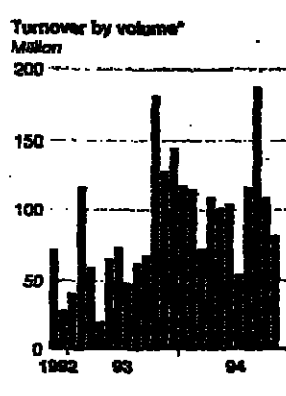
The problem is not uncommon in Asia, but it is particularly acute in Indonesia, where the share-owning middle class remains relatively small and the richest individuals tend to hold a high proportion of their assets offshore. Indonesian officials acknowledge that, as in other countries of the region, they badly need to develop a broad domestic base of institutional investors if the capital market is to play a full role in financing the country's economic and infrastructure development.

The authorities plan to introduce two changes which they hope will propel the market into the modern world. A new securities law, currently in the final stages of draft, should allow for tighter regulatory supervision when it takes effect next year. In a move which must make the London Stock Exchange blush over its Taurus fiasco - the planned paperless system abandoned last year - Jakarta is preparing to have fully-automated trading when it moves to new premises in early 1995.

Jakarta Stock Exchange



Source: Datastream



Though the two moves are not directly connected, the authorities hope both will enhance market liquidity and broaden the domestic investor base. The stock exchange reckons automated trading will enable it to handle up to 30,000 transactions a day compared with the current 3,800. Tighter regulation should improve market integrity and pave the way for greater institutional participation.

Brokers agree that the market - already capitalised at more than \$50bn - is set to grow exponentially. Daily trading volume has tripled to \$47m in the last two years. "We think that volume is going to grow ten-fold in the next four

years," says Mr Anthony Davies of Baring Securities. But there remains scepticism about the direct impact of the new securities law.

So far, only the outlines are known. Mr Baselius Ruru, chairman of the capital markets supervisory agency in charge of the draft, says the law will reinforce existing bans on insider trading and share manipulation by giving his agency the power of subpoena and search. It will also tighten standards of disclosure, particularly of material change in a company's fortunes.

Mr Ruru says he is determined to use the law to raise standards of integrity in the market, even if it makes him

unpopular. "Once the law is effective, we will have no other choice but to carry it out," he says. Automated trading will also increase the transparency of the market, making it easier to detect abuse, he says.

Brokers say it remains to be seen how much things change in practice in a country with a financial system still dominated by vested interests. Other Asian countries which have introduced similar improvements in regulation have witnessed only a slow reduction in share-price volatility. It is also unclear how far the law will go in forcing full disclosure of directors' dealings and in setting a mini-

mum amount of shares which must be made available to the public in any flotation.

In the view of many brokers, it is the lack of any ruling in the latter area that makes for the greatest barrier to liquidity. Says Mr Ruru: "I appeal to issuers. Please, you have to float more shares, not just a token."

However, as in many markets at this early stage of development, such a suggestion is contentious with company owners worried about loss of control.

Moreover, many would like the authorities to go further and drop the 49 per cent limit on the portion of a floated company which may be owned by foreigners. This further restricts liquidity, they argue. Though there are indications that the regulatory authority is sympathetic to such a move, it could only be decided at the highest political level.

As evidence of their determination to increase liquidity, the authorities have, however, scrapped capital gains tax on securities transactions from next January, and plan to permit the launch of open-ended investment trusts under the new law. They are also talking about using the market automation to reduce the minimum lot. This is currently at 500 shares, which means the smallest transaction in the recent

Indosat issue would be more than \$3m.

Mr Ruru hopes such measures will attract pension funds out of bank deposits and into equities, and that wealthy Chinese investors, traditionally the main players in the equity market, will repatriate funds from abroad. One way or another the interest of domestic investors has to be nurtured, given the huge supply of stock that looms over the next few years.

The government has already announced three privatisations - the telecoms group Telkom, the PLN electricity company and the Jasa Marga toll road - to follow Indosat. Further down the road, large issues from the state airline Garuda and the oil company Pertamina are expected. At some point, the market will have reached the size where tighter regulation has to be enforced, if it has become sufficiently robust to absorb so much new paper. That point has not yet been reached, even among foreign investors who are sticklers for proper behaviour at home.

Few foreigners complain about the current situation, where company results may be dribbled into the market as much as six weeks before any official announcement. "They just gravitate to the brokers who are best informed," says one smirking analyst.

Australis in US studio deal

By Nikki Taft in Sydney

Australis, the Australian company which has pledged to become the country's first supplier of pay-TV services next year, announced yesterday it had reached agreement with three Hollywood studios for a supply of films to air on its two movie channels.

Paramount Pictures, Sony Pictures Entertainment and Universal Pictures/MCA have entered the partnership with TCI, the US cable company which already has an investment in Australis. The link-up, in which all parties have an equal share, will have exclusive Australian rights to the studios' output and libraries for five and a half years. There

will be an option to extend this agreement for a further five years after that.

The movies will feed two of the channels which Australis proposes to launch next year: one will be for first-run films and the other for films released over the past three decades. The two channels will be run by a TCI affiliate at the outset, and then be transferred to Australis "after the start-up phase".

The Australian company said it had agreed to allot the studios options to acquire Australis convertible debentures at A\$1.40 each. The options, which are exercisable within 27 months, will not exceed 10 per cent of the company's convertible debenture stock. It

has also agreed to allot 875,000 shares each to TCI and Mr Gerry Lomest, head of the company through which TCI's Australis stake is held. The price will be A\$1.33.

Australis, a new company running only small-scale narrow-cast subscription services at present, holds one of the two commercially-available satellite licences in Australia, and has said it will start offering pay-TV services from the beginning of 1995.

However, some of the country's established media players - such as Mr Rupert Murdoch and Mr Kerry Packer - have recently signed alliances with telecommunications companies developing rival cable networks.

SA bank ahead 16% pre-tax

By Mark Suzman
in Johannesburg

Amalgamated Banks of South Africa, the biggest and most troubled of South Africa's leading banking groups, has reported a 16.6 per cent rise in pre-tax profit to R610.7m (\$173m) for the six months to the end of September, up from R523.9m for the same period last year.

Net interest income rose 8.2 per cent to R1.98bn from R1.83bn, while the provision for bad and doubtful loans dropped 6 per cent to R282.7m from R293.4m.

However, attributable income rose only 10.7 per cent to R387.9m from R305.3m, largely due to a 21.5 per cent

rise in tax paid, to R280.5m from R262.7m previously.

Loans rose 12.5 per cent to R75.2bn from R66.8bn, reflecting an improvement in the core banking sector. This helped boost total assets to R91.4bn from R84.3bn, a rise of 8.4 per cent.

However, the share of associated companies' retained income dropped sharply to R7.7m from R12.5m, largely because of continued difficulties in the short-term insurance market.

Earnings per share rose 10.7 per cent to 58.7 cents from 54 cents, but the dividend was only increased 8.8 per cent to 18.5 cents. This means the payout is covered 3.2 times, consistent with the group's

goal of a consistent dividend cover of three times.

Although the results continue to lag ABSA's main competitors, analysts say they represent a significant improvement on the last two years, when rivals gained market share from ABSA as it struggled to integrate its constituent parts following mergers in 1991 and 1992.

● Fosechini, the South African clothing and jewellery retailer, has announced a 26.2 per cent rise in attributable earnings to R67.2m for the six months to the end of September, up from R53.3m previously.

Pre-tax income also rose by 26.2 per cent to R111.5m from R88.3m, reflecting a 28.5 per cent rise in turnover.

This announcement appears as a matter of record only.

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Series "A" to "T" Mortgage Backed Floating Rate Notes

Due October 2023

Notice is hereby given, that in accordance with Conditions 5(a) of the Prospectus dated 13th October 1988, the issuer intends to redeem £1,800,000 in aggregate value of the Notes on the respective December 1994 interest payment dates.

By: Citibank, N.A. (Issuance Services)
November 22, 1994, London

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DUE 2001

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June 21, 1995

September 20, 1995

December 20, 1995

The Principal Paying Agent

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LUXEMBOURG

East Midlands deal shows pricing trend

pushed prices of loans close to

[illegible]

Providing a base for long haul

David Wighton and Simon Davies consider the significance of Rolls-Royce's \$525m acquisition of a US aero-engine maker

Given the financial details of Rolls-Royce's proposed acquisition of Allison, the US aero-engine manufacturer, the City's reaction was remarkably positive. Rolls-Royce is paying \$525m (£320m) for a company that was sold for 30 per cent less a year ago and that has lost more than \$70m since 1990.

The deal will be funded by a \$300m rights issue which will hang over the market for months while Rolls-Royce seeks US regulatory approval. Yet its shares ended up 2p at 185p.

Rolls-Royce had to work hard to convince analysts that the deal made short-term financial sense. But there were few who doubted the strategic benefits.

Allison will broaden Rolls-Royce's product range in aero-engines, a market where the company itself admits it is difficult to predict winners.

Allison also provides a US manufacturing base which is seen as important boost to Rolls' chances of involvement in future US defence programmes.

Sir Ralph Robins, chairman, commented: "Getting on new programmes such as Astor and JAST will require a constituency in the US."

More fundamentally, the deal provides further evidence of Rolls' determination to go it alone, rather than ally itself with one of its US rivals - General Electric and Pratt &

Whitney.

Rolls-Royce has increased its market share significantly over the last decade but in group terms it remains much smaller than its rival's parents. Many analysts believe it is too small to bear the risks and huge costs of developing new engine families. The acquisition of Allison and the associated rights issue, though a sign of management's confidence, will do little to address those concerns.

It does however give Rolls exposure to some strong sectors of the aero-engine market. It may not be easy to predict which type of aero-engine is likely to show the best growth over the next decade. But most observers agree that large turbo-prop engines, where Allison has a near monopoly, is one of the most promising military markets.

Allison's other strong market position is in small helicopter engines, where growth prospects are also good given the swing in defence budgets towards rapid response and surveillance.

But of the four new Allison engines about to reach the market, it is the AE2100, large turbo-prop, that is likely to be its mainstay over the next few years. The AE2100 powers the C130J, the soon-to-be-launched successor to Lockheed's hugely successful Hercules transport plane.

Although Sir Ralph denies it, the proposed purchase of Allison may make it more likely that the RAF will plump for the C130J as replacement for half its ageing Hercules fleet.

Rolls is hoping it will be chosen by the FLA consortium to supply the engines. It is offering However Rolls and British Aerospace believe they will be frozen out of the project if the RAF chooses to go with Lockheed.

Some observers even suggest that Rolls' French rival, Snecma, will use the acquisition of Allison to argue against the FLA using Rolls engines.

For the moment analysts are more concerned about Rolls' prediction that, despite its recent financial record, Allison will enhance group earnings. Rolls argues that recent cost-cutting has yet to show through fully in Allison's figures while research and development spending has fallen sharply following the completion of the four new engines.

"One has to take on trust Rolls-Royce's assurance that the business has turned," said Mr Chris Avery, aerospace analyst at Paribas.



Hercules: soon to be succeeded by the C130J

son may make it more likely that the RAF will plump for the C130J as replacement for half its ageing Hercules fleet. Rolls, however, will continue to press for the RAF to support the proposed European rival, the Future Large Aircraft.

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Midland Independent asks MMC to block bid by rival

By Raymond Snoddy

Midland Independent Newspapers, publishers of the Birmingham Post and Mail, has told the government it should continue to block the proposed \$92m acquisition of T. Bailey Forster, publisher of the Nottingham Evening Post, by the Daily Mail and General Trust, publishers of the Daily Mail.

The Monopolies and Mergers Commission unanimously opposed DMGT's proposed acquisition of T. Bailey Forster.

It said the deal would give DMGT too high a concentration of newspapers in the East Midlands area.

In written evidence to Mr Tim Eggar, trade secretary, MIN argues that the only way to address concerns about the deal is for DMGT to sell daily titles in the region. DMGT has described this as "wholly unacceptable".

The Birmingham group contends that it is impossible to devise a form of words that will ensure that the concentration of power involved in the acquisition would not operate against the public interest.

MIN also says that the amount offered, nearly 29 times the earnings of the Nottingham titles, suggests that "DMGT will have to follow policies to remove smaller and weaker competitors, to allow it to capitalise on a monopoly position and so maximise its return from local advertisers".

DMGT has been given a December 5 deadline to convince Mr Eggar that the deal should go ahead.

Mr Peter Williams, finance director of DMGT has made it clear the company will demonstrate the diversity of editorial views exhibited by its regional titles.

Both MIN and Emap, the newspaper and magazine group, are understood to have bid between £70m and £75m for T. Bailey Forster last time. Both will bid again if the titles come back on to the market, but probably with lower bids.

All-round growth lifts Diploma 23% to £25m

By Peter Pearce

Strong growth from the electronics and building components divisions of Diploma enabled the group, which also has interests in special steels, to lift pre-tax profits almost 23 per cent in the year to September 30.

Profits of £23m (£20.4m) pre-tax were struck on turnover of £152m (£155m). Operating profits grew to £23.8m (£20.2m) while interest receivable slipped to £1m (£1.3m) as the group had £24m cash at the year-end, against £28m.

The group places great emphasis on strong cash flow, which financed the 21 per cent sales increase.

Mr Christopher Thomas, chairman and chief executive, said Diploma was "not as aggressive in acquisitions as we may well become", adding that the group's culture was one of "slow diversification". About £4m was spent on acquisitions in the year.

The electronics division made £14.3m (£12.9m) on turnover of £127m (£104m). The main engine of growth remained the PC market. The expected downward turn of the UK semi-conductor cycle had been deferred, he suggested, by the recession in continental Europe and by the emerging potential in "bridging devices" for multi-media applications.

Sales at Matco, the semi-conductor business, achieved a 28 per cent increase in sales to £78m, outstripping the market's growth by 8 percentage points. Nortronic, the other electrical components distributor, lifted revenue 14 per cent and operating profits 10 per cent.

Profits in the building components side bucked the cyclical trend and grew by 23 per cent to £8.5m (£7m) on turnover at £50.4m (£42.8m).

The special steels division benefited from the recovery in the oil industry, winning orders by being "able to

respond from stock and with service". Earnings per share rose to 28.5p (24.5p) and a final dividend of 8.5p (8.5p) lifts the total to 13.5p (12p). The shares gained 10p to 448p.

COMMENT

The stock has underperformed the market by 22 per cent over the past 12 months in anticipation of a cycle-induced profits slowdown. However, while these figures are at the lower end of the expected range, they are perfectly solid and show, most importantly, that demand for semi-conductors and building components is not slowing as the cycle dictated. Diploma, cautious and conservative as ever, is also gradually diversifying, to remove risk further. Forecast pre-tax profits of £27.5m give earnings of 31.5p for the current year and a p/e of 13.8, a slight premium. The shares have scope for further progress.

'Green shoe' option for Telewest float

By Paul Taylor

Kleinwort Benson, joint global co-ordinator for the Telewest share flotation, has confirmed that the issue which is priced today is covered by a "green shoe" option, to meet excess demand and stabilise the share price.

Kleinwort formally notified the stock exchange yesterday that it may undertake stabilising transactions in connection with the offer for 30 days after the shares begin trading on November 30.

The flotation covers a combined total of 218m shares in the UK and overseas and is expected to be priced at between 165p and 190p, suggesting a total value for the cable television company of between £1.61bn and £1.56bn.

Under the terms, Telewest has granted Kleinwort and Morgan Stanley options to acquire up to an additional 32.4m shares for the purpose of covering any over-allotments.

Acquisitions help Critchley to £2.35m

By Geoff Dyer

Two acquisitions in May helped Critchley Group, the electrical cable accessories manufacturer, show a 47 per cent jump in pre-tax profits in the half year to September 30.

The pre-tax figure rose from £1.6m to £2.35m on turnover 25 per cent ahead at £17.3m (£13.8m). The share price firmed 15p to close at 459p.

Idento, a German manufacturer, and CCA, a UK distributor, contributed £282,000 to operating profits and £1.72m to sales. Total operating profits went up 50 per cent to £2.35m (£1.55m), with an underlying increase of 26 per cent.

The proportion of the group's sales from outside the UK rose to 46 per cent, compared with 38 per cent in the first half of last year. However, Mr Ian McCallum, chief executive, said there was "still scope for improvement" in UK sales, which rose by 10 per cent.

Sales in the core business of identification and cable accessories rose 20 per cent to £12.1m on the back of strong demand in the US and France.

Mr McCallum said margins were improving independently from the acquisition of Idento and that low-margin products continued to be shed. Sales at Critchley Wound Components, which produces transformers and inductors for the telecommunications industry, increased by 65 per cent to £2.49m.

Fully diluted earnings per share were 11.6p (9p) and the interim dividend is 3p (2.6p). Critchley said it proposed to cancel its share premium account and transfer it to a special reserve. Goodwill from the two acquisitions would then be offset against this account rather than the profit and loss account reserve, which had fallen into a £3.58m deficit as a result of the transactions. The company stressed that this did not affect net assets or trading. Shareholders will vote on the proposal at an EGM in December.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
British Inv Test - Int	2.1	Jan 13	2	-	4.85
Critchley - Int	3p	Jan 31	2.6	-	8.1
Cropper (Jersey) - Int	1.1	Jan 13	1.1	-	3.5
Diploma - Int	0.5	Jan 13	8.5	13.5	12
Emap - Int	2.5p	Jan 13	2.22	-	8.65
F&C Emerging - Int	nil	-	0.27	nil	0.27
F&C Eurotrust - Int	1.23	Dec 30	1.23	1.23	1.23
F&C Spec Utilis - Int	1.54	Jan 7	3.74	-	-
Ferraria Group - Int	1.4	Jan 20	1.25	2.25	2
Flitfox S - Int	1.05	Mar 31	0.75	-	1.75
Howerton - Int	0.75	Mar 31	0.5	-	1.25
Norcore - Int	3.5	Feb 8	3.5	-	7
Southwest - Int	1.25	Jan 13	0.05	-	2.25
Vibroplant - Int	1.35	Jan 9	1.22	-	3.6

Dividends shown pence per share net except where otherwise stated. 10p increased capital. \$USM stock.

David Smith sets sights on £12m Italian deal

By Fitchard Wolfe

David S Smith (Holdings), the paper, packaging and office supplies group, has entered an agreement which could see it buy an Italian corrugated board company for an estimated £10m (£12m).

Smith said it had obtained an option to buy Toscana Ondulati, the family-owned corrugating company which is based near Lucca in Tuscany.

Mr James Fraser, Smith's communications manager, said: "We have always said that we are looking to improve our coverage across Europe on the corrugating front. However, we are not necessarily saying we have to be pan-European in every market."

Toscana Ondulati reported turnover of £27.9m in 1993 and net assets of £3.3bn.

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COMPANY NEWS: UK

BCE takes step into electronic games

By David Blackwell

BCE Holdings, the USM-traded snooker and pool products distributor, yesterday moved into the electronics games business and placed 100m new shares at 11p each.

Shares in the group were suspended at 9.4p last month after the group announced that it was acquiring two companies engaged in the development of video and computer games. The acquisitions will quadruple the size of the group, which is valued at £24m at the issue price.

It is paying £3.85m for the entire issued share capital of Rage and £9.98m for Software Creations. The consideration for both companies is made up of a mixture of shares, loan notes and cash, with Rage taking 18.2m shares and Software Creations 36.1m shares. The loan notes are subject to penalties if profit targets are not met.

Rage has among its games Striker, a soccer-based game, and includes Sega among its customers. Games developed by Software Creations include Terminator 2 and Spiderman, and it has Nintendo and Sony among its customers.

The placing - of which 74.8m shares will be firm with the remainder subject to a 2-for-5 open offer to existing shareholders - will raise £11m. Of the total, about £1m will be taken up with expenses, while £5m will go to the company and £5m to help finance the acquisitions.

After the deal is completed, there will be more than 217m shares in issue. The group will operate with two divisions - multimedia, which is expected to account for 75 per cent of profits, and leisure.

Shareholders will vote on the proposals at an extraordinary meeting on December 14. Dealings in the ordinary shares are expected to begin on the USM the following day.

Mr Robin Jones, managing director, said yesterday that the revamped group would be seeking a full listing as soon as possible, probably in autumn next year.

Shares fall 7% as exceptional gain cushions pre-tax profits

Rising costs squeeze Norcros

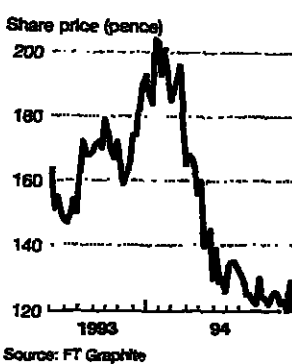
By Richard Wolfe

The rising cost of raw materials squeezed operating margins at Norcros, the building materials and print and packaging group, in the six months to September 30.

The shares fell 9p to 120p yesterday as the company announced a 14 per cent decline in operating profits to £10.7m (£12.6m) on turnover ahead by 3 per cent to £194m (£189m).

Pre-tax profits, however, rose to £8.98m (£7.36m) after an exceptional profit of £1.25m on the sale and leaseback of a property. The group still has £24m of property, which it intends to dispose of within 18 months.

Norcros



The rise in profits was underpinned by a 40 per cent reduction in net interest costs to £3.11m (£5.3m) after last year's £49.7m rights issue helped to cut group borrowings.

However, gearing at September 30 climbed back from 44 to 49 per cent.

Mr Michael Doherty, chairman, said: "The cost of virtually every raw material we use has gone up and it has been almost impossible to pass on. The overall impact of the costs we have had to absorb is 2 per cent of sales, or between £3m and £4m.

"There is a marked reluctance on the part of retailers of any sort to accept price increases," he added.

Timber price rises of up to 40 per cent helped to cut profit before interest at the core buildings division to £1.64m (£3.9m) on turnover of £91.2m (£83.2m). Price rises have levelled off in the current period.

Crosby Sarek, the timber door and window manufacturer, bore the brunt of a £1m group reorganisation as its workforce was cut by 100 to 700. Five years ago the company employed 1,600 people.

Weak demand in the UK and falling export levels left the ceramics division with turnover down to £48.4m (£52.3m) while profit before interest



Michael Doherty: retailers are reluctant to accept price increases

rose marginally to £3.21m (£3.08m).

However, the specialist print and packaging division reported a 16 per cent rise in profit before interest to £5.97m (£5.15m) on turnover of £53.6m (£51.9m).

Earnings per share rose to 3.3p (2.9p) and the interim dividend is being maintained at 3.5p.

COMMENT

Norcros needs to grasp the nettle at its building products division. Crosby Sarek is lan-

guishing in a sector which is oversupplied by about 40 per cent, thanks in part to Spring Ram's expansion in capacity. The company claims to be the victim of raw material costs, but that is hardly supported by the performance of businesses such as John Carr, the Rugby-owned joinery business, which enjoys margins of about 11 per cent. Analysts forecast full-year pre-tax profits of about £18.5m, which gives a pie of 18.

Given the flat demand in the home improvement market, that seems a little optimistic.

European growth helps Filofax advance 68%

By Geoff Dyer

Strong demand from continental Europe helped Filofax Group, the USM-quoted personal organiser concern, to report a 68 per cent rise in interim pre-tax profits from £1.27m to £2.12m in the six months to September 30.

Turnover rose 65 per cent to £13.7m (£8.3m). Excluding Henry Ling, the greetings cards business bought in July, and Drakes Office Systems, a manufacturer of carbonless message books, bought last December, sales grew by 29 per cent.

Mr Robin Field, chief executive, said: "The outlook for both organic growth and further acquisitions is exciting." The group would continue to look for manufacturers of personal stationery products that could be sold through existing distribution channels.

Sales in continental Europe rose 65 per cent. The group's four wholly owned continental

subsidiaries showed increased sales of 50 per cent in the original organiser business, compared with a 20 per cent increase in the UK. Including the Drakes brand, UK sales increased by 60 per cent.

Demand in the US and Japan was flat. In the US Filofax has reduced the number of outlets to concentrate on the top end of the market.

Henry Ling contributed £2m in sales and £429,000 to operating profits of £2.16m in August and September. A large part of its revenue comes late in the year from Christmas cards. Sales in businesses other than the original organisers now make up 28 per cent of the total.

Mr Field said that there was considerable scope for growth in countries such as France and Germany where sales per capita of Filofax Group products was 7p and 5p respectively, compared with 50p a head in Sweden and Norway.



Robin Field: exciting outlook for growth and acquisitions

Earnings per share increased by 60 per cent from 4p to 6p and the interim dividend is raised by 40 per cent from 0.75p to 1.05p. The shares rose 4p to 233p.

Harborne Tenants fights Bradford takeover

Harborne Tenants, the property investment company, has again urged its shareholders to reject approaches from Bradford Property Trust.

In a letter sent to shareholders yesterday, the board says it is prepared to consider a "fair offer" for Harborne, but considers that BPT is trying to acquire the company at an undervaluation.

It believes that the net asset value of the

ordinary shares in the company is properly stated at 345p per share. BPT has offered first 230p, and Harborne finds it "surprising" that BPT feels the need to "cast aspersions" upon the valuation.

Harborne also warns shareholders that BPT is focusing on the full potential taxation liability on properties that is not expected to arise unless it is BPT's inten-

tion to dispose of the properties.

● BPT had yesterday received valid acceptances for 4.76 per cent of the Harborne ordinary shares and 6.33 per cent of the preference shares. Incomplete acceptances had been received for a further 3.54 per cent and 3.64 per cent respectively. When the offer was announced, BPT held 28.1 per cent of the ordinary and 23.7 per cent of the preference.

Ferraris up at £1.1m

Ferraris Group, which designs and produces instruments for the medical and precision engineering industries, saw a 56 per cent rise in pre-tax profits for the year ended August 31, up from £881,000 to £1,068m.

Acquisitions contributed £297,500 to an operating profit ahead at £1,07m (£907,000) and

the result also included a writeback of £125,000.

Turnover was £11.3m (£10.6m), of which £692,000 came from acquisitions.

Earnings per share came out ahead at 7p (6.1p). The recommended final dividend of 1.4p (1.25p) makes a total of 2.25p (2p) for the year.

NEWS DIGEST

Purchases boost Southnews

Southnews, the London regional newspaper publisher, lifted pre-tax profits by 61 per cent from £274,000 to £1.41m. Turnover for the six months to October 1 was 63 per cent ahead at £11.4m, compared with £7.41m last time.

Mr Gareth Clark, chairman, said titles acquired in 1993 had been integrated quickly and had achieved forecast performance sooner than expected.

Operating margins improved to 13.2 per cent (11.4 per cent), with gearing falling from 49 to 31 per cent in the period.

Earnings per share came out at 6.14p (3.62p). An interim dividend of 1.35p (0.56p) has been declared. Southnews acquired two new titles last month for a consideration of £1.3m cash and £800,000 in shares.

Hewetson picks up

An all-round improvement at Hewetson, the flooring and building materials concern, meant pre-tax profits jumped from £158,000 to £316,000 in the six months to September 30, on sales 48 per cent higher at £22.3m, against £15.1m.

Mr Peter Price, chairman, said the result reflected the benefits of investments made in the business during the past three years and some improved trading conditions in the early part of 1994. Markets remained difficult to predict, but as usual a lower profit level was expected in the second half.

Earnings per share came to 5.21p (0.16p loss) and the

F&C Emerging

Foreign & Colonial Emerging Markets Investment Trust reported net asset value per share of 137.8p at September 30, taking prior charges at nominal value, against 101.7p a year earlier.

For the year to the end of September there were attributable losses of £869,000 (£164,000 profits). Losses per share were 0.87p (earnings 0.16p) and the dividend has been passed. There was a single final payment of 0.27p last time.

F&C Spec Utilities

Foreign & Colonial Special Utilities Investment Trust reported net asset value per capital share of 64.25p at September 30.

Net revenue from its incorporation on August 23 1993 to the end of September was £1.93m for earnings per income share of 3.85p. A final dividend of 1.54p is recommended for a total for the period of 3.74p.

F&C Eurotrust

Foreign & Colonial Eurotrust reported fully converted net asset value of £27.7p at September 30, against 212.5p a year earlier.

Net revenue for the year to the end of September was £812,000 (£751,000) for earnings per share of 1.35p (1.06p). A single final enhanced dividend of 1.25p is proposed.

British Inv Trust

The British Investment Trust, which aims to achieve

long-term capital growth and regular dividend increases through an international portfolio, had a net asset value per share of 231p at the end of the half year to September 30.

This compared with 230p a year before and represented a 1.3 per cent decline from a restated 234p at March 31. During the six-month period the FT-SE-A All-Share Index fell by 3.3 per cent and the MSCI World Index by 1.8 per cent.

Net revenue for the half year was £14m (£10.6m). Earnings per share rose to 3.7p (3.01p) and the interim dividend is 2.1p (2p).

Mr Colin Ross, director, said the trust continued to invest in strongly capitalised companies with good prospects for long-term growth.

Albert Fisher sales

Albert Fisher, the food processing and distribution company, has sold Delby's and Quality Food Products to Pietercil Resta Foodbrokers, a Belgian broker, for BFR213m (£4.8m) in cash. Delby's has also repaid intra-group debt of BFR211m to Albert Fisher.

Delby's and Quality Food are importers and distributors of branded and own-label grocery products in Belgium and Luxembourg.

Bullers rights result

Bullers, the giftware and media concern, has received acceptances of its £1.26m rights issue in respect of 4.2m new shares representing 59.9 per cent.

There were 910 applicants for the 1-for-7 rights of 7.02m new 10p shares at 20p each. The balance has been taken up by sub-underwriters.

Samuel Montagu Central & Eastern Europe

Nestlé S. A.

Joint venture with
Goplana S.A. (Poland)

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SWITZERLAND

AB Sandvik Steel

Acquisition of the
Precision Tube Division of
Valcovny Trub (Czech Republic)

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Equity Shares Traded

Indices and ratios					
FT-100	3121.0	-70.0	FT Ordinary Index	2399.8	-7.5
FT-SE Mid 250	3589.5	-8.1	FT-SE-A Non Fine p/e	18.77	(18.76)
FT-SE A 350	1585.5	-4.5	FT-SE100 Fut Dec	3128.0	-12.75
FT-SE A All-Share	1550.01	-4.21	10 yr Gilt yield	8.80	(8.60)
FT-SE A All-Share yield	3.92	(3.81)	Long gilt/quality yield ratio	2.22	(2.23)

Best performing sectors		Worst performing sectors	
1 Pharmaceuticals	+0.7	1 Banks	-1.3
2 Leisure & Hotels	+0.5	2 Spirits, Wines & Cider	-1.0
3 Retailers, General	+0.3	3 Property	-0.5
4 Health Care	+0.2	4 Engineering, Vehicles	-0.5
5 Textiles & Apparel	+0.2	5 Merchant Banks	-0.5

golden share expires at the end of this year and they may be vulnerable to takeovers."

Mobile communications group Vodafone remained weak ahead of today's interest rate cuts, with shares falling 1.5 pms, dipping 1 1/4 to 206p in early trading. The company's turnover of 3.3m for a decline over the past five trading days of almost 6 per cent. Whispers about possible customer fraud provisions also hit the shares.

The half-time results are expected to be held in check by heavy overseas start-up costs which for the full year could get close to £60m, according to Hoare Govett. The brokers see interim profits of £18m.

High street banks suffered profit taking with Barclay's

586p and National Westminster 8½ to 523p. Abbey National fell 7½ to 412p ahead of a quarterly trading update today. British Land fell 12 to 383p after a surprise announcement

Dealers were particularly concerned by the sharp increase in the company's

MARKET REPORTERS:

**Peter John, Joel Kibazo,
Jeffrey Brown.**

■ Other statistics, Page 26

DAY	Floors	Falls	Saves
1	32	6	33
2	13	0	1
3	43	73	80
4	122	130	377
5	31	45	111
6	82	79	331

Revenue	40	136	180
Operating income	57	88	320
Net income	18	83	38
	453	644	1481

Share Service.

Exhibit February 2

EQUITIES

	8	-	-	-	
Am	87	-	-	-	
	52	-	-	-	
ities	190	+4	0.25%	8.1	1.4
	88	-	-	-	
	39	-	-	-	
	96	-3	-	-	
na	285		RNG.88	2.2	4.3
Links	66		RNG.71	5.3	1.4

C	101	-	-	-	-
org C	101	-	-	-	-
o Wts	23	-	-	-	-
Asian	56	-	-	-	-
	27	-	-	-	-
1000	101	-	-	-	-
ea C	99	-	-	-	-
nt	220	uN9.0	2.9	5.5	7.7
	231	RN9.0	2.4	3.2	14.1
	484	+1			

156	+1	RM3.8	1.3	3.0	25.5
126		WM3.5	2.0	3.5	18.5
187	-1	RM5.44	2.2	4.1	11.8
60		RM1.25	3.0	2.6	12.5

Stock	price p
Apollo Metals	2pm
Greenwood Appl	25pm
Martin Int'l	3pm
Pressec	10pm

2418.8	2408.4	2238.2	2713.8	2240.8
4.28	4.29	4.00	4.51	3.43
6.20	6.23	4.67	6.51	3.82
18.84	18.56	26.78	33.43	16.84
18.18	18.11	24.84	30.80	17.08

Nov 17	Nov 18	Nov 15	Yr ago
28,218	31,156	30,763	27,066
1435.3	1586.7	2629.1	925.2
30,374	35,243	34,603	29,390
652.9	669.3	805.4	383.7

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Northstar (7)	2047.41	-0.2	2601.42	2691.08	2271.17	1.90	3033.85	2177.05
Northstar (11)	1544.96	-0.2	1575.98	1598.18	1770.35	0.87	2038.65	1468.11

Copyright, The Financial Times Limited 1994.
 Figures in brackets show number of companies. Quote US Dollars. Base Values: 1000.00 31/12/92.
 Precursor Gold Mines Index: Nov 21: 250.9; day's change: -5.2 points; Year ago: 247.8 ↑ Partial.
 Latest prices were unavailable for this edition.

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INVESTMENT INCOME: \$400,000
+ of 19

197	41	100	1
198	41	100	1
199	41	100	1
200	41	100	1
201	41	100	1
202	41	100	1
203	41	100	1
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294	41	100	1
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296	41	100	1
297	41	100	1
298	41	100	1
299	41	100	1
300	41	100	1

French Prop	AM	75	100
Warrants		10	20

175	64	914	-2.3
824	-	1706	-4.3
234	23.3	-	-
214	-	479	67.3
1342	-	-	-
225	6.7	2523	8.9
26	15.2	35.0	5.7
824	-	-	-
82	1.8	20.8	-13.3
191	-1.6	100.8	2.5
123	6.1	148.3	6.2
68	-	-	-
134	-0.8	130.8	-4.8
228	-	-	-
71	17.8	-	-
76	-	235.7	58.9
820	-	-	-
2265	1.5	-	-
91	31.2	76.5	-15.8
82	-	-	-
254	-17.3	20.5	1.8
94	-	-	-
105	0.8	98.1	-6.3

Cap	100	---	200
Shipped Pt	100	---	1234
Return Inv	100	---	100

29	103	255	163
30	75	465	33
31	93	287	77
32	93	287	77
33	93	287	77
34	93	287	77
35	93	287	77
36	93	287	77
37	93	287	77
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98	93	287	77
99	93	287	77
100	93	287	77

on & Strath	200	174
on Amer Growth	42	267
		88

[illegible]

Warrants	144	-1	143
Merchandise Tot.	221	-1	220

241	3.2	97.5	-9.3
79.2	-	89.8	-73.3
28.5	-	-	-
550	3.1	914.5	-1.2
98	-	108.9	3.2
35	-	-	-
170	10.8	-	-
210	-	518.8	12.2
380	1.8	407.2	-1.8
40	2.4	58.6	4.3
25	-	-	-
492	1.7	567.8	8.2
141	3.8	149.5	5.7
38	-	-	-
110	4.7	123.7	7.0
32	-	-	-
127	4.8	138.1	3.7
87	-	104.4	3.3
39	-	-	-
109	2.2	121.4	4.4

Warrant		80	—	80
Turray Inc.	SFM	17 $\frac{1}{2}$	—	28 $\frac{1}{2}$
		332	—	292

17	43	284.1	-2.4
18	47	306.6	-
19	1.1	472.3	-6.0
20	82	16.2	-
21	-	197.6	20.1
22	4.3	70.0	-6.7
23	4.7	388.3	14.9
24	-	-	-
25	-	-	-
26	-	-	-
27	3.7	135.5	11.4
28	8.8	97.1	10.4
29	3.5	111.7	4.2
30	4.7	120.4	10.3
31	-	-	-
32	-	-	-
33	9.8	-	-
34	-	139.0	43.0
35	1.4	392.2	8.0
36	-	10.1	9.7
37	-	98.5	11.7
38	-	-	-
39	-	-	-
40	2.9	25.5	27.8
41	-	107.3	8.3
42	-	-	-
43	22.6	72.7	-16.3
44	-	-	-
45	1.7	400.4	10.3
46	0.3	893.4	1.1
47	-	-	-
48	0.3	66.4	8.3
49	-	-	-
50	-	-	-

Zero P1 _____ 205 111
 205 210
 305 210
 405 210

179	0.3	402.4	10.3
133	0.3	652.9	1.1
41	0.3	95.4	8.1
21	0.3	232.4	16.8

TRANSPORT - Cont.[illegible]

18.2		SOUTH AFRICA	
18.5			
36.3		Motes	F
22.8			
20.9		Borrow	A
20.9		Gold Fide Prop R	11
		MR Pros	
		SA Brown	
		SA Brown	↑ \$25
		Tiger Dates	
		Tungsten-Holston	10
P/E			
18.7			
4.3			
15.7			
15.7			
15.7			
30.1			
17.8			
17.8			
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Credit Investment Funds - Contd.			Murray Universal			Sun Life International (SUN) Ltd			The Environmental Investment Co Ltd			Jordan Fleming Unit Trusts Ltd - Contd.			Fidelity			Carl Spangher K&B		
Fund Name	Unit Price	% Chg	Fund Name	Unit Price	% Chg	Fund Name	Unit Price	% Chg	Fund Name	Unit Price	% Chg	Fund Name	Unit Price	% Chg	Fund Name	Unit Price	% Chg	Fund Name	Unit Price	% Chg
...
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...
OFFSHORE INSURANCES																				
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OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Fund Name	Unit Price	Change
...

GUERNSEY (SIB RECOGNISED)

Fund Name	Unit Price	Change
...

Fund Name	Unit Price	Change
...

GUERNSEY (SIB RECOGNISED)

Fund Name	Unit Price	Change
...

Fund Name	Unit Price	Change
...

IRELAND (SIB RECOGNISED)

Fund Name	Unit Price	Change
...

Fund Name	Unit Price	Change
...

IRELAND (REGULATED)

Fund Name	Unit Price	Change
...

IRELAND (SIB RECOGNISED)

Fund Name	Unit Price	Change
...

Fund Name	Unit Price	Change
...

ISLE OF MAN (REGULATED)

Fund Name	Unit Price	Change
...

ISLE OF MAN (SIB RECOGNISED)

Fund Name	Unit Price	Change
...

Fund Name	Unit Price	Change
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ISLE OF MAN (REGULATED)

Fund Name	Unit Price	Change
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ISLE OF MAN (SIB RECOGNISED)

Fund Name	Unit Price	Change
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ISLE OF MAN (REGULATED)

Fund Name	Unit Price	Change
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ISLE OF MAN (SIB RECOGNISED)

Fund Name	Unit Price	Change
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Fund Name	Unit Price	Change
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ISLE OF MAN (REGULATED)

Fund Name	Unit Price	Change
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ISLE OF MAN (SIB RECOGNISED)

Fund Name	Unit Price	Change
...

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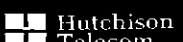
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